

# From the Chairman

## *Martin Frost*

The National Archives, which houses our nation's charters of freedom, was the ideal setting for the Endowment's 30th anniversary celebration in November. Speaker John Boehner and Democratic Leader Nancy Pelosi reaffirmed their strong support for our work, and a distinguished panel consisting of Senators John McCain (R, AZ) and Robert Menendez (D, NJ), and Representatives Ed Royce (R, CA) and David Price (D, NC) spoke with ABC News' George Stephanopoulos about America's bipartisan commitment to democracy abroad.

It was appropriate that members of both houses of Congress played such a prominent role in the celebration, since their bipartisan backing has been critical to the success of the Endowment since its inception. Indeed, it was my former House colleague from Florida, Dante Fascell, who first proposed the creation of a nongovernmental organization to advance democratic values and institutions around the world.

NED has also been honored to have the support of every administration since President Reagan gave his endorsement to the Endowment idea in a major foreign policy address in June 1982.

Three decades after its establishment in November 1983, the National Endowment for Democracy (NED) and its four affiliated institutes—the National Democratic Institute (NDI), the International Republican Institute (IRI), the Solidarity Center (ACILS), and the Center for International Private Enterprise (CIPE)—can look back on a record of extraordinary achievement abroad.

Riding in its early days what the late Harvard political scientist Samuel Huntington characterized as the "Third Wave" of democracy around the world, NED and its institutes quickly got to work identifying needs and opportunities, and providing technical and financial support to small 'd' democrats in societies at various stages of democratic development who were in need of assistance and eager to reach out.

In the case of countries in the early stages of democratic

development, the party institutes offered expertise on how to write electoral laws, establish functioning parliaments, develop issue briefs, and train grass roots groups to monitor elections, frequently using the talents of those who had managed their own successful democratic transitions. The Solidarity Center, building upon the American labor movement's longstanding internationalism, developed new ways to empower workers to fight for their rights, including the ability to organize free trade unions. And CIPE provided technical assistance to business partners looking to open markets, fight corruption, improve corporate governance, and convince governments of the need to encourage entrepreneurship.

In addition to the work of its affiliated institutes, NED's programmatic emphasis has been on strengthening grassroots organizations working in such critical fields as human rights, civic education, independent media, rule of law, and the empowerment of women and youth. In all cases, our guiding philosophy is that democracy grows best from bottom up, i.e., from those grass roots activists who understand local conditions and needs, not from master plans created by experts who presume to know what is best.

Today, NED and its institutes are working in over 90 countries around the world to fulfill the vision of its founders that democracy requires steady, sustained, and long-term cultivation and protection.

As we pursue this objective, we are mindful of the fact that democratic advancement does not follow a straight path. As the co-editor of NED's highly



NED Chairman Martin Frost (right) greets the Archivist of the United States, David Ferriero, at NED's 30th anniversary celebration.

acclaimed *Journal of Democracy* Larry Diamond recently noted, democratic breakdowns in the period 1999-2011 affected nearly 20 percent of the world's democracies.

Much of this trend has reflected the challenges of democratic governance that require building strong institutions to overcome the forces of corruption, mismanagement, and special interests while strengthening democratic accountability and the rule of law. But as Diamond also notes, rising levels of income, education, and access to information have tipped the scales in favor of those demanding greater political freedom, more effective delivery of services, and equitable policy implementation.

The participation and leadership of youth is critical to the long-term success and sustainability of democracy. To emphasize the importance of this outsized demographic group, NED launched "30 Under 30," a 30th anniversary campaign highlighting the stories of 30 young activists, who are making important contributions to advance democracy in their respective countries. ([www.ned.org/30years](http://www.ned.org/30years))

Among these young heroes, all NED grantees, are:

- A 27-year old women's rights advocate in Afghanistan who has survived multiple assassination attempts by the Taliban

- A 28-year old Nepali journalist who has creatively used community radio to connect citizens and government officials in what has been a war-torn country
- A 29-year old project director who has helped foster Liberia's democratic transition.

Such inspiring stories have cemented NED's reputation as an effective and innovative organization that has earned the trust of the U.S. Congress, every Administration since its founding, and - most importantly - courageous democrats worldwide, who rightly regard NED support as a sign of solidarity.

In describing NED's mandate on behalf of the American people at our 30th anniversary celebration, Speaker Boehner pointed out, "Our work to help spread freedom and democracy around the world is at the core of who we are and what we believe in." And in saluting NED's milestone, Democratic Leader Pelosi concluded with the hope "that we will continue to honor our responsibility to support freedom around the world."

I am honored to chair an organization which combines the highest values of the American people with a practical vision for the future that will help fellow democrats abroad to secure the rights and liberties we too often take for granted.

# From the President

*Carl Gershman*

2013 marked thirty years since Congress adopted the National Endowment for Democracy (NED) Act and President Reagan signed it into law. Looking back over these three decades, one can see evidence of both the power of the democratic idea and the many problems that continue to block democracy's progress.

When NED was founded in 1983, the Third Wave of democratization was just beginning to gather force, leading to the greatest expansion of democracy in human history. The number of democracies in the world doubled to some 120 countries by the end of the 1990s, democracy assistance became a major field of international activity, and the continued expansion of democracy was commonly thought to be inevitable.

The democratic optimism of those years has since given way to a much more pessimistic view of the prospect for democracy. The latest Freedom House survey reports that the state of freedom in the world declined in 2013 for the 8th consecutive year. The decline has been most pronounced in Eurasia and the Middle East, but it has affected all regions of the world to one degree or another.

Of the many factors that account for this decline, the most important has been the growing and more sophisticated resistance of authoritarian states to pressures for greater human rights and democratic accountability. It has not been just dictatorships like China and Cuba that have mounted this resistance, but also partially-open, hybrid states like Venezuela and Azerbaijan where regimes use formal democratic procedures to legitimate authoritarian power.

In addition to tightening controls at home, authoritarian regimes are also investing vast resources to project their values internationally, using such soft-power instruments as Russia's RT, China's CCTV, and Iran's Press TV to influence political developments

and shape international attitudes on democracy.

Many other problems have contributed to the new mood of democratic pessimism. The turmoil that has gripped the Middle East since the uprisings in 2011, and especially the failure of the democratic transition in Egypt, have destroyed the early promise of the Arab Spring. Elsewhere, many emerging democracies have failed to address the problem of corruption or to improve the economic well-being of the population, leading many people to question the instrumental value of democracy in addressing urgent social and economic challenges. In addition to these troubles, China's growing economic and military power has altered the balance of forces in the world and strengthened the appeal of authoritarian capitalism as an alternative to liberal democracy, all at a time when the United States and many European countries have entered a period of economic and political malaise.

Despite all these negative developments – and arguably even because of them – it is the resilience of democracy that is especially noteworthy. Democracy may be in the throes of what some have called a recession, but there has been nothing close to the kind of “reverse-wave” rollback of democracy that followed earlier waves of democratic expansion. Indeed, the number of electoral democracies now stands at 122 countries, just one below the high-water mark of 123 reached in 2005 and four more than in 2012. To be sure, in all four of the countries newly ranked as electoral democracies – Honduras, Kenya, Nepal and Pakistan – democracy is deeply troubled.



*NED President Carl Gershman addresses those gathered to celebrate NED's 30 anniversary.*

Yet it is significant that authoritarianism has not been restored in any of them. It now also appears that Tunisia could become the first Arab democracy – a democratic beachhead in the region of the world most resistant to democratic change.

In contrast to the resilience of democracy, authoritarianism – with all its harsh repressiveness – appears distinctly insecure and defensive. When autocrats warn against “colored revolutions,” they show themselves to be fearful of any spark that could ignite popular protests. When they use violence, torture and imprisonment to silence dissent, they reveal their inability to make a credible defense of their policies or actions against their critics. And when they stir up nationalist fears against minorities or foreigners, they show that they have no positive message or practical answers to the problems of society.

What they fear is the rising consciousness of people who are fed up with corruption and more insistent than ever before that government should respect their dignity as human beings. This is why movements of civic renewal have been springing up in one country after another. Examples of such movements are the EuroMaidan in Ukraine, the Campaign for Another Cuba, the Y'en a Marre (Enough is Enough) movement in Senegal, and the New Citizens' Movement in China.

Xu Zhiyong, a leader of the New Citizens' Movement who was recently sentenced to four years in prison, described this spirit of civic renewal in his written closing statement at his trial, which the presiding judge deemed “irrelevant” and stopped him from reading. “What the New Citizens' Movement advocates,” Xu wrote, “is for each and every Chinese national to act and behave as a citizen, to accept our roles as citizens and masters of our country – and not to act as feudal subjects, remain complacent, accept mob rule or a position as an underclass. To take seriously the rights which come with citizenship, those written into the Universal Declaration of Human Rights and China's Constitution: and to treat these sacred rights – to vote, to freedom of speech and religion – as more than an everlasting IOU.”

After three decades of aiding democracy, NED has the ability – as well as the obligation – to provide moral, intellectual, material and organizational support to such movements for civic renewal and to other efforts to build democracy. We understand that these are immensely difficult struggles, and that the process of building free and democratic societies will take many years, even generations. But we feel confident that these efforts will eventually succeed, because they embody the hopes and aspirations of people throughout the globe. It is NED's mission to help them, and we are proud to offer our solidarity.



Panel: "With Liberty and Justice for All: America's Bipartisan Commitment to Democracy Abroad"



George Stephanopoulos



NED staff



Gershman, Pelosi, Dong Hyuk, Viachorka, Dolkar



Boehner, McCain, Ros-Lehtinen, Gershman.



Boehner, Dong Hyuk, Gershman, Frost

# 2013

## The Year at NED

**I**n 2013, the National Endowment for Democracy celebrated 30 years of supporting freedom around the world.



Nancy Pelosi

To commemorate this milestone, NED held a ceremony at the National Archives in Washington, D.C. The event featured remarks by Speaker of the House of Representatives **John Boehner** and Democratic House Leader **Nancy Pelosi**, followed by a panel discussion entitled, *With Liberty and Justice for All: America's Bipartisan Commitment to Democracy Abroad*. The panel featured Chairman of the Senate Foreign Relations Committee Senator **Robert Menendez** (D-NJ); Chairman of the House Foreign Affairs Committee Representative **Ed Royce** (R-CA); Senator **John McCain** (R-AZ); Representative **David Price** (D-NC); and was moderated by ABC journalist **George Stephanopoulos**.



National Archives

In 2013, youth was the focus of the Endowment's annual Democracy Award. On July 17, 2013, NED presented the Award to four young activists from Zimbabwe, Pakistan, Russia, and Cuba who are working in extraordinarily challenging environments to create a democratic future in their respective countries. U.S. Senator Robert Menendez (D-NJ), Rep. Ileana Ros-Lehtinen (R-FL), and Rep. Mario Diaz-Balart (R-FL) were among those present to pay tribute at the ceremony, which was held on Capitol Hill.



Robert Menendez

Three of the young activists were present to accept the Award: the 26-year-old founder of "Aware Girls" Gulalai Ismail from Pakistan, 22-year-old Vera Kichanova of Russia (*read her story on page 51*), and 30-year-old Glanis Changachirere of Zimbabwe (*read her story on page 20*). NED made a posthumous award to a fourth young democrat, Harold Cepero (1980-2012), whose life was cut short in the midst of his struggle for freedom in Cuba.



Ed Royce



Rosa Maria Payá



The Democracy Award



Michele Dunne



Vytautas Landsbergis



Donald L. Horowitz

“At a time when so many regimes are rolling back the democratic gains of recent decades, it is truly inspiring to see the creative, enthusiastic, and courageous efforts of young democrats who are insisting on their rights, demanding accountability, and engaging in politics to achieve democratic progress,” said NED president Carl Gershman.

Rosa Maria Payá, whose father was killed in Cuba in suspicious circumstances alongside Cepero, accepted the award on Cepero’s behalf.

The event began with a panel discussion featuring the honorees and moderated by NED board member Michele Dunne, senior associate of the Middle East program at the Carnegie Endowment for International Peace. The panel touched on subjects ranging from the motivations that spurred the young activists’ involvement in their causes to the day-to-day logistics and very real risks of operating in countries that are often hostile to democratization efforts.

#### **Democracy Service Medal**

The Endowment’s Board created its Democracy Service Medal in 1999 to recognize individuals who have demonstrated, through personal commitment, their dedication to the advancement of freedom, human rights, and democracy. In 2013, NED presented the Medal to Vytautas Landsbergis, who led the Lithuanian struggle for democracy after nearly 50 years of Soviet occupation. Following his term as President of Lithuania, he served as Speaker of the Lithuanian Parliament and as a representative in the European Parliament.

“Vytautas Landsbergis was a very unusual politician,” said Gershman. He was “not just a political leader but also a moral voice and a philosopher of democracy.”

Landsbergis said he was honored to receive the award and spoke about the importance of cultivating a spirit of democracy.

“We see democracy not only as the accountability of elected governors, but those who are governing are

accountable to the people. Democracy is much deeper, or should be much deeper. There should be democracy governing people’s minds. We should be governed not only by democratic institutions, but by the democracy inside of us,” said Landsbergis.

The Medal presentation was preceded by the screening of a compelling documentary film by Marius A. Markevicius, *The Other Dream Team*. Intertwining the story of Lithuania’s democracy movement and the country’s love of basketball, the critically acclaimed movie tells the story of the newly independent nation’s 1992 Olympic basketball team and its historic bronze medal victory over the former USSR at the Barcelona games.

#### **Donald L. Horowitz Delivers Tenth Annual Lipset Lecture**

The Tenth Annual Lipset Lecture was delivered on Nov. 7 at the Embassy of Canada in Washington, D.C., by **Donald L. Horowitz**, James B. Duke Professor of Law and Political Science Emeritus at Duke University. His talk focused on *Ethnic Power-Sharing and Democracy: Three Big Problems*.

“In severely divided societies with ethnically based parties, ordinary majority rule usually results in ethnic domination,” Horowitz observed. His talk focused on ways that power-sharing institutions can ameliorate this problem. A revised version Horowitz’s lecture was published in the April 2014 *Journal of Democracy* ([www.JournalofDemocracy.org](http://www.JournalofDemocracy.org)).

The Lipset Lecture series, sponsored jointly by NED and the Munk Center for International Affairs at the University of Toronto (where Horowitz spoke on Oct. 30), is named for one of the great democratic scholars and public intellectuals of the twentieth century, Seymour Martin Lipset. The Lipset Lecture acts as a vehicle for continued cooperation between the United States and Canada in promoting democracy and democratic ideals around the world, and provides an annual opportunity for influential audiences of both the countries to hear and discuss a declaration on democracy by a prominent intellectual.







# under 30

Meet 30 inspiring young activists working for a democratic future

**It's not easy to change the world.** Working for democratic values, including human rights, freedom of expression, and freedom of association, is a long-term project that requires great courage, creativity, and commitment. Those most frustrated by the status quo are often young people eager to engage in the struggle to achieve societies that provide opportunity for all, protect the rights of all, and make governments accountable to citizens.

For 30 years, the National Endowment for Democracy (NED) has been privileged to support the work of thousands of activists who seek a democratic future in more than 100 countries. To celebrate our 30th anniversary, NED published *30 Under 30*, a special feature highlighting the stories of 30 inspiring democrats, all aged 30 or younger.

Over half of the world's population is under the age of 30, those who will define the progress of democracy in the 21st century. As NED enters its fourth decade, the Endowment will continue to support and stand with them. Profiles of some of these remarkable activists are featured throughout this report, and all 30 stories, including a few videos, can be found on our website [www.NED.org/30years](http://www.NED.org/30years).

While our youth campaign looked to the future – we would be remiss if we didn't share a few great stories from NED's past.

Throughout this report you will also find *Looking Back: Small Grants, Big Impact* – stories of particularly important and effective grants that – in keeping with our “under 30” theme -- were all under \$30,000. Each story demonstrates the consistent ability of NED to find and support exceptional partners who, with modest resources and abundant courage and creativity, are poised to make the most of every opportunity to advance democratic change.

# NED Regional Programs in 2013: an Overview

**D**emocracy belongs to no single nation, but rather it is the birthright of every person in every nation. That's why for 30 years the National Endowment for Democracy has worked in all corners of the globe, supporting democracy activists on six continents and in over 90 countries. NED provides grants each year to non-governmental groups working abroad in the areas of human rights, independent media, the rule of law, civic education and the development of civil society in general. These now total over 1,200 grants per year.

NED also has a special relationship with four U.S. grantees that represent the building blocks of a democratic society. Commonly referred to as NED's "core grantees," these organizations are:

- **The International Republican Institute (IRI)**
- **The National Democratic Institute for International Affairs (NDI)**
- **The Solidarity Center**
- **The Center for International Private Enterprise (CIPE)**

NED makes grants to these groups for programs that promote pluralism and free and fair elections (IRI and NDI), free markets and economic reforms (CIPE), and independent trade unions (Solidarity Center). Each program is carefully developed with NED program staff and approved by NED's board of directors.

*Q: Does NED give grants for work in the U.S.?*

A: No, although NED does provide funding to some U.S.-based organizations which carry out programs abroad, it does not provide funding for programs in the United States.

*Q: Does NED give grants to individuals?*

A: No, NED only gives grants to organizations.

*Q: Is NED part of the U.S. Government?*

A: No. NED is a private, non-profit, grant-making organization that receives an annual appropriation from the U.S. Congress through the Department of State. Although NED's funding is dependent on the continued support of the White House and Congress, it is NED's independent, bipartisan Board of Directors that controls how the appropriation is spent.

*Q: Why are some grants listed by program focus, rather than by name?*

A: As you read through the grants listings that follow, you will notice that some grants are listed by their program focus, rather than by grantee name. You might also notice that these are always in particularly repressive countries where their work and/or affiliation with the Endowment puts grantees at greater risk for reprisals. In these cases, NED staff work with grantees to assess their security and need for protection. However, these grants are still reported and described, albeit without identifying information.

*Q: Why is NED necessary? Doesn't the U.S. Government promote democracy abroad?*

A: As a non-governmental organization, NED is able to work where there are no government-to-



*Attendees at an international conference convened by the Center for International Private Enterprise to find ways to ensure that “Democracy Delivers for Entrepreneurs.”*

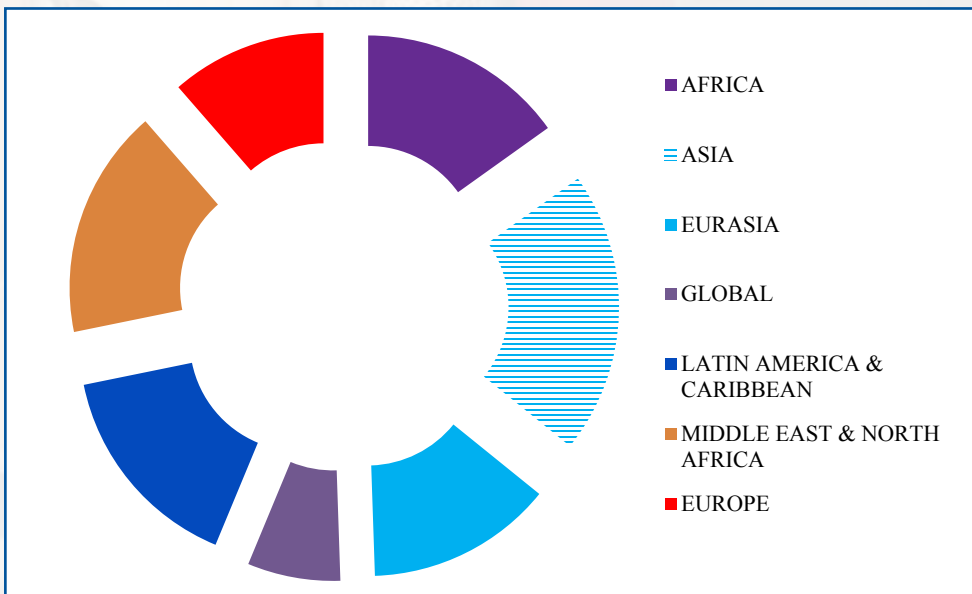
government relations and in other environments where diplomatic complications would result from direct government support.

NED also enjoys a comparative advantage in providing assistance during times of rapid political change. Because NED is small and non-bureaucratic, it can be much more responsive to changing circumstances on the ground. NED’s independence also allows it to work with many groups abroad which would hesitate to take funds from the U.S. Government.

Finally, NED is better able to work with the small, relatively new groups that often typify democratic movements in their earliest phases of development. NED usually provides small grants to these groups and works closely with them until they build the capacity to run larger programs such as those more commonly funded by the US Government.

Explore the pages that follow to learn more.

## Regional Distribution of NED Spending, 2013





*The Youth Initiative for Advocacy Growth & Advancement empowers young people in Nigeria with the skills they need to engage in civic activism.*



# Africa

## 2013 Grants

**E**lections held in Kenya, Mali, and Zimbabwe in 2013 demonstrated the tenuous progress of democracy in Africa. In each case the elections were more peaceful than had been feared. The processes were imperfect at best, plagued by technical glitches, rushed time frames, allegations of fraud and manipulation, and ethnic tension. Nonetheless, Kenya and Zimbabwe graduated from unstable governments of national unity, and Mali emerged from a coup and the secession of the north.

Yet in the aftermath of these elections, the commitment of the new governments to democracy and human rights, as well as their ability to manage challenges such as national unity and terrorism, was still to be tested.

In **Kenya**, the International Republican Institute (IRI) improved local governance by increasing cooperation between newly elected officials and civil society through a series of meetings and processes. In **Mali**, NED expanded its support to civil society organizations throughout the country, buttressing the election process, human rights, and the independent press. In **Zimbabwe**, the Solidarity Center continued support to the trade union movement, including an

independent international election observation mission by the Southern African Trade Union Council.

Africa's two giants, **Nigeria** and the **Democratic Republic of the Congo (DRC)** faced daunting political challenges in 2013, including violent insurgencies, corruption, and poor governance. Yet in both cases, glimmers of progress in civil society, local government, the private sector, and elsewhere provided hope for democracy and the rule of law. DRC remained NED's largest program in Africa, and grants to civil society organizations focused on human rights and local accountability, while the National Democratic Institute (NDI) expanded its support for electoral reform and cross-party dialogue, and IRI reinforced its support to women parliamentarians. NED supported democracy activists throughout Nigeria, but particularly augmented its program in the beleaguered north, including grants to organizations focusing on human rights and conflict resolution. In addition, the Center for International Private Enterprise (CIPE) increased support to private sector organizations in northern Nigeria, as well as taking on a new initiative combatting corruption in public sector regulatory agencies.

As 2013 ended, two weak states, the **Central African Republic (CAR)** and the **Republic of South Sudan**, exploded into anarchy and civil war, highlighting the fragility and volatility of governance systems in Africa. Although NED had to suspend its program in CAR, it held a strategic conference with religious and civil society representatives that highlighted the crisis and laid the foundation for re-engagement. NED's partners in South Sudan warned of governance problems and the impending crisis,

but to no avail. Other conflicts made progress toward resolution, such as in DRC where the M23 rebel group was defeated. Similarly, the conflict in **Somalia** shifted as the Al-Qaeda-aligned Shabab rebels came under pressure to cede territory to AU forces; there, NED increased its support to media and civil society groups. NED intensified its focus on national



reconciliation in **Côte d'Ivoire**, where civil society groups documented the human rights record and NDI promoted dialogue among women and youth party leaders. In two other post-conflict environments, **Liberia** and **Sierra Leone**, NED partners advanced Freedom of Information reforms.

Assaults on civil society and independent media were ominous. Following the example of **Ethiopia**, attempts to use restrictive NGO and media legislation to suppress criticism and dissent spread to **Uganda**, Kenya, Sudan and South Sudan. Legislation targeting LGBT activists passed in Uganda and Nigeria, with

implications for all civil society. The killing of journalists in conflicts in Somalia and DRC exacted a heavy toll, and the ongoing imprisonment of journalists in Ethiopia and **Eritrea** further restricted the possibility of democratic debate. NED supported partners in all of these contexts to push back against restrictive legislation, stand up for the human

use of forced labor and other appalling abuses; the Debebe and Temesgen Law Office promoted a culture of public debate about civil society and the media in Ethiopia; and an array of activists in Sudan promoted peace, democratic ideas, human rights, and freedom of information. NED continued pioneering support to civil society in Equatorial Guinea, supported the maverick



*The Women Arise for Change Initiative conducts innovative civic education programs to improve relations between legislators and their constituencies in Lagos State, Nigeria.*

rights of LGBT persons, and defend the rights of journalists to report freely. NED's long-time partner, the East and Horn of Africa Human Rights Defenders Project, has emerged as one of the strongest advocates in Africa on these issues.

Some countries, including Eritrea, Ethiopia, Sudan, **Equatorial Guinea**, **Angola**, and **Rwanda**, sought to tighten their repressive control. In each of these cases, NED supported courageous activists determined to challenge the status quo and test the limits of democratic possibility. Thus, in Eritrea, Human Rights Concern advocated internationally against the

website MakaAngola in Angola, and supported the Ligue des Droits de la Personne dans la Region des Grands Lacs (LDGL) to conduct the only independent domestic election monitoring of Rwanda's national elections.

In the following pages, learn more about democracy activists in Africa, including two of our **30 Under 30** honorees: Adama Sylla and Glanis Changachirere, who represent the rising generation of democracy activists. This section includes a listing of NED grantees in 2013; to learn more about these grants, visit the NED website at [www.ned.org/where-we-work](http://www.ned.org/where-we-work)



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## ADAMA SYLLA

### *West African Youth Network, West Africa Region*

Adama Sylla is a powerful voice and role model for youth – and particularly young women – who are working to strengthen democracy across West Africa. In 2010, Adama’s work earned her a place at the first Young African Leaders Forum in Washington, DC, hosted by President Barack Obama and the U.S. State Department. Along with 115 other young activists and leaders from across sub-Saharan Africa, she debated issues of leadership, youth empowerment and good governance.

Adama’s central message was that the future of her native Guinea and the West Africa region is in the hands of its young people: they have the collective power and will to resist calls for political violence – and they have the collective power to build an open and democratic society.

The 29-year-old activist came to this realization years earlier, when she started as chair of her local chapter of the Forum for African Women Educationalists, a pan-African NGO dedicated to empowering women and girls through education. In 2004, she became involved with the Mano River Union Youth Parliament in Guinea, an initiative organized by NED grantee West African Youth Network (WAYN).

Today she chairs the four-person advisory board that guides WAYN, which has members and country teams in 11 West African countries. The organization was established in 2003 by four young Africans to build networks among youth in West Africa and to promote their full participation in governance and issues affecting their countries’ development.

WAYN is underpinned by the conviction that if key actors from youth and government are given the opportunity to interact in a non-confrontational

forum, they will better understand and appreciate their shared values, and be better prepared to work towards their common goals.

Today, with NED support, WAYN conducts specialized leadership workshops for youth leaders that build and hone their skills in negotiation, consensus-building, conflict resolution, and non-confrontational advocacy.

Adama’s involvement is driven by her belief that fundamental change is possible. “Conflicts arise in the minds of adults, but materialize through the arms of the young,” she observed.” By reaching young people with the values of democracy and tolerance, “the cycle of violence can be replaced by a cycle of peace.”

Her favorite quote, from Dr. Martin Luther King, Jr., “Our lives begin to end the day we become silent about things that matter,” drives her to speak out about poverty, violence against women, and peace and conflict. “I admire the courage of civil rights leaders like Martin Luther King and Rosa Parks who stood up against injustice,” she said. “I believe as human beings, we have a voice, a voice to speak out against the ills of society and be heard — if we stop doing that we will lose sight of our responsibility.”



## under 30

Meet 30 inspiring, young, activists working for a democratic future

# GLANIS CHANGACHIRERE

*Institute for Young Women Development, Zimbabwe*

In her electrifying opening address at the 7th Assembly of the World Movement for Democracy in Lima, Peru, Glanis Changachirere, 30, described her childhood in rural Mashonaland Central Province of Zimbabwe. “Like other peasant families,” she recalled, “my family relies on farming and struggled to fund my education. Although they tried hard, it was not easy with society dictating that the girl child is not worth investing in.”

Glanis’s crusade for women’s rights started because she wanted an education, and by enrolling in university she defied her society’s norms. Once at university, she joined the Student Representatives’ Council to send the message that “women are equal to our male counterparts and can equally represent their fellow students.” She was the only woman on the Council.

Glanis’ student activism had severe consequences, and she found herself in police incarceration on a number of occasions on the charge of “fighting for and representing student rights.” But she refused to be intimidated in her struggle for education rights and the improvement of the lives of girls and young women in a free Zimbabwe.

Glanis became the founding director of the Institute for Young Women Development (IYWD) in 2009. The organization provides a platform “where young women can organize and come together to live a life where they have a choice in how to lead their lives and have a sustainable livelihood.” IYWD reaches the most marginalized young women who live in rural communities and work in farming and mining.

IYWD has played an important role in calling for peaceful, democratic elections, and creating guaranteed spaces that allow for the participation of all Zimbabweans in the political system. “The idea of mobilizing young women is to ask [the question], ‘How can we challenge these systems that are [preventing] us from being who we are?’” Glanis said. “In the eyes of society, including church and even close relatives, I was being a ‘rebellious girl child.’ I was defying societal and religious norms.”

In addition to educating young women and providing them a platform to participate in Zimbabwean politics—two of their young women ran for office during the 2008 elections—Glanis promotes entrepreneurialism to help young women support themselves.

“I wouldn’t say I’m a social worker,” Glanis said. “There’s a certain drive that tells me I need to actively do something in order to bring about the transformation that I need to see. It’s important for our society to realize that when they invest in young women, they invest in their community and therefore their nation.”





**“In 2010, Kenya finally for that came from the**

## LOOKING BACK

*Small Grants, Big Impact  
historical grants under \$30,000*

### Kenyan Human Rights Commission

**Kenya, 1993; \$24,900**

Since its founding in 1991, the Kenyan Human Rights Commission (KHRC) has grown from a briefcase NGO to one of the most prominent supporters of human rights in its region.

KHRC focused on documenting human rights abuses and facilitating trainings in Kenya, which were necessary to support the country’s democratization. The organization and its executive director Maina Kiai—now the UN’s special rapporteur on the rights to freedom of peaceful assembly and of association—received its first grant from NED in 1993.

“In a sense, we were just trying to introduce the concept of these new ideas,” Kiai says. “We were trying to figure out how you can expand knowledge and expose people to the notion of human rights.”

In 2002, the government created a new human rights organization called the National Kenyan Human Rights Commission, and KHRC worked in partnership with the new institution to support change. In 2005, KHRC supported the implementation of a new constitution, though Kiai says there was “little movement towards that goal.”

With a NED grant, the KHRC brought together Kenyans from a variety of professions and backgrounds to discuss the constitution and by November 2005, KHRC was able to publish a proposal for a model constitution. The proposal gave rise to a civil society movement that inspired Kenyans to demand constitutional reforms.

“Finally, in 2010, Kenya finally passed a new constitution,” Kiai remembers. “The seed for that came from the National Endowment for Democracy.”



**passed a new constitution. The seed  
National Endowment for Democracy.”**

-MAINA KIAI



*A voter in Kenya's 2010 constitutional referendum shows off his inked finger and voter card.  
Image courtesy of USAID/Alex Kamwera under the Creative Commons license.*

## Grants 2013

# AFRICA

### ANGOLA

Accao de Solidariedade e Desenvolvimento  
**\$34,890** *Civic Education and Constitutional Rights*

Associacao para Promocao do Desenvolvimento Endogeno das Comunidades de Base  
**\$32,200** *Civic and Electoral Education in Cacuaço*

Maka Angola  
**\$79,310** *Project MakaAngola.com*

Maka Angola  
**\$6,200** (Supplement) *Project Makaangola.com*

### BURKINA FASO

Centre d'Information et de Documentation Citoyennes  
**\$30,200** *Promoting the Civic Engagement of Women and Youth in Oudalan and Seno*

### BURUNDI

Coalition de la Societe Civile pour le Monitoring Electoral  
**\$49,999** *Monitoring Human Rights to Promote Good Governance*

Forum pour la Conscience et le Developpement  
**\$35,381** *Promoting Youth Participation in the 2015 Elections*

Forum pour le Renforcement de la Societe Civile  
**\$35,033** *Engaging Parliament in the Promotion of Good Governance*

Parole et Action pour le Reveil des Consciences et l'Evolution des Mentalites

For more detailed descriptions of these grants, please visit [www.NED.org/where-we-work](http://www.NED.org/where-we-work)

**\$46,445** *Strengthening Legal Frameworks for Accountability and Transparency*

### CAMEROON

Activity Center for Youth Development (CAJAD)  
**\$34,494** *Enhancing Women's Participation in Politics and Governance*

Approches Locales pour le Developpement Durable  
**\$29,377** *Increasing Popular Participation in Local Government*

Center for Human Rights and Peace Advocacy  
**\$32,000** *Access to Justice: Paralegal Program*

Un Monde Avenir  
**\$30,000** *Youth Participation in Local Democracy*

### CHAD

Association des Femmes pour le Developpement et Culture de la Paix au Tchad  
**\$35,000** *Women's Economic and Human Rights*

Association Tchadienne pour la Nonviolence  
**\$32,422** *Empowering Citizens in Oil-Producing Communities*

Association Tchadienne pour la Nonviolence  
**\$27,654** *Improving Local Governance*

### CONGO

Commission Diocesaine Justice et Paix - Pointe Noire  
**\$38,396** *Fighting against Corruption and for Prisoners' Rights*

**CONGO, DEMOCRATIC REPUBLIC OF**  
 Action d'Entraide pour le Developpement Human Rights  
**\$24,969** *Preventing Human Rights Abuses in Tshela Territory*

Action for Reconciliation, Peace and Development  
**\$41,720** *Awareness Campaign on Decentralization in Equateur Province*

Action Large des Femmes Avocates  
**\$46,772** *Access to Justice for All*

Actions pour les Droits, l'Environnement et la Vie  
**\$55,000** *Local Community Advocacy for Responsible Extractive Industry Practices*

Agir Ensemble pour les Droits de l'Homme  
**\$39,384** *Building the Capacity of Human Rights Organizations in the Kivus*

Aide et Action pour la Paix  
**\$35,000** *Promoting Women's Participation in Managing Land Conflict*

Alliance Feminine pour le Developpement  
**\$44,443** *Strengthening Women's Participation in Public Affairs in Lubutu Territory*

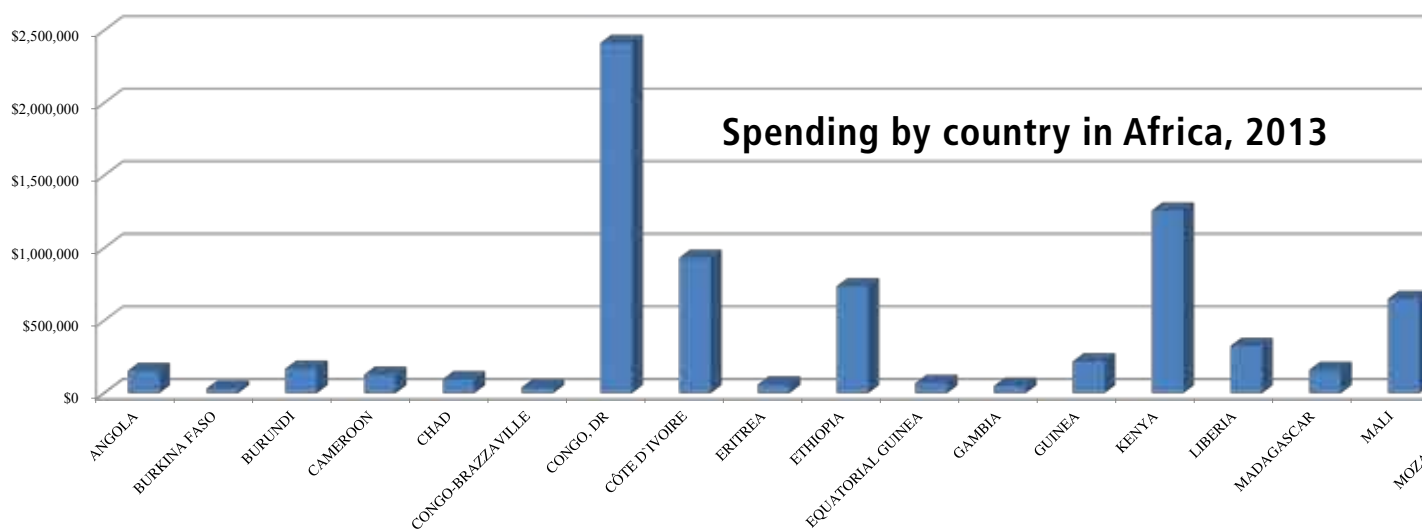
Ambassade Chrétienne pour la Paix au Congo  
**\$40,000** *Promoting Democratic Values in Rural Bas-Congo Province*

Amis de Nelson Mandela pour la Defense des Droits de l'Homme  
**\$45,800** *Human Rights for All*

Association Africaine de Defense des Droits de l'Homme  
**\$48,896** *Monitoring Government Activities and Human Rights Abuses*

Association des Jeunes Femmes du Maniema  
**\$28,664** *Community Participation for Peace, Justice, Human Rights, and Democracy in Maniema Province*

Association for the Development of Rural Population Initiatives  
**\$34,873** *Defending the Rights of Prisoners in North Kivu Province*



## Spending by program focus in Africa, 2013

Association Paysanne pour le Développement Intégré au Sud-Kivu  
\$43,340 *Promoting a Culture of Democracy in the High Plateau*

Bureau de Promotion Socioculturelle  
\$29,435 *Fighting Impunity and Corruption in Bas-Congo Province*

Bureau Islamique pour la Défense des Droits Humains (BIDH)  
\$36,860 *Promoting Muslim Women's Rights in Maniema Province*

Centre d'Etude et de Formation Populaire pour les Droits de l'Homme  
\$35,000 *Advocating for an Effective Judicial Administration*

Centre d'Etudes Juridiques Appliquées  
\$37,658 *Improving Human Rights in North Kivu*

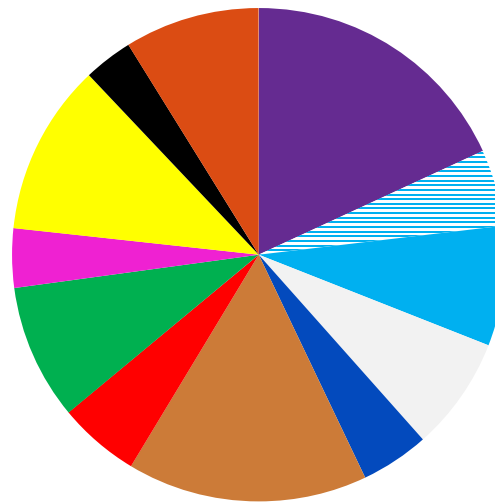
Centre d'Etudes et d'Encadrement pour la Participation au Développement Endogène  
\$28,308 *Reducing Inter-Ethnic Violence and Strengthening Conflict Resolution in South Kivu*

Centre de Recherche sur l'Environnement, la Démocratie et les Droits de l'Homme  
\$53,425 *Campaign against Torture and Impunity in North Kivu*

Collectif des Organisations des Jeunes Solidaires du Congo Kinshasa  
\$41,400 *Upholding Democratic Principles in Academic Institutions*

Commission Diocesaine Justice et Paix (CDJP) Mbandaka  
\$30,000 *Enhancing Citizen Participation in Local Governance*

Commission Diocesaine Justice et Paix - Boma  
\$30,000 *Everyday Democracy: Strengthening Local Governance Committees*



- Accountability
- ▨ Civic Education
- Conflict Resolution
- ▨ Democratic Ideas & Values
- Developing Market Economies
- Freedom of Association
- Freedom of Information
- Human Rights
- NGO Strengthening
- Political Processes
- Rule of Law
- Strengthening Political Institutions

Congo en Images  
\$37,443 *Promoting Citizen Demand for Good Governance*

Groupe Lotus  
\$59,000 *Budget Monitoring in Orientale Province*

Groupe Lotus  
\$23,680 *Defending Human Rights Defenders and Independent Journalists in Orientale Province*

Haki za Binadamu-Maniema  
\$35,945 *Prohibiting Torture, Cruel and Inhuman Treatment in Maniema*

International Republican Institute  
\$290,000 *Support to National Women Parliamentarians*

Journalists for Human Rights  
\$44,970 *Training the Next Generation of Congolese Journalists*

Mouvement Intellectuel pour le Changement  
\$30,555 *Local Governance in North Kivu*

Mwanga Association  
\$32,431 *Consolidating Local Communities' Access to Forest Resources and Justice*

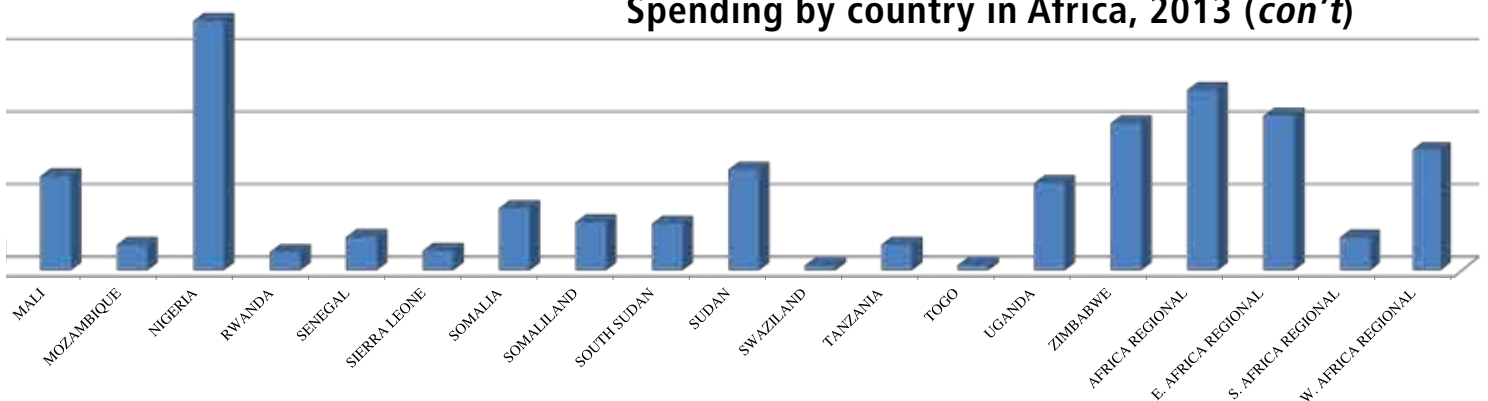
National Democratic Institute  
\$711,750 *Fostering Cross-Party Dialogue on Electoral and Women's Issues*

Protection International - Bukavu  
\$50,670 *Protection of Eastern Congolese Human Rights Defenders*

Réseau d'Education Civique au Congo  
\$65,070 *Improving Urban Good Governance in Kinshasa*

Solidarite-Echange pour le Développement Integral  
\$32,418 *Human Rights Monitoring in South Kivu*

## Spending by country in Africa, 2013 (con't)





SOS Femmes en Danger  
\$28,870 *Promoting the Reintegration of Sexual Violence Survivors in South Kivu*

Voice of the Voiceless  
\$80,000 *Electoral Education and Grassroots Human Rights*

## CÔTE D'IVOIRE

Actions pour la Protection des Droits de l'Homme  
\$34,704 *Creating a Transitional Justice Observatory for a Sustained Post-Crisis Reconstruction*

Association pour des Réseaux Educatifs et Culturels Francophones Côte d'Ivoire  
\$31,199 *Promoting Women's Rights and Social Cohesion in Eastern Côte d'Ivoire*

Centre Féminin pour la Démocratie et les Droits Humains en Côte d'Ivoire  
\$38,000 *Promoting Women's Participation in Local Governance*

Coalition de la Société Civile pour la Paix et le Développement en Côte d'Ivoire  
\$60,000 *Promoting Accountable Local Governance*

Mouvement des Peuples pour l'Apprentissage des Droits Humains  
\$33,000 *Mitigating Conflicts and Promoting Human Rights in South-Eastern Côte d'Ivoire*

National Democratic Institute  
\$675,081 (Supplement: \$115,481)  
*Stimulating Dialogue and Youth Engagement in National Reconciliation*

Organisation des Femmes Actives de Côte d'Ivoire  
\$33,933 *Promoting Social Cohesion and Human Rights in Western Côte d'Ivoire*

Playdoo-CI  
\$43,818 *Promoting Women's Rights and Social Cohesion in Western Côte d'Ivoire*

Regroupement des Acteurs Ivoiriens des Droits Humains  
\$45,000 *Monitoring and Strengthening Rule of Law*

SOS Exclusion  
\$42,730 *Human Rights, Democracy and Gender Curriculum in Secondary Schools*

## EQUATORIAL GUINEA

Centro de Estudios e Iniciativas para el Desarrollo  
\$41,074 *Civil Society Strengthening*

Equatorial Guinea Justice  
\$28,150 *Enhancing Citizen Participation and Information-Sharing*

## ERITREA

Human Rights Concern - Eritrea  
\$58,936 *Human Rights Advocacy for Eritrea*

## ETHIOPIA

Awramba Times Newspaper  
\$36,000 *Free Press*

Center for International Private Enterprise  
\$527,008 *Strengthening the Capacity of Business Associations*

Debebe and Temesgen Law Office  
\$72,000 *Promoting an Enabling Legal Environment for Civil Society and the Media*

Peace and Development Center  
\$30,878 *Disseminating Human and Democratic Rights Education*

Vision Ethiopian Congress for Democracy  
\$36,085 *Increasing Awareness of Human Rights and Democracy*

NGO STRENGTHENING  
\$33,683 *To enhance awareness and strengthen capacity*

## GAMBIA

Conscience International  
\$20,024 *Youth for Democracy*

Future In Our Hands The Gambia  
\$30,000 *Civic Education for Community Empowerment*

## GUINEA

Association Guinéenne pour l'Implication des Femmes dans le Procès Electoral et la Gouvernance  
\$35,500 *Strengthening Women's Participation in Political Processes*

Jeune Cellule pour le Développement  
\$19,000 *Advocating against Torture and Human Rights Abuses*

Les Mêmes Droits pour Tous  
\$70,870 *Promoting Judicial and Prison Reform*

Partners Senegal: Center for Civic Collaboration  
\$53,000 *Strengthening Civil-Security Sector Relations*

Réseau Afrique Jeunesse de Guinée  
\$40,050 *Youth Participation in Political Processes*

## KENYA

Center for International Private Enterprise  
\$259,306 *Enhancing Private Sector Participation in Governance Reform*

Citizens Against Violence Organization  
\$34,729 *Promoting Democracy and Stability in Nairobi's Slums*

InformAction  
\$60,000 *Vision For Change: Mobilizing Communities For Accountability*

Institute of Human Rights and Civic Values  
\$25,295 *Civic Strengthening for Democratic Participation*

International Republican Institute  
\$685,000 *Increasing the Capacity of Elected Officials and Engaging Civil Society to Improve Service Delivery*

Kenya Muslim Youth Alliance  
\$44,700 *Supporting Accountable and Inclusive County Governments in Kenya*

Media Focus on Africa Foundation  
\$50,449 *Building Media Capacity to Report on Local Government Spending*

Nairobi Disabled Empowerment Programme  
\$24,134 *Promoting Public Participation among the Nairobi Disabled*

Peace Tree Network  
\$40,006 *Enhancing Democratic Participation in Mount Elgon*

Sisi ni Amani Kenya (SNA-K)  
\$33,592 *Creating Dialogue and Understanding Between Citizens and Local Government*

## LIBERIA

Center for Media Studies and Peace-Building  
\$26,000 *Strengthening Access to Information*

Center for Sustainable Human Development, Inc.  
\$29,000 *Promoting Judicial Transparency and Democratic Governance*

Committee for Peace and Development Advocacy  
\$35,565 *Promoting Accountability in the Management of Natural Resource Extraction*

Developmental Media  
\$25,795 *Multimedia Advocacy for Accountability*

Human Rights Watch Women & Children, Inc.  
\$37,500 *Conflict Prevention and Reconciliation between Ivoirian Refugees and Host Communities*

Liberia Women Media Action Committee  
\$35,000 *Promoting Gender Equity in Governance*

National Youth Movement for Transparent Elections - Partners for Democratic Development  
\$45,300 *Fostering Civic Engagement in Local Governance*

Rescue Alternatives Liberia  
\$45,000 *Promoting Penal System and Police Reform*

The National Institute for Public Opinion  
\$45,000 *Engaging Traditional Leaders in Human Rights Advocacy*

## MADAGASCAR

National Democratic Institute  
\$159,000 *Supporting Credible Elections through Domestic Election Monitoring*

## MALI

Association Malienne pour la Survie au Sahel  
\$38,916 *Involving Grassroots Communities in Conflict Resolution in Northern Mali*

Association pour la Promotion du Secteur Rural et Urbain  
\$32,002 *Democratic Governance through Grassroots Organizations*

Azhar  
\$19,660 *Reinforcing Civil Society in Kidal*

Eduquer Former les Femmes un Appui au Développement Région de Kidal (EFFAD)  
\$28,543 *Promoting Women's Leadership in Northern Mali*

International Republican Institute  
\$375,000 *Political Party Electoral Capacity Building*

Maison de la Presse du Mali  
\$30,194 *Opening a Press Center in Sevaré*

Partners Senegal: Center for Civic Collaboration  
\$50,000 *Mali Citizen Security*

Réseau Plaidoyer et Lobbying  
\$34,000 *Citizen Observation and Participation in the Electoral Process*

Search for Common Ground  
\$39,750 *Initiating a Civil Society Dialogue on the Malian Crisis*

## MOZAMBIQUE

National Democratic Institute  
\$175,000 *Strengthening Citizen Participation through Dialogue with Political Parties*

## NIGERIA

Center for International Private Enterprise  
\$708,584 *Strengthening Coalitions of Business and Professional Associations*

Center for International Private Enterprise  
\$158,837 *Combating Corruption in Public Sector Regulatory Agencies*

Centre for Constitutionalism and Demilitarization (CENCOD)  
\$36,924 *Democracy Journal*

Centre for Democracy and Development  
\$38,000 *Promoting Democratic Accountability in Kano State*



*Students for Global Democracy promote youth involvement in Uganda.*

Centre for Human Empowerment, Advancement and Development (CHEAD)  
\$37,403 *Democratization of Market Associations and Campaign for Accountability and Human Rights in Abia State*

Centre for Research and Documentation  
\$31,608 *Civic and Political Education for Citizens and Legislators in Kano State*

Christian Foundation for Social Justice and Equity  
\$32,670 *Enhancing Local Capacity for Popular Participation in Governance*

Citizens Centre for Integrated Development and Social Rights  
\$38,291 *Strengthening Citizens' Capacity to Hold Elected Representatives Accountable in Southeast Nigeria*

Community Policing Partners for Justice, Security and Democratic Reforms  
\$36,775 *Promoting Community Participation in Policing Human Rights in Akwa Ibom State*

Conciliation Resources  
\$40,000 *Making Local Voices Heard to Improve Community Security in Jos*

Human Rights Justice and Peace Foundation  
\$28,276 *Combating Political Violence and Undemocratic Processes in the Niger Delta*

Interfaith Forum of Muslim and Christian Women's Association  
\$25,258 *Promoting Women's Leadership in Conflict Resolution and Governance in Kaduna State*

International Center for Advocacy on the Right to Health  
\$40,637 *Engaging Stakeholders in LGBTI Human Rights Protection in Nigeria*

Leadership Initiative for Transformation and Empowerment

\$35,014 *Strengthening Human Rights Principles in the Security Sector in the Niger Delta*

League for Human Rights  
\$32,730 *Strengthening Human Rights Monitoring to Foster Peace in Plateau State*

National Council of YMCAs of Nigeria  
\$49,734 *Democracy and Good Governance "Emerge Project"*

Network on Police Reform in Nigeria  
\$39,035 *Advancing Police Reform in Nigeria through Television Drama*

Socio-Economic Rights and Accountability Project  
\$36,000 *Promoting Transparency and Accountability in Oil Revenue Management through the Freedom of Information Act*

Strategic Empowerment and Mediation Agency  
\$30,253 *Conflict Resolution in Kaduna State*

The Fund for Peace  
\$56,000 *UNLock Nigeria: Conflict Early Warning and Prevention Project*

Youngstars Development Initiative  
\$60,677 *Youth Good Governance Training and Advocacy Campaign*

Youth Initiative for Advocacy Growth & Advancement  
\$31,516 *Empowering Youth for Effective Democratic Participation*

Youth Society for the Prevention of Infectious Diseases and Social Vices (YOSPIV)  
\$55,919 *Integrated Youth Civic Engagement*

## HUMAN RIGHTS

\$39,270 *Strengthen the capacity of grassroots human rights organizations*

## **RWANDA**

Conseil National des Organisations Syndicales Libres au Rwanda  
\$39,399 *Promoting Informal Sector Domestic Workers' Rights*

Ligue des Droits de la Personne dans la Region des Grands Lacs  
\$40,094 *Strengthening Civil Society Participation in Political Processes*

## **SENEGAL**

Center for International Private Enterprise  
\$229,523 *Empowering Small and Medium Enterprises for Reform*

## **SIERRA LEONE**

Centre for Accountability and the Rule of Law  
\$35,000 *Local Government Accountability and Citizens Participation*

Media Foundation for Peace and Development  
\$45,025 *Civic Education and Good Governance Awareness through Radio*

Peacelinks Sierra Leone  
\$26,600 *Mobilizing Youth Participation in Local Governance*

SKYY Women's World Network  
\$26,475 *Advocacy for Equal Rights, Inclusion and Participation of Women Leaders*

## **SOMALIA**

Brothers Relief and Development Organization  
\$42,401 *Empowering Minority Youths and Community Elders in Lower Shabelle Region*

Danan Broadcasting Network  
\$23,550 *Strengthening Media Capacity to Promote Democracy and Human Rights in Benadir Region*

Kaalo Relief and Development Organization  
\$46,923 *Support to Women's Participation, Monitoring and Access to Justice in Puntland*

Mudug Peace and Human Development Organization  
\$44,990 *Promoting Democracy and Rule of Law in Galmudug State*

Organization for Somalis' Protection and Development  
\$42,602 *Enhancing Communication among Local Authorities and Citizens in Mogadishu*

Radio Banadir Broadcasting  
\$25,572 *Engaging Citizens and Consolidating Post-War Peace*

Radio Daljir  
\$40,300 *Sustaining the Voices of Somali Women*

Somali Family Services  
\$56,977 *Radio Sahan*

Tanaad Relief and Development Organization  
\$42,550 *Empowering Youth and Engendering Democracy*

Voice of Democracy Radio Xamar  
\$24,000 *Building and Strengthening Space for Democracy*

Women Association for Relief and Development Actions  
\$37,920 *Promoting Birimigoydo and Human Rights in Somalia*

## **SOMALILAND**

Barwaaqo Voluntary Organization  
\$35,700 *Enhancing the Capacity of Potential Women Candidates for Parliamentary Elections*

Shaqodoon Organization  
\$39,990 *Using Mobile Technology to Advance Democracy in Puntland and Somaliland*

Somaliland Journalist Association  
\$28,120 *Strengthening Journalists and Facilitating Dialogue on the Role of the Media*

Somaliland National Youth Organization  
\$42,400 *Strengthening Youth Capacity to Participate in Democratic Consolidation*

Somaliland Youth Voluntary Organization  
\$34,850 *Youth Citizenship and Democracy Support*

United Trust Associations  
\$35,394 *Strengthening Communication, Advocacy and Networking for Women in Somaliland*

Voices of Somaliland Minority Women Organization  
\$33,720 *Promoting Political Participation for Minorities in Somaliland*

Women in Journalism Association  
\$42,822 *Women Empowerment in Political Participation through Media*

Women's Rehabilitation and Development Association  
\$38,160 *Promoting Women's Representation in Democratic Governance*

## **SOUTH SUDAN**

Center for International Private Enterprise  
\$222,342 *Encouraging Dialogue on Economic Diversification*

Gurtong Trust Peace and Media Project  
\$63,884 *Publication of Gurtong Focus Magazine*

Organization for Non-Violence and Development  
\$34,425 *Civic and Human Rights Education for Peace*

## **SUDAN**

### **CONFLICT RESOLUTION**

\$60,400 *Engaging Youth for Peaceful Elections in South Kordofan*

\$99,619 *Strengthening Cross-Border Links for Peace*

\$50,000 *Peace and Social Justice through Drama*

### **DEMOCRATIC IDEAS AND VALUES**

\$47,150 *Engaging Marginalized Populations in National Political Discourse*

### **FREEDOM OF INFORMATION**

\$90,000 *Contributing to a Free Press in Sudan*

\$41,850 *Strengthening Independent Media in Sudan*

### **HUMAN RIGHTS**

\$42,280 *Support for Human Rights Defenders*

\$66,000 *Monitoring Human Rights Violations in Sudan*

### **NGO STRENGTHENING**

\$60,744 *Towards a Conducive and Peaceful Civic Environment*

### **POLITICAL PROCESSES**

\$45,160 *Promoting the Role of Women in Political Processes*

\$63,206 *Enhancing Youth Participation in the Constitution-Making Process*

\$46,870 *Strengthening Women's Participation in Policymaking*

## **SWAZILAND**

Swaziland Coalition of Concerned Civic Organisations  
\$33,000 *Pro-Democracy Community-based Civic Education and Mobilization*

## **TANZANIA**

National Democratic Institute  
\$175,000 *Building Internal Capacity within Political Parties*

## **TOGO**

SOS Civisme  
\$35,000 *Reinforcing Good Local Governance in Kloto*

## **UGANDA**

Centre for Policy Analysis  
\$35,200 *Parliament Watch*

Centre for Women in Governance  
\$40,200 *Engaging Women Leaders as Agents of Change*

Human Rights and Democracy Link Africa (Ride-Africa)  
\$40,000 *Enhancing Citizen Action on Governance in Kyenjojo and Kyegegwa Districts*

Icebreakers Uganda  
\$30,013 *Empowering Sexual Minorities*

National Democratic Institute  
\$300,000 *Strengthening U Speak to Become a Sustainable Constituency Relations System*

Students for Global Democracy Uganda  
\$40,000 *Promoting Youth Engagement*

Toro Development Network  
\$40,000 *Improving Social Accountability in Western Uganda*

Uganda Youth Network  
\$41,078 *Strengthening Youth Participation*

Women's Democracy Network - Uganda  
\$35,025 *Improving Governance and Enhancing Social Accountability*

## ZIMBABWE

Christian Action Trust Zimbabwe (CAT-Zim)  
\$28,910 *Peaceful Election Awareness Campaign*

Envision Zimbabwe Women's Trust  
\$34,000 *Security Services towards Defending Human Rights*

Organizing for Zimbabwe Trust  
\$31,000 *Voting for Zimbabwe Campaign*

SAPES Trust  
\$29,250 *Policy Dialogue Program*

Solidarity Center  
\$548,480 *Mobilizing for Worker Engagement in Democratic Policymaking*

Zimbabwe Community Development Trust  
\$33,000 *Promoting Participation in Marginalized Communities*

Zimbabwe Democracy Institute  
\$40,000 *Research and Public Policy Analysis for Sustainable Governance*

Zimbabwe Peace Project  
\$30,000 *Defending Human Rights through Information Dissemination*

**CIVIC EDUCATION**  
\$34,231 *Community Peace Ambassadors*



*A community meeting organized by SCCCO in Manzini, Swaziland.*

**FREEDOM OF INFORMATION**  
\$48,280 *Access to Information*

**POLITICAL PROCESSES**  
\$30,500 *Amplifying Youth Voices in Zimbabwe's Democratization*

\$29,780 *Rebuilding Community Confidence in the Zimbabwean Electoral Process*

\$40,000 *Voting in Peace, Vote the Future Project*

\$20,012 *Promoting Constitutionalism under a New Constitution*

\$35,870 *Creating Democratic Space*

\$7,870 *Creating Democratic Space - Supplemental*

**STRENGTHENING POLITICAL INSTITUTIONS**  
\$46,870 *Strengthening Women's Participation in Policymaking*

## AFRICA REGIONAL

International Republican Institute  
\$300,000 *Empowering Local Government Representatives to Undertake Democratic Governance Reforms*

Landmark University  
\$32,750 *African State Legislatures: Subnational Politics and National Power*

National Democratic Institute  
\$131,000 *Supporting the African Union's Governance Architecture toward Implementation of the Charter on Democracy, Elections, and Governance*

Solidarity Center  
\$317,474 *Empowering Unions to Promote Democracy, Transparency and Worker Rights in Extractive Industries*

Solidarity Center  
\$271,372 *Identifying Strategies and Tools to Strengthen Democratic Transitions*

Solidarity Center  
\$100,000 *Strengthening Trade Union Capacity*

## EAST AFRICA REGIONAL

East & Horn of Africa Human Rights Defenders Project  
\$55,010 *Strengthening the National Coalition for Human Rights Defenders in Uganda*

Solidarity Center  
\$1,002,532 *Promoting Democracy through Increased Trade Union Advocacy*

## SOUTHERN AFRICA REGIONAL

National Democratic Institute  
\$225,847 *Enhancing the Political Participation and Leadership Skills of Women*

## WEST AFRICA REGIONAL

Ghana Center for Democratic Development  
\$70,000 *Strengthening Citizen Election Observers in West Africa*

Institute for Human Rights and Development in Africa  
\$50,000 *Capacity Building for Ivoirian and Gambian Lawyers*

Partners for Democratic Change  
\$47,255 *Security Sector Transformation in West Africa*

Solidarity Center  
\$634,690 *Promoting Worker Rights, Union Democracy, and Women's Rights in Nigeria and Liberia*

West African Youth Network  
\$26,700 *Promoting Strategic Engagement between Youth and Government in the Mano River Region*



# Asia

## 2013 Grants

2013 was a politically turbulent year in Asia. Civil society faced increasing government repression and harsh crackdowns on political dissidents in a number of countries, including China, Vietnam and Sri Lanka. Elections across the region brought uneven results—a peaceful transition of power in Pakistan’s general elections was a significant step in strengthening democracy in the country, but disputed election results in Cambodia and Malaysia led to protests and protracted political conflict. Societies in Bangladesh and Thailand remained divided along political lines ahead of general elections in early 2014. In 2013, NED’s Asia program focused on identifying new opportunities to advance democracy while bolstering programs in the priority countries of Burma, China, North Korea, and Pakistan.

**Burma’s** government continued to take steps to expand political openness in 2013, including loosening media restrictions and releasing political prisoners. However, the rise of Buddhist nationalism and outbreaks of deadly violence against the country’s Muslim minority underscored the fragility of Burma’s transition. Ethnic and religious reconciliation continues to be one of the government’s biggest challenges, and will be central for the success of Burma’s transition towards democracy. To address the issue of ethnic and religious

*Left: In July 2013, the International Republican Institute launched “Winning with Women 2014” to train and equip women to run for public office in Indonesia. Photo courtesy IRI.*



reconciliation, NED supported programs promoting tolerance and pluralism, strengthening community networks and freedom, and raising awareness about Burma's heavily persecuted Rohingya Muslim minority.

The democracy movement in **China** suffered a series of setbacks in 2013. Despite some promise of political reform from incoming Communist Party Secretary General Xi Jinping, the government made clear that it would not tolerate independent citizen action on issues deemed politically sensitive. A widespread government crackdown on dissent resulted in the detention of close to 50 individuals involved in the New Citizens' Movement, a loose network of activists calling for anti-corruption measures and rule of law. New regulations on the internet also led to the arrest of popular bloggers, including a prominent Chinese-American investor and a 16-year-old boy. Escalating violence in **Tibet** and Xinjiang contributed to a vicious cycle of repression and backlash in ethnic minority areas. Despite the crackdown and overall tightening of political space, NED partners in China continued to demonstrate their resilience and pushed to reduce restrictions on freedom of association and information and to improve human rights conditions for all of China's ethnic groups.



In March 2013 a UN Commission of Inquiry on Human Rights in **North Korea** was established to document widespread human rights abuses in the country. Repression increased further in 2013 as the country's young leader Kim Jong-un consolidated his power. However, average North Koreans continued to demand outside information as they have become more aware of the differences between their own reality and the outside world. In 2013, the Endowment promoted the free flow of information in and out of North Korea, including programs that provide reliable documentation of human rights violations inside North Korea to the international community. NED also supported programs encouraging the increased involvement of the international community in human rights and democracy issues and building the capacity of North Korean defectors and citizens inside the country.

**Pakistan's** general elections in May 2013 marked the first time in the country's history that an elected civilian government completed its full term and transferred power to another elected government. Although Pakistan now has many of the legal and institutional foundations for a functioning democracy, effective implementation of reforms as well as good governance remain long term challenges. To maintain the momentum of democratic reforms and continue to promote active civic participation beyond elections, NED supported programs promoting democratic awareness within key institutions such as the media, educational system, police, and parliament.

Elsewhere in South Asia, NED continued to increase its support for civil society in **Sri Lanka**, where the Rajapakse government persisted in clamping down on civil liberties while making no progress towards



*Participants in Students for a Free Tibet's third annual Lahkar Academy leadership program for Tibetan activists and grassroots leaders.*

addressing critical questions of accountability and reconciliation related to the country's three decades of civil war. NED partners in Sri Lanka focused on addressing wartime accountability and reconciliation, encouraging greater civic participation and good governance on the local level, and strengthening the rule of law and independence of the judiciary.

In Southeast Asia, the Endowment's **Vietnam** program focused on building the capacity of Vietnamese organizations and activists to defend human rights in the face of an increasing government crackdown on dissent. In the **Philippines**, NED continued to work with groups taking advantage of the window of opportunity under President Aquino's reform-oriented administration to push for transparency and accountability and promote civil society's role in deepening and sustaining democratic reforms.

NED also supported a number of regional and sub-regional programs in Asia, including the Solidarity Center's programs addressing cross-cutting labor issues such as migrant worker rights, as well as an initiative to strengthen solidarity and cooperation on human rights and democracy in Asia by building a region-wide network of human rights and democracy activists.

In the following pages, learn more about democracy activists in Asia, including two of our 30 *Under 30* honorees: Tenzin Dolkar and Shin Dong Hyuk, who represent the rising generation of democracy activists. This section includes a listing of NED grantees in 2013; to learn more about these grants, visit the NED website at [www.ned.org/where-we-work](http://www.ned.org/where-we-work)







# TENZIN DOLKAR

## *Students for a Free Tibet*

Tenzin Dolkar, 28, was born in a Tibetan refugee settlement in south India and moved to the United States when she was 10 years old. As a high school student, Dolkar returned to India to visit Dharamsala, the seat of the Central Tibetan Administration. She connected with other young Tibetans who shared with her their first-hand accounts of living in Tibet under Chinese rule, their arduous and often dangerous trek across the Himalayas into exile, and their struggles living as refugees. Upon returning home, Dolkar resolved to join the Tibetan freedom movement, and that search led her to Students for a Free Tibet (SFT).

SFT is a chapter-based network of young people and activists around the world who work in solidarity with the Tibetan people in their struggle for human rights. Through education, grassroots organizing, and non-violent direct action, SFT campaigns for Tibetans' fundamental right to political freedom, and trains youth to become leaders in a wider movement for social justice around the world.

"When a decisive moment for Tibet's future comes – and we know it will – I want to be ready to help tip the balance in favor of freedom," Dolkar said. In the meantime, I want to help build the momentum toward that moment."

Every year since joining Mount Holyoke College's SFT chapter in 2005, Dolkar has taken on increased levels of responsibility. First, she became SFT's regional coordinator for the New England area. After graduation, she took a professional full-time job as its USA grassroots director, coordinating campaigns and organizing actions

across the nation. After more than eight years of working with SFT, she was selected to become the organization's interim executive director, replacing Tenzin Dorjee.

Dorjee describes Dolkar as a "visionary young leader who, besides being a central organizer, spokesperson, and strategist for the Tibetan freedom movement, has trained hundreds of youth around the world in nonviolent activism." Dolkar is well-positioned to help the organization grow and implement sophisticated nonviolent actions, as demonstrated recently at the G-20 Summit in Russia. Dolkar understands the important role students and youth have played in social justice movements throughout history and she is committed to making the same happen for Tibet.

Under her leadership, Students for a Free Tibet will continue its work to engage youth worldwide through strategic political campaigns that will keep the movement for Tibetan rights visible, innovative, and energized.



# SHIN DONG HYUK

## *Database Center for North Korean Human Rights*

**S**hin Dong Hyuk, 30, was born in Kacheon, a notorious North Korean “total-control zone” slave labor camp for political prisoners. He is the only person born in a North Korean prison camp known to have ever escaped and lived to tell the story. The early years of his life were defined by beatings, torture, routine starvation, and public executions, including those of his own mother and brother.

Dong Hyuk’s road to freedom began after he met Park, a well-educated fellow prisoner who knew the outside world. The two became friends and hatched an escape plan. But Dong Hyuk’s motivation to flee was not freedom. Having never experienced it (as he would later recount), he did not understand that abstract concept. Dong Hyuk was driven by something much more banal – specifically, the stories that Park had told him of the exotic foods (including fried chicken) that existed outside the prison camp.

Tragically, Park was killed during the escape when he touched a high-voltage electric fence that surrounded the camp. Dong Hyuk managed to crawl over the electric wire by using Park’s body as a shield and successfully got away. He made his way across the North Korean border into China, where he was discovered and placed into protection by the South Korean embassy.

After South Korean officials confirmed that his story was true, he was flown into the country and given defector status. On his arrival, the Database Center for North Korean Human Rights (NKDB), a NED grantee, housed him at its office. The organization provided him with counseling and guidance as he began to assimilate into life in

South Korea, and helped him build a personal and professional network of support.

The former *Washington Post* journalist Blaine Harden later published a biography of Dong Hyuk entitled, *Escape from Camp 14: One Man’s Remarkable Odyssey from North Korea to Freedom in the West*, which became a *New York Times* bestseller. As a result of the book, Dong Hyuk is now one of the most high-profile North Korean human rights defenders in the world.

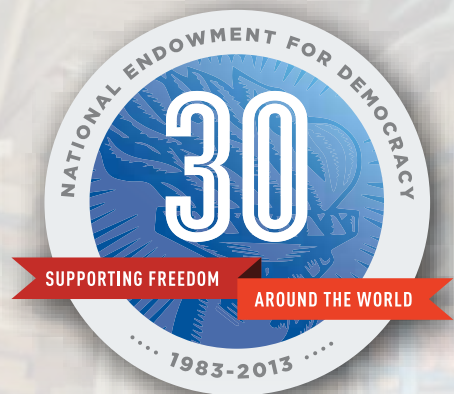
Today, Dong Hyuk works in partnership with NKDB as well as many other NED-supported human rights organizations to raise awareness about North Korean political prisons. His powerful story and advocacy work played a key role in the decision of the UN Human Rights Commission to launch the Commission of Inquiry (COI) on human rights in North Korea in March 2013.

Although Dong Hyuk continues to face difficulties in trying to live a “normal” life, he remains committed to raising global awareness of the near-invisible North Korean prison camps in the hopes of securing freedom for the 200,000 political prisoners who remain trapped.





*Bookstall clerk in Burma; photo by Luca Penati and used under the Creative Commons license.*



## BURMA INFORMATION GROUP

*Burma, 1997: \$15,000*

The Irrawaddy Media Company, Ltd. (IMCL) was founded in 1992 in Bangkok, Thailand, by exiled Burmese student activist Aung Zaw. Originally known as the Burma Information Group, the organization changed its name in 1993 when it established *The Irrawaddy* magazine, one of the first independent news publications focused on news and human rights documentation, including the detention of members of the democratic opposition and ethnic groups, as well as other dissidents. *The Irrawaddy* became a beacon of press freedom and quickly gained an international reputation for balanced, informative, and in-depth reporting about a country that was held in the thrall of a secretive and repressive regime.

NED initially supported IMCL in 1997 with a small grant of \$15,000. Two years later, in 1999, a \$30,000 NED grant helped the organization to substantially expand its audience with the launching of *The Irrawaddy* online, providing in real-time daily news and analysis on the country, and eventually the Southeast Asian region more generally. Soon after its online launch the web version became widely popular, and is today regarded as one of Burma's most credible news services for both English- and Burmese-language readers. From its humble origins in the 1990s when distribution of its print edition peaked at 2,000 copies per issue, today *The Irrawaddy* online service reaches more than 2 million unique readers each month.

Over the years, *The Irrawaddy* also increased its investment in training to strengthen the capacity of both its editorial and management staff. This is essential for ensuring that the publication maintains its quality as its productivity increases, and as it expands its coverage of events throughout Burma. As the capacity and professionalism of its staff increased, *The Irrawaddy* was able to cover a wider range of issues, including in-depth reports on political, economic and human rights issues from targeted areas inside Burma on issues such as the continued plight of Muslim Rohingya in Arakan State, the ongoing conflict in Kachin State, the plight of migrant workers, land confiscation, and displacement. It also provided coverage of the Burmese parliament and law reform, monitoring of press freedom, analysis and opinion on the cease-fire process, constitutional reform, and the role of military and crony capitalists.

Since the political openings of 2011, Burma's media landscape has slowly liberalized. However, as there is still much work to be done before the media environment is truly open and independent, *The Irrawaddy* continues to set the standard for ethical and hard hitting journalism in Burma and across the region.

## LOOKING BACK

*Small Grants, Big Impact*  
historical grants under \$30,000

# Grants 2013

# ASIA

For more detailed descriptions of these grants, please visit [www.NED.org/where-we-work](http://www.NED.org/where-we-work)

## Bangladesh

Solidarity Center

\$100,000 *Using International Worker and Human Rights Standards to Build Rule of Law*

## Burma

International Republican Institute

\$215,900 *Strengthening Civil Society as a Democratic Pillar*

International Republican Institute

\$450,000 *Fostering Political Cooperation and Dialogue*

National Democratic Institute

\$533,286 *Promoting Electoral Reform*

Solidarity Center

\$275,000 *Unions and Democracy*

### CIVIC EDUCATION

\$20,000 *Building Leadership Skills and Networks Among Young Democracy Activists*

\$43,500 *Burma Center for Transition Studies*

\$33,000 *Promoting Civil Society inside Mon State*

\$23,000 *Development of a Civic Education Textbook and Teacher Training Manual*

\$27,000 *Empowering Shan State Youth through Social Justice Education*

\$22,360 *Promoting Youth Participation in Politics*

\$45,000 *Expanding an Independent Think Tank and Training Center in Rangoon*

### CONFLICT RESOLUTION

\$60,000 *Building Trust Among Burman and Ethnic Activists*

### DEMOCRATIC IDEAS AND VALUES

\$33,000 *Quarterly Publication Focusing on Ethnic Rights*

### FREEDOM OF INFORMATION

\$40,000 *Journalism Training School*

\$350,000 *Burmese-Language Shortwave Radio and Satellite Television Broadcasts*

\$156,000 *English and Burmese-Language Multimedia News Service*

\$20,000 *Karenni State News and Information Service*

\$32,840 *Karen State News and Information Service*

\$30,000 *Promoting Freedom of Expression*

\$18,750 *(Supplement) Burmese-Language*

*Current Affairs Journal and Establishment of Libraries*

\$75,000 *Burmese-Language Current Affairs Journal and Establishment of a Resource Center*

\$45,000 *Shan State News and Information Service*

### HUMAN RIGHTS

\$50,000 *Supporting the Democracy and Human Rights Activities of the Monastic Community*

\$10,000 *Advocacy and Research on Current Conditions in Burma*

\$25,000 *Documenting and Raising Awareness on Resource Extraction in Arakan State*

\$200,000 *Assistance for Political Prisoners: Documentation, Advocacy, and Rehabilitation*

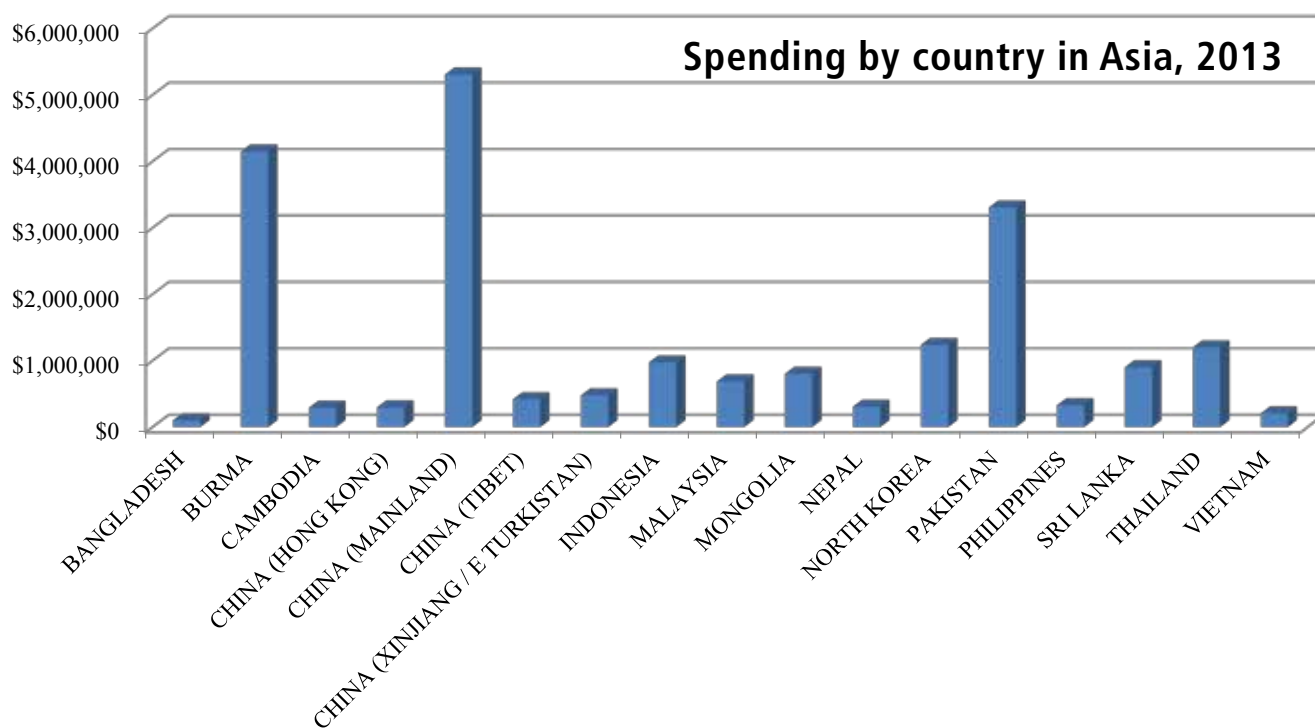
\$24,850 *Exiled to Nowhere: Burma's Rohingya*

\$25,000 *Building International Support for Burma's Rohingya Population*

\$72,000 *Human Rights Documentation and Advocacy*

\$15,000 *Democracy and Human Rights Awareness in Southern Shan State*

\$20,000 *Supporting the Reintegration and Mobilization of Ex-Political Prisoners in Upper Burma*



## Spending by program focus in Asia, 2013

\$38,000 Assistance for Current and Former Political Prisoners

\$54,000 Promoting Rights-based Solutions to Burma's Social and Political Problems

\$100,000 Human Rights Documentation and Education in Mon State

\$64,250 Strengthening International Efforts to Improve the Human Rights Situation in Burma

\$45,000 Promoting Kachin Women's Political Participation

\$34,000 Promoting Palaung Women's Political Participation

\$10,000 Documenting Human Rights Abuses in Shan State

\$50,000 Enhancing Shan Women's Political Participation

\$40,000 Human Rights and Political Training for Ta'ang Youth

\$20,000 Enhancing Rohingya Youth Political Awareness

\$40,000 Promoting the Role of Women in the Struggle for Democracy

\$21,670 Community Empowerment Training

### NGO STRENGTHENING

\$46,538 Supporting the Development of Burmese Civil Society Organizations

\$20,000 Networking and Information Sharing Among Civil Society Organizations in Mon State

\$20,000 Addressing Critical Capacity Needs of Civil Society

\$25,000 Promoting Student and Youth Participation in the Democratic Process

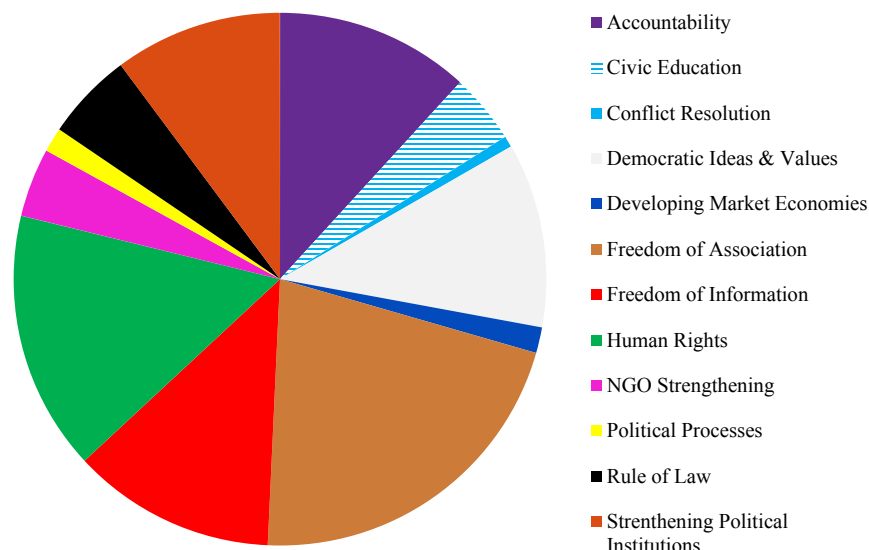
\$174,749 Supporting Civil Society Development

\$228,656 Building Civil Society

\$43,800 Empowering Burmese Democracy Activists

### STRENGTHENING POLITICAL INSTITUTIONS

\$90,000 Creating Independent Centers of Political Activity



### Cambodia

Center for International Private Enterprise  
\$141,992 Reducing Corruption in Local Government -- Phase II

Center for International Private Enterprise  
\$147,639 Strengthening Private Business Associations

### China (Hong Kong)

Hong Kong Human Rights Monitor  
\$145,000 Protecting Human Rights and Encouraging Democratic Representation in Hong Kong

Solidarity Center  
\$150,031 Expanding Worker Rights and Democracy

### China (Mainland)

Asia Catalyst, Inc.  
\$150,000 Supporting Grassroots Health Rights Advocacy

Center for International Private Enterprise  
\$141,436 Enabling Free and Open Debate

Center for International Private Enterprise  
\$146,492 Protecting Rural Land-Use Rights

Center for International Private Enterprise  
\$147,304 Protecting Women's Property Rights

Center for International Private Enterprise  
\$126,056 Improving Transparency in Local Government

China Aid Association, Inc.  
\$90,000 Religious Freedom, Rights Defense and Rule of Law

China Digital Times, Inc.  
\$402,700 Empowering Citizen Media

China Human Rights Lawyers Concern Group Limited  
\$140,000 Supporting Human Rights Lawyers in China

China Labor Watch, Inc.  
\$90,000 Legal Aid and Workers' Hotline

Democratic China, Inc.  
\$224,000 Electronic Magazine for Democratic Debate

Human Rights in China, Inc.  
\$145,000 Raising Awareness and Support for Human Rights in China

Independent Chinese PEN Center  
\$100,000 Defending Freedom of Expression

Initiatives for China Inc.  
\$105,000 Promoting Inter-ethnic Understanding and Democratic Values



International Federation of Journalists – Asia Pacific  
\$50,000 Promoting Media Freedom in Mainland and Hong Kong

International Republican Institute  
\$1,059,925 Strengthening Civil Society and Building Accountable Governance

National Democratic Institute  
\$400,000 Enhancing Representative Governance

Princeton China Initiative  
\$100,000 China in Perspective Magazine

Princeton China Initiative  
\$15,000 (Supplement) Civic Engagement on Political Reform

Solidarity Center  
\$254,500 Worker Rights Awareness

Southern Mongolian Human Rights Information Center  
\$90,000 Human Rights Monitoring and Advocacy for Southern Mongolia

The Rights Practice U.S., Inc.  
\$109,700 Promoting Respect for the Rule of Law and an End to Torture

Wei Jingsheng Foundation, Inc.  
\$54,300 Promoting Worker Rights Awareness

**ACCOUNTABILITY**  
\$100,000 Strengthening Access to Information and Environmental Advocacy

**DEMOCRATIC VALUES AND IDEAS**  
\$49,000 Youth Education on Civil Society and Democratization

**HUMAN RIGHTS**  
\$65,000 Protection for China's Human Rights Activists

\$20,000 Minority Rights: Documenting and Advancing LGBT Rights

\$41,000 Promoting Awareness of Human Rights

\$40,000 Legal Redress for Rights Violations

\$490,000 Rights Protection for Institutional Change

**NGO STRENGTHENING**  
\$54,000 Best Practices for Nascent Civil Society Organizations

\$65,000 Capacity Building for NGOs

**RULE OF LAW**  
\$190,000 Strengthening Public Interest Law and Rights Protection in China

\$50,000 Supporting Checks and Balances on Unlawful Government Behavior

**China (Tibet)**  
Bodkyi Translation and Research House  
\$25,000 Minority Laws, Nonviolent Action, and Information Communication Technology Training for the Monastic Community

Consultations Samdup  
\$37,500 Human Rights Dialogue between Tibetans and Chinese

Gu-Chu-Sum Movement of Tibet  
\$30,000 Support for Political Prisoners

International Campaign for Tibet  
\$25,000 Tibet-China Democracy Networking Program

International Tibet Network  
\$50,000 Strengthening International Support for Democracy and Human Rights in Tibet

Khawa Karpo Tibet Culture Centre  
\$35,000 Tibet Express Newspaper

Social and Resource Development Fund  
\$40,000 Preserving Historically Significant Tibetan Pictures and Artifacts to Raise Awareness about Tibet's Political Situation

Students for a Free Tibet, Inc.  
\$25,000 Empowering Tibetan Activists through Technology and Active Nonviolence

Students for a Free Tibet, Inc.  
\$17,956 Strengthening Tibetan Activists' Knowledge in Digital Security

The Foundation Voice of Tibet  
\$34,000 Voice of Tibet Shortwave Tibetan-Language Radio

Tibet Justice Center  
\$15,000 International Advocacy for Human Rights in Tibet

Tibetan Centre for Human Rights and Democracy  
\$16,500 Human Rights Documentation and Advocacy

Tibetan Literacy Society  
\$40,000 Tibet Times Newspaper

Tibetan Women's Association (Central)  
\$25,000 Promoting Women's Rights in the Tibetan Exile Community

**China (Xinjiang / East Turkistan)**  
Uyghur American Association  
\$295,000 Documentation and Advocacy of Uyghur Human Rights

World Uyghur Congress  
\$180,000 Human Rights Advocacy and Fighting Against Enforced Disappearances

**Indonesia**  
Center for International Private Enterprise  
\$104,838 Strengthening Business Association Governance

Solidarity Center  
\$865,800 Trade Unions for Democratic Advances - Phase VII

**North Korea**  
Center for International Private Enterprise  
\$84,933 Creating Political Space through Private Markets

Center for Korean Women and Politics  
\$60,000 Democracy and Leadership Program for North Korean Women

Citizens' Alliance for North Korean Human Rights  
\$170,000 North Korean Human Rights and Democratization

Imjingang Inc  
\$85,000 Imjingang: A Korean-language News and Opinion Magazine

Network for North Korean Democracy and Human Rights  
\$60,000 Democracy Education for North Koreans

NK Reform Institute  
\$120,000 North Korea Reform Radio



*The Women Media Center Pakistan trains women to be effective, confident journalists.*

**North Korea Intellectual Solidarity**  
\$45,000 *NK Digital Media Project*

**Open North Korea**  
\$100,000 *Open Radio North Korea*

**Radio Free Chosun**  
\$110,000 *Radio Free Chosun*

**The Daily NK**  
\$185,000 *The Daily NK: A Multilingual Online Newspaper*

**FREEDOM OF INFORMATION**  
\$42,000 *Increasing Communication between North and South Koreans*

**DEMOCRATIC IDEAS AND VALUES**  
\$120,000 *Democracy and Market Economy Training for North Koreans*

\$30,000 *Youth Club*

### Malaysia

**International Republican Institute**  
\$450,000 *Strengthening Democratic Institutions*

**Islamic Renaissance Front Berhad**  
\$50,000 *Promoting an Understanding of the Relationship Between Islam and Democracy*

**KiniTV Sdn Bhd**  
\$34,700 *Independent Web TV in Malaysia*

**Lawyers for Liberty**  
\$45,000 *Promoting Human Rights and Access to Justice*

**Liberal Banter Sdn Bhd**  
\$45,000 *Voter Education*

**Merdeka Center for Opinion Research**  
\$60,000 *Public Opinion Research*

**Mongolia**  
**International Republican Institute**  
\$300,000 *Strengthening Youth and Women In Political Parties*

**International Republican Institute**  
\$500,000 *Building Citizen Participation at the Local Level*

### Nepal

**Antenna Foundation Nepal**  
\$25,000 *Using Community-based Radio to Explore the Concepts of Federalism*

**Center for International Private Enterprise**  
\$160,363 *Advancing Democratic and Economic Policy Reforms*

**Democratic Freedom and Human Rights Institute**  
\$40,000 *Promoting Civic Dialogue on Constitution Drafting*

**Nepal National Dalit Social Welfare Organization**  
\$50,000 *Promoting Dalit Rights and Political Participation*

**Samata Foundation**  
\$30,000 *Promoting and Protecting Dalit Rights*

### Pakistan

**Aware Girls**  
\$30,000 *Political Empowerment of Young Women in Khyber-Pakhtunkhwa*

**Baacha Khan Trust Educational Foundation**  
\$41,489 *Political Leadership Trainings for Youth in Khyber-Pakhtunkhwa*

**Catholic Commission for Justice and Peace**  
\$45,000 *Promoting Tolerance and Democracy in Public Schools*

**Center for Civic Education Pakistan**  
\$95,000 *Promoting Constitutional Literacy and Fundamental Rights*

**Center for International Private Enterprise**  
\$868,872 *Strengthening Democratic Governance through Policy Advocacy*

**Center for Peace and Civil Society**  
\$75,000 *Developing Democratic Discourse in Sindh*

**Centre for Human Rights Education**  
\$70,000 *Training Institute for Democracy and Human Rights*

**Centre for Peace and Development Initiatives**  
\$100,000 *Budget Research and Advocacy for Democratic Accountability*

**Civil Society Support Programme**  
\$55,000 *Empowering the Voice of a New Generation*

**College of Youth Activism and Development**  
\$70,198 *Youth Action for Good Governance and Democracy*

**Development, Awareness & Management of Natural Resources**  
\$25,000 *Combating Bonded Labor in Sindh*

**Individualland Trust**  
\$75,000 *Conflict Reporting along the Afghan-Pakistan Border*

**Insan Foundation Trust**  
\$50,000 *Building Bridges for Peace and Democracy*

**Interactive Resource Centre**  
\$125,000 *Human Rights Advocacy through Video and Interactive Theater*

**Jinnah Institute**  
\$100,000 *Deepening Democracy and Pluralism through Research-based Policy Advocacy*

**Khwendo Kor**  
\$108,211 *Strengthening Rights-based Advocacy in Khyber-Pakhtunkhwa*

**Mehargarh: A Centre of Learning**  
\$50,000 *Strengthening Human Rights Mechanisms at the Provincial Level*

**Omar Asghar Khan Development Foundation**  
\$80,000 *Strengthening Citizen Coalitions for Responsive and Accountable Government*

**Pakistan Fisherfolk Forum**  
\$75,000 *Empowering Peasant Communities*

*for Sustainable Development and Democracy*

**Pakistan Press Foundation**  
\$50,000 *Regional Online Media Network*

**Potohar Organization for Development Advocacy**  
\$80,000 *Strengthening Rural Participation in Democratic Processes*

**Rozan**  
\$30,000 *Community Policing in Swat: Improving Human Rights through Research and Training*

**SHEHRI - Citizens for a Better Environment**  
\$100,000 *Police Reforms and Human Rights Training for Law Enforcement*

**Solidarity Center**  
\$600,000 *Strengthening Worker Rights, Cooperative Industry-Labor Relations, and Civil Society*

**Taangh Wasaib Organization**  
\$70,000 *Promoting Human Rights Education in Schools*

**Trust for Development Studies and Practices**  
\$100,000 *Building Women's Leadership Capacity in Balochistan*

**Women Media Centre of Pakistan**  
\$90,000 *Enhancing the Role of Women Journalists in Media*

**HUMAN RIGHTS**  
\$45,000 *Promoting Democracy, Peace and Tolerance in South Punjab*

## Philippines

**Caucus of Development NGO Networks**  
\$63,419 *Sustaining Engagement in Democratic Governance at the Local Level*

**Center for Media Freedom & Responsibility, Inc.**  
\$76,000 *Promoting Responsible Journalism and Press Freedom*

**International Center for Innovation, Transformation and Excellence in Governance (INCITEGov) Inc.**  
\$90,000 *Strengthening a Movement for Democratic Governance and Reform*

**Legal Network for Truthful Elections Inc.**  
\$47,000 *Protecting the Credibility of the Electoral Process*

**Philippine Center for Investigative Journalism**  
\$50,000 *Investigative Reporting and the Fight against Impunity*

## Sri Lanka

**Asian Human Rights Commission Limited**  
\$30,000 *Networking Asian Lawyers in Support of the Rule of Law and Judicial Independence*

**Bar Association of Sri Lanka**  
\$30,000 *Raising Awareness About International Human Rights Norms*

**Center for Peoples Dialogue**  
\$10,000 *Training Civil Society Activist in Citizen Journalism*

**Centre for Human Rights and Development**  
\$60,000 *Seeking Redress for Victims of Human Rights Violations*

**Families of the Disappeared**  
\$20,000 *Raising Awareness about Disappearances and Human Rights*

**Home for Human Rights**  
\$40,000 *Evaluating Local Government Performance*

**Janawaboda Kendraya**  
\$31,000 *Increasing Citizen Engagement through Drama and Discussion*

**Solidarity Center**  
\$463,000 *Defending Core Labor Rights*

**The International Working Group on Sri Lanka Ltd.**  
\$15,000 *Seeking Accountability and Reconciliation in Post-War Sri Lanka*

**Transparency International Sri Lanka**  
\$45,000 *Enhancing Accountability and Community Participation in Local Government*

**Verite Research Pvt. Ltd.**  
\$58,000 *Parliamentary Tracking Tool for Accountability and Good Governance*

**Viluthu, Ltd.**  
\$60,000 *Strengthening Civil Society through Study Circles*



*The Taangh Wasaib Organization convened religious leaders from the Muslim and Christian communities to condemn an attack on a church in Peshawar, Pakistan, in September 2013.*

## Thailand

Center for International Private Enterprise  
\$199,296 *Thailand: Private Sector Approaches to Anti-Corruption*

### ENLAWTHAI Foundation

\$40,000 *Strategic Litigation and Public Awareness Focused on Environmental Protection*

### Foundation for Community Educational Media

\$20,000 *Supporting Independent Media in Southeast Asia*

### Human Rights Lawyers Association

\$20,000 *Building a Network of Human Rights Lawyers*

### International Republican Institute

\$350,000 *Supporting Greater Inclusiveness by Political Parties of Increased Women's Political Participation and Leadership at the Provincial Level*

### National Democratic Institute

\$550,000 *Encouraging Greater Levels of Engagement by Young People in the Political Process*

### Thai Volunteer Service

\$20,000 *Human Rights Volunteer Project*

## Vietnam

### Association of Vietnamese Overseas: Culture & Liaison

\$60,000 *Quê Me: Action for Democracy in Vietnam*

### HUMAN RIGHTS

\$80,000 *Supporting Civil Society Organizations in Vietnam*

\$25,000 *Supporting Human Rights Education and Campaigning in Vietnam*

\$40,000 *Civil Society Training and Internship for Vietnamese Activists*

## South Asia Regional

### Center for International Private Enterprise

\$100,424 *Strengthening Women's Economic Participation through Business Associations*

### Solidarity Center

\$144,594 *Improving Policies and Replicating Good Practices for Vulnerable Women Workers in the Informal Economy*

## Southeast Asia Regional

### Media Defence South East Asia

\$21,000 *Building Networks to Support Media Freedom in Southeast Asia*

### Solidarity Center

\$960,386 *Labor Program in Thailand, Malaysia, and Burma*

## Asia Regional

### Asian Network for Free Elections Foundation

\$74,000 *Strengthening Domestic Election Monitoring in Asia*

### Korea Human Rights Foundation

\$25,000 *The Asia Democracy Network*

### Solidarity Center

\$262,179 *Asia Regional: Occupational Safety and Health Program*

### Solidarity Center

\$473,290 *Enhancing the Rule of Law in Employment*



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100 օր  
Կառնիքի  
100 օր

A close-up, vertical photograph of a person's hair and shoulder, showing the texture of the hair and the skin. The image is positioned on the left side of the page, partially overlapping the white background.

# Eurasia

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## 2013 Grants

The news about Russia was overwhelmingly negative in 2013 as new laws severely curtailed freedom of expression, assembly, and association. However, despite these alarming developments, Russian civil society has displayed great resilience by refusing to register as “foreign agents” (as required by one new law) and by undertaking a vigorous strategy of legal defense. Some of the country’s most prominent human rights and legal assistance organizations have mounted robust legal challenges to the repressive new laws.

As these cases progress, Russian NGOs across the country have continued to score victories by tapping into the same spirit of civic activism the government crackdown sought to diminish. Small regional NGOs have achieved numerous successes, with courts agreeing that they are not engaged in “political activity” and thus not required to register as foreign agents. A number of important cases remained in various appeal stages in 2013, but these organizations found ways to continue working. The Endowment has prioritized projects that help civil society defend their rights using legal remedies, while simultaneously advocating for greater transparency, freedom of speech and respect for human rights.

*In Armenia, Utopiana documented civil society in action to help share best practices.*

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Anti-corruption activist Aleksei Navalny emerged as the most charismatic leadership figure among the Russian opposition. The government retaliated by finding him guilty of embezzling \$500,000 from a state-owned timber company. This July decision sparked protests in Moscow and in other cities around Russia and two days later Navalny was suddenly freed from detention and permitted to campaign for the mayor of Moscow. His campaign galvanized opposition voters and garnered 27% of the vote after mobilizing a modern and energetic campaign. Though Navalny lost, the campaign showed that an opposition candidate can present a serious challenge to the authorities, and elsewhere in Russia a handful of opposition candidates won mayoral and city council positions. As the year drew to a close, many in the opposition were hopeful.

Elsewhere in Eurasia, presidential elections dominated the agenda. Georgia's election confirmed that it was on a path toward becoming a democracy and Armenia's showed a strong constituency in support of the opposition. However, in Azerbaijan and Tajikistan the presidential elections fell far short of international standards and confirmed a trend toward deepening authoritarianism.

**Georgia** saw several important initiatives, including constitutional amendments and reforms of the judiciary, culminating in a free and fair presidential election. Georgian civil society seized the opportunity to advance long sought after reforms. The International Society for Free Elections and Democracy advocated for improvements to the electoral code and the law on local government, producing recommendations that formed the basis of laws later adopted by the parliament. **Armenia's**

presidential elections demonstrated that, despite a lack of political leadership among the opposition parties, a large portion of the Armenian electorate favors change. NED support for the Transparency International Anti-Corruption Center helped them capitalize on newfound interest from independent civil society in election monitoring, and continue this important work during municipal elections.

**Azerbaijan's** dramatic crackdown on civil society accompanied the presidential election and continued unabated after the ballot. Azerbaijan passed repressive new laws, and has numerous new political prisoners, including prominent civil society leaders. Despite these difficulties, NED grantees worked in concert to protect and support activists, and maintain unity around human rights and advocacy campaigns. In **Tajikistan**, the presidential elections were characterized by harassment of the opposition and intimidation of civil society. Several NED grantees came under threat in 2013, and NED has expanded support for regional resource centers and programs aimed at empowering women.

In **Kyrgyzstan**, NED funded programs continued to solidify the democratic gains of the past several years. Despite the growth of presidential power under President Atambayev, Kyrgyzstan still represents the most promise for democratic development in Central Asia in the near term. NED has increased support for good governance programs, particularly at the local government level, while maintaining its support for freedom of information and core human rights. NED supported organizations across the country, but especially those in the volatile southern region. Spravedlivost continued to monitor human rights abuses



*The Institute for Public Policy in the Kyrgyz Republic held a School for Young Leaders.*

and ethnic tensions in the south, and the Rural Development Fund provided conflict resolution in the increasingly restive Batken region. These programs helped to address the ethnic tensions that remain one of the country's most serious challenges.

In **Kazakhstan**, the government continued to intimidate and imprison journalists and civil society activists. More than 40 independent media outlets were threatened with legal action or shut down in 2013. Despite the government pressure, NED grantees continued to struggle for democratic principles, and provided legal assistance to embattled media outlets. NED

also continued to support human rights, independent media, and NGO development in **Turkmenistan** and **Uzbekistan**, where extreme forms of authoritarianism have severely reduced the space for independent civil society.

In the following pages, learn more about democracy activists in Eurasia, including two of our *30 Under 30* honorees: Vera Kichanova and Rasul Jafarov, who represent the rising generation. This section also includes a listing of NED grantees in 2013; to learn more about these grants, visit the NED website at [www.ned.org/where-we-work](http://www.ned.org/where-we-work)







# VERA KICHANOVA

*Independent democracy activist, Russia*

**G**rassroots politics is hard to do in today's Russia, where peaceful demonstrators are hauled off to prison and organizations that receive outside support are smeared as "foreign agents." But Vera Kichanova is a part of a new generation of Russians who are willing to give it a try. After multiple arrests for participating in street protests (the *Wall Street Journal* called her "a minor celebrity among youthful protesters"), Kichanova ran for district legislative council in northwest Moscow as part of a coalition of independent and opposition activists called Our City.

In the 2012 municipal elections, Kichanova campaigned door to door and spread the word through her popular blog. Her campaign promises included one to design a website giving constituents easier access to their deputies and the district's spending records. Despite not being taken seriously, she won her election, along with 70 other young activists in the Our City campaign. She was just 20 years old.

Now, as an elected member of the municipal council, she works for increased transparency from local authorities and deals with neighborhood issues to improve the daily lives of the people she represents.

Though she is part of the system now, she has by no means abandoned the struggle for

large-scale political change. Kichanova, who started writing professionally in Moscow when she was 14 years old, continues to compose bold and insightful analyses of complex local and national political issues for *Slon* (slon.ru), an independent news outlet in Russia. Previously, she wrote for the independent publication *Novaya Gazeta*, known for its investigative reporting and heroic journalists including Anna Politkovskaya, who was murdered in the line of duty.

When the Endowment presented Kichanova with the 2013 Democracy Award in July for her commitment to democratization efforts in Russia, she turned to the audience and said, "This is not my award."

In a passionate speech, she expressed solidarity with political prisoners, specifically citing the 27 people on trial for the Bolotnaya case, and dedicated the award to "the generation of young Russians who keep fighting, who keep protesting, who keep going out in the streets and who keep participating in local activities and local elections."





## RASUL JAFAROV

*Human rights activist, Azerbaijan*

Azerbaijan's government has heavily repressed youth groups, academics, political activists and NGOs for the past few years. To highlight this crackdown, Rasul Jafarov, a 29-year-old human rights activist launched a campaign to use the 2012 Eurovision song contest—which was hosted in Baku—to showcase the country's poor human rights record. Working in coalition with three other local organizations, all NED grantees, he coordinated the "Sing for Democracy" campaign. It lasted 10 months and the project, supported by NED, was successful in both raising awareness and fostering the cooperative efforts of civil society organizations in Azerbaijan.

"Eurovision must be yet another tool to promote Azerbaijan's European integration, first of all through the improvement of the situation with human rights," Jafarov said. Jafarov coordinated the efforts of numerous local civil society activists to advocate for the protection of human rights and democratic values in Azerbaijan. Together, they reached out to foreign diplomats, journalists, and regulators ahead of the contest to "lobby for the implementation of specific democratic reforms."

The campaign organized numerous events, reports, and press conferences which Azerbaijani journalists, human rights defenders and watchdog groups were able to highlight the government's repression on an international level. *The New York Times*, BBC, the *Economist*, and Al-Jazeera were among dozens of international media that carried stories about Azerbaijan's poor human rights record, information which was gathered directly from Sing for Democracy's press events and publications.

"The past ten years [in Azerbaijan]," Jafarov said about the necessity of the campaign, "have not seen the deep-rooted public-political reforms and guarantees of human rights and democratic

values that are necessary for integration with the European community...freedom of expression, freedoms of association and peaceful assembly, and property rights are under threat."

Many protests took place during the Eurovision competition, and journalists and peaceful protesters were arrested and assaulted by authorities. This only encouraged additional reporting by international news outlets and led to the European Parliament's resolution asking Azerbaijan to "stop suppressing freedom of expression and assembly" and "step up reform efforts in all areas of the judicial system."

Rasul went on to coordinate two other highly successful advocacy campaigns, focusing on enhancing internet freedom in Azerbaijan and on creating joint efforts among artists and democracy activists. Rasul continues to work courageously for freedom in his country as the chief executive officer and chairman of the Human Rights Club in Azerbaijan. The country's democratization will be a difficult process, but it will find its success through the efforts of a small and dedicated group of activists like Rasul.



## LOOKING BACK

*Small Grants, Big Impact*  
historical grants under \$30,000

# Civil Society Resists Hardliner Coup

*Russia, 1991: multiple grants*

*Excerpted and adapted from the Endowment's 1991 Annual Report*

The impact of Endowment support for democracy activists was evident in Moscow during the dramatic attempt by hardliners to seize power in August 1991. Three days were a turning point in the democratic struggle in the Soviet Union – a struggle in which several groups supported by the Endowment played critical roles. Under an Endowment grant, the Moscow Memorial Society, a human rights organization founded by the late Nobel Laureate Andrei Sakharov, received funding for communication equipment, including personal computers, printers, and copying machines. This equipment was later used by democratic forces in Moscow to publish leaflets opposing the August coup. The leaflets were distributed by Memorial members to Soviet troops surrounding Moscow's "White House" and to Muscovites protesting against the coup. According to the Deputy Director of Radio Liberty, who was an eyewitness to the coup, "Among the most active in producing and distributing leaflets in the midst of the junta's ban on independent publishing were the young members of the Memorial Society, who took paper from every office they could find and produced thousands of leaflets on their overworked copying machines."

Opposition to the August coup attempt was bolstered by the grassroots activity of democratic worker organizations throughout the former Soviet Union aided by the Free Trade Union Institute (now the Solidarity Center). Independent miner groups were among the first to denounce the coup attempt and call for the support of democratic forces.

As Russia's subsequent travails and current turmoil highlight, the effort to foster democracy is necessarily a long-term process which requires both an ongoing commitment and a diversified approach. NED is committed to standing with Russia's civil society in their continued quest for a democratic and free Russia.





*Soviet soldiers recline on tanks in Moscow during the standoff, 1991.  
Image courtesy of Tove Knutsen under the Creative Commons license.*

# Grants 2013

## EURASIA

For more detailed descriptions of these grants, please visit [www.NED.org/where-we-work](http://www.NED.org/where-we-work)

### ARMENIA

"Utopiana.am" Cultural-Creative  
\$21,240 Promoting Civic Engagement

Caucasus Center of Peace-Making Initiatives  
\$44,060 Mock Court for Human Rights

Committee to Protect Freedom of Expression  
\$32,150 Monitoring Government Information Sources

Helsinki Association  
\$62,250 Human Rights Monitoring and Advocacy

Helsinki Citizens' Assembly - Vanadzor  
\$39,850 Improving Oversight of Law Enforcement

Independent Journalists' Network  
\$48,880 Internet News and Broadcasting

Investigative Journalists NGO  
\$46,200 Independent News Website

Meltex Ltd.  
\$31,200 Internet Broadcasting

Transparency International Anti-Corruption Center NGO  
\$29,310 Yerevan Election Monitoring

Transparency International Anti-Corruption Center NGO  
\$45,000 Monitoring of Local Elections

### AZERBAIJAN

DEMOCRATIC IDEAS & VALUES  
\$34,020 Regional Civic Engagement

\$35,672 NGO Networking

\$25,550 Supporting Civic Participation

\$50,860 Resource Center

\$63,500 Democracy Deficit in Resource-Rich States

\$32,500 Promoting Civic Activism

\$28,950 Dialogue on Reform

\$33,650 Leadership Network

\$31,830 Independent Think Tank

FREEDOM OF ASSOCIATION  
\$34,350 Defending NGOs

FREEDOM OF INFORMATION  
\$45,000 Regional Media Center

\$30,700 Independent Media

\$34,464 Investigative Journalism

\$62,000 Promoting Independent Journalism

\$42,000 Promoting Independent Regional News

\$49,960 Fostering New Media

\$60,432 Internet Newspaper

### HUMAN RIGHTS

\$50,000 Promoting Adherences to International Human Rights Standards

\$40,000 Local Human Rights Monitoring

### POLITICAL PROCESSES

\$35,500 Pre-election Monitoring and Civic Outreach

### RULE OF LAW

\$31,900 Human Rights Education

\$30,000 Defending Freedom of Association

\$51,180 Improving the Judicial System

\$29,220 Supporting Freedom of Expression

\$45,518 Defending the Rights of Citizens

### GEORGIA

American-Georgian Initiative for Liberal Education  
\$39,500 Youth and Democratic Values

Association "Studio Re"  
\$56,212 Televised Talk Show

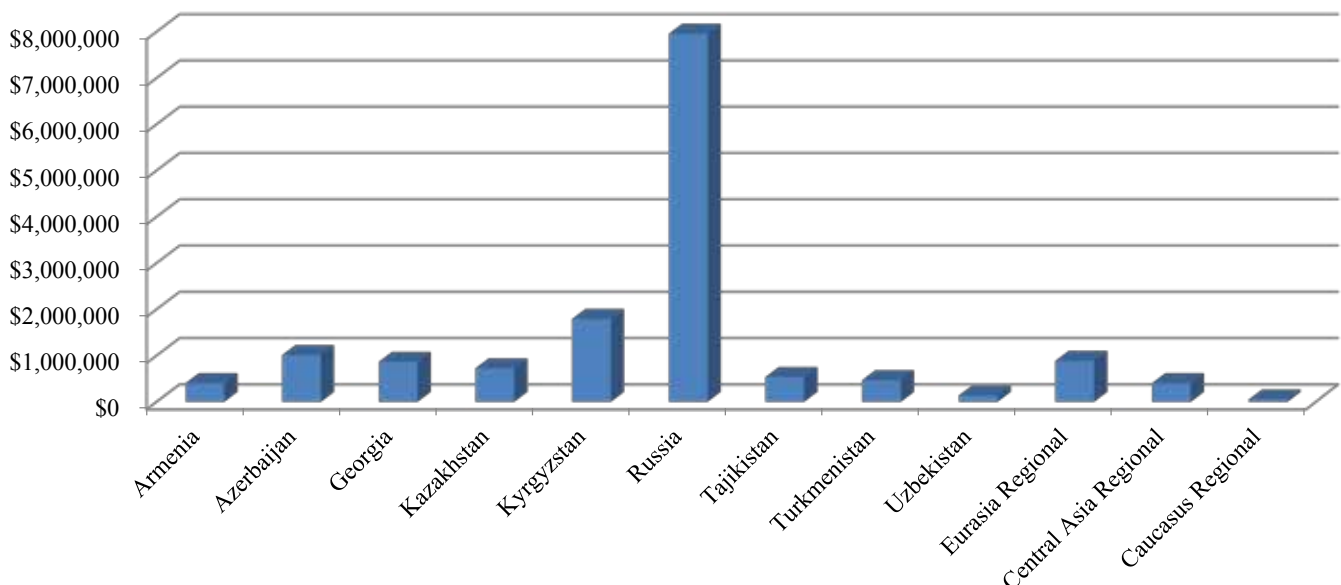
Caucasian Institute for Economic and Social Research  
\$31,895 Civic Oversight of Local Government

Georgian Charter of Journalistic Ethics  
\$27,100 Youth Dialogue

Georgian Young Lawyers Association  
\$40,700 Pre-election Monitoring

Human Rights Center  
\$29,523 Courtroom Monitoring

Spending by country in Eurasia, 2013



## Spending by program focus in Eursia, 2013

Human Rights Center  
\$54,840 *Human Rights and Election Monitoring*

Independent Journalists' House  
\$27,470 *Batumi Youth Dialogue*

International Society for Fair Elections and Democracy  
\$41,540 *Legislative Reform*

Internews Georgia  
\$30,340 *Independent Web Site: Media.ge*

Journalists for Future - A South-East European Partnership Initiative  
\$36,260 *Promoting Minority Rights*

Levan Mikeladze Foundation  
\$36,200 *Youth Initiatives*

Liberali, Ltd.  
\$44,041 *Liberali.ge*

Medium Orient Information Agency  
\$40,492 *Public Opinion and Monitoring Developments in South Ossetia and Abkhazia*

Newspaper "Akhali Gazeti"  
\$25,250 *Independent Regional News*

Newspaper "Batumelebi"  
\$34,500 *Supporting Independent News Reporting*

NGO Abkhazia Info  
\$48,910 *Radio Talk Show*

Partnership for Social Initiatives  
\$26,290 *Developing Democratic Discourse*

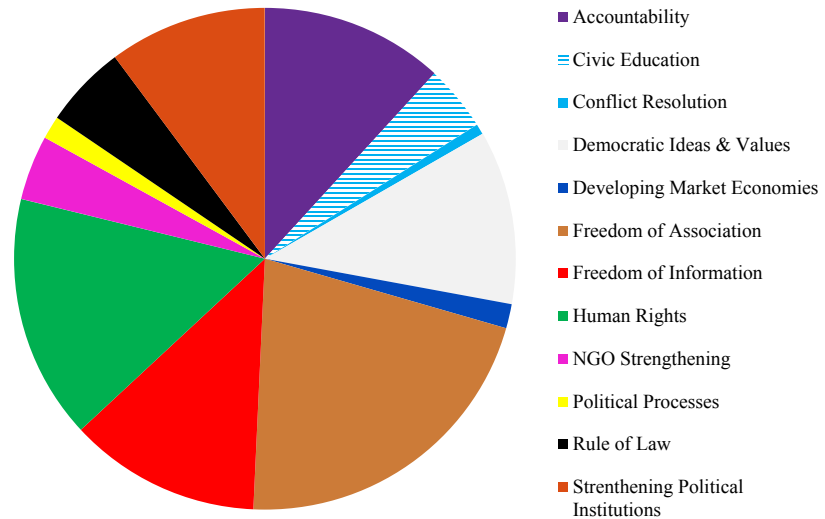
Prague Independent Media Trainers Association o.s.  
\$39,285 *Fostering Independent Media in Georgia and Abkhazia*

Public Movement Multinational Georgia  
\$37,380 *Election Monitoring in Samtskhe-Javakheti*

Soviet Past Research Laboratory  
\$32,215 *Confronting the Soviet Past*

Studio Monitor  
\$45,000 *Investigative Reporting*

You For Democracy  
\$36,860 *Youth Platform*



### KAZAKHSTAN

Ecological Society "Green Salvation"  
\$51,280 *Encouraging Public Participation*

International Foundation for Protection of Freedom of Speech "Adil Soz"  
\$34,940 *Promoting and Defending Media Freedom*

International Legal Initiative Public Foundation  
\$30,000 *Courtroom Monitoring*

Kazakhstan International Bureau of Human Rights and Rule of Law  
\$90,000 *Promoting Human Rights*

National Association of TV and Radio Broadcasters of Kazakhstan  
\$80,341 *Legal Support for Regional Media*

National Democratic Institute  
\$370,000 *Supporting Government-Civil Society Advisory Group on Democratic Development, Rule of Law and Human Rights*

Norwegian Helsinki Committee  
\$65,200 *Supporting Regional Civil Society*

### KYRGYZ REPUBLIC

Association "Taza Shailoo"  
\$39,288 *Promoting Local Government Transparency*

Center for International Private Enterprise  
\$195,131 *Decreasing Political Interference into Economic Activity*

Center for Support of International Protection  
\$35,000 *Promoting Human Rights*

Coalition for Democracy and Civil Society  
\$70,000 *Promoting the Transparency and Accountability of Parliament*

East European Democratic Center  
\$62,390 *Supporting the Independent Press*

Independent Newspaper "Aalam"  
\$39,260 *Promoting Uzbek-language Media*

Institute for Public Policy  
\$37,500 *School of Young Leaders*

Institute for Public Policy  
\$35,664 *Promoting Democratic Ideas and Values among Youth*

International Republican Institute  
\$300,000 *South Political Party Development*

Jalalabad Regional Human Rights Organization Spravedlivost  
\$78,879 *Human Rights Network*

Media Policy Institute  
\$42,840 *Defending Independent Media and Freedom of Speech*

National Democratic Institute  
\$250,000 (Supplement) *Improving Women's Political Leadership and Awareness*

National Democratic Institute  
\$550,000 *Improving Women's Political Leadership and Awareness*



Network of Social Mediators Public Foundation \$73,253 <i>Promoting Professional Journalism</i>	<b>FREEDOM OF ASSOCIATION</b> \$520,000 <i>Trade Union Education and Strengthening</i>	\$50,140 <i>Human Rights Monitoring</i>
Public Association "House of Journalists" \$32,233 <i>Promoting Accountability at the Local Level</i>	\$200,000 <i>Expanding Freedom Of Association</i>	\$43,571 <i>Information Network</i>
Public Association "Jarandyk Demilge Network" - Karakol Branch \$26,930 <i>Promoting Local Government Transparency</i>	<b>FREEDOM OF INFORMATION</b> \$49,990 <i>Improving Access to Ecological Information</i>	\$65,000 <i>Protecting Human Rights</i>
Public Foundation "Kylym Shamy" \$39,941 <i>Promoting Freedom of Assembly</i>	\$64,000 <i>Civic Education</i>	\$54,400 <i>Human Rights Monitoring</i>
Public Foundation Golos Svobody \$38,000 <i>Strategic Litigation in Defense of Human Rights</i>	\$40,000 <i>Access to Ecological Information</i>	\$39,094 <i>Information Network</i>
Rural Development Fund \$36,710 <i>Conflict Resolution at the Local Level</i>	\$65,036 <i>Strengthening Freedom of Information</i>	\$54,997 <i>Reducing Extremism</i>
Youth Human Rights Group \$56,670 <i>Promoting Ethnic Reconciliation and Youth Activism</i>	\$47,808 <i>Blogger School</i>	\$56,783 <i>Reducing Extremism</i>
	\$45,000 <i>Blogger School</i>	\$50,000 <i>Defending Human Rights</i>
	\$70,000 <i>Promoting Freedom of Information</i>	\$32,285 <i>Monitoring Human Rights</i>
	\$40,928 <i>News Website</i>	\$78,446 <i>Legal and Informational Aid</i>
	\$60,005 <i>Independent Information Platform</i>	\$25,092 <i>Youth Engagement</i>
	\$35,403 <i>Defending Civic Leaders</i>	\$38,586 <i>Human Rights Monitoring</i>
	\$30,000 <i>Website Maintenance</i>	\$45,766 <i>Documenting Human Rights Abuses</i>
	\$50,000 <i>Website Maintenance</i>	\$30,000 <i>Promoting Human Rights</i>
	\$50,000 <i>Freedom of Information</i>	\$44,662 <i>Promoting Freedom of Movement</i>
	\$69,047 <i>Digital Archives</i>	\$28,215 <i>Promoting Human Rights</i>
	\$40,000 <i>Internet TV</i>	\$36,512 <i>Youth for Civil Society</i>
	\$36,350 <i>Support for Journalists</i>	\$102,735 <i>Human Rights</i>
	\$54,672 <i>Promoting Civic Engagement</i>	\$80,000 <i>Promoting Human Rights</i>
	<b>HUMAN RIGHTS</b>	\$46,302 <i>Fostering Informed Public Participation</i>
	\$35,017 <i>Supporting Prisoners</i>	\$41,950 <i>Assistance to Prisoners</i>
	\$99,680 <i>Monitoring Human Rights</i>	\$57,000 <i>Human Rights Center</i>
	\$50,000 <i>Utilizing the Mechanisms of the European Court of Human Rights</i>	\$28,545 <i>Monitoring, Protecting Human Rights</i>
	\$44,020 <i>Human Rights Education</i>	\$35,072 <i>Defending Women's Rights</i>
	\$35,000 <i>Informational Aid for Refugees</i>	<b>NGO STRENGTHENING</b>
	\$90,000 <i>Preventing Torture</i>	\$20,000 <i>NGO Strengthening</i>
	\$55,673 <i>Raising Awareness of Human Rights</i>	\$100,000 <i>Legal Defense of NGOs</i>
	\$50,000 <i>Human Rights Monitoring</i>	\$50,110 <i>Strengthening Women's Organizations</i>
	\$50,000 <i>Human Rights Monitoring</i>	\$93,636 <i>Human Rights Capacity Building</i>
		\$57,500 <i>Promoting Awareness of Human Rights Violations in Russia</i>
		\$49,483 <i>Assisting Civil Society in Russia</i>
		\$87,860 <i>NGO Outreach</i>

\$51,610 *Assisting Regional NGOs*

\$51,500 *Building Analytical Networks*

\$35,000 *NGO Strengthening*

#### RULE OF LAW

\$350,724 *Fighting Corruption in the Regions through Legal Reform*

\$45,000 *Monitoring Human Rights Violations*

\$79,284 *Access to Legal Assistance*

\$30,003 *Protecting Historical Monuments*

\$50,000 *Raising Legal Awareness*

\$900,000 *Political and Civic Engagement*

\$56,041 *Promoting Human Rights*

#### STRENGTHENING POLITICAL INSTITUTIONS

\$350,000 *Increasing Political Competition (Supplement)*

#### TAJIKISTAN

Center for the Support of Civil Society "Kalam"  
\$51,770 *Support for NGO Resource Center and Newspaper*

Human Rights Center  
\$48,842 *Courtroom Monitoring*

Independent Center for the Protection of Human Rights  
\$35,600 *Promoting Access to Information*

Independent Newspaper "Daybreak"  
\$33,873 *Supporting Independent Print Media*

Initiative Group of Volunteers - Accent  
\$61,293 *Defending Human Rights*

Institute for War and Peace Reporting - Tajikistan  
\$49,045 *Development of Investigative Journalism*

National Association of Independent Mass Media in Tajikistan  
\$49,743 *Supporting Independent Media*

News Agency Asia Plus, LLC  
\$45,250 *National Network of Correspondents*

NGO Women Voters  
\$45,862 *Promoting Women's Participation*

Public Organization "Nishot"  
\$26,260 *Women's Rights in Rural Tajikistan*



*Program graduates from the Georgian Charter of Journalistic Ethics.*

Public Organization Center for Supporting Civil Society "Shahrvand"  
\$25,000 *Support for NGO Resource Center*

#### TURKMENISTAN

DEMOCRATIC IDEAS & VALUES  
\$22,770 *Promoting Democratic Ideas and Values*

DEVELOPING MARKET ECONOMY  
\$209,315 *Fostering Entrepreneurship*

FREEDOM OF INFORMATION  
\$18,780 *Education and Human Rights*

\$50,000 *Promoting Access to Independent News*

HUMAN RIGHTS  
\$34,110 *Legal Aid Clinic*

\$49,300 *Human Rights Monitoring*

\$18,420 *Public Interest Law*

NGO STRENGTHENING  
\$63,340 *Supporting Civic Engagement*

#### UZBEKISTAN

CIVIC EDUCATION  
\$22,500 *Supporting Civil Society in the Regions*

FREEDOM OF INFORMATION  
\$40,000 *Promoting Access to Independent News and Information*

HUMAN RIGHTS  
\$71,270 *Legal Assistance*

#### CENTRAL ASIA REGIONAL

Solidarity Center  
\$400,000 *Trade Union Modernization and Strengthening in Kyrgyzstan, Tajikistan, and Kazakhstan - Phase II*

#### EURASIA REGIONAL

European Institute for Democracy  
\$49,563 *Improving the Security of Organizations Working in Hostile Environments*

Georgian Partnership Forum  
\$34,400 *Civil Society Dialogue*

Helsinki Foundation for Human Rights  
\$49,997 *Promoting Human Rights in Kazakhstan*

International Republican Institute  
\$250,000 *Baltic Eurasia Inter-Parliamentary Training Institute*

National Democratic Institute  
\$140,000 *New Election Study Center*

National Democratic Institute \$53,979  
*Russian-Language Publications*

Newspaper "21st Century"  
\$32,900 *Newspaper "21st Century"*

NGO Resource Center  
\$22,110 *Citizen Journalism Training*

Polish-Czech-Slovak Solidarity Foundation  
\$49,850 *Developing Independent Media Skills in Eurasia*

Transitions Online  
\$46,035 *Promoting Blogging and Citizen Media*

HUMAN RIGHTS  
\$89,962 *Assistance for Refugees*

NGO STRENGTHENING  
\$110,286 *Information and Computer Security for Activists*

*The Institute of Mass Information provided journalists reporting on Ukraine's Maidan protests with protective gear and other support.*



# Europe

## eastern & central

### 2013 Grants

2013 was a year of divergence for the countries in Europe where the Endowment was active. Some states took historic steps in consolidating their democratic transitions and moving closer to joining the European Union. In others, vested interests blocked or rejected the reforms necessary for greater integration. Perhaps nowhere in the region were these contrasts so clear as in Ukraine. As the year came to a close, hopes were high that the Yanukovich government would sign an EU Association Agreement and reverse more than three years of democratic backsliding.

For much of 2013, NED's **Ukraine** partners documented, spotlighted and opposed the government's abuses of power, misuse of state resources, economic mismanagement, and biased media. President Yanukovich's decision to not sign the long-negotiated agreement at the Vilnius Summit in late November unleashed a massive wave of protests and launched Ukraine's most significant crisis and greatest opportunity since the country gained independence.

The Maidan demonstrations reflected Ukrainian society's increased demands and expectations for greater accountability, good governance, freedom of expression and respect for rule of law, all of which have been NED priorities in the country. Endowment grantees played

important roles in the peaceful protests in Kyiv. Organizations engaged in monitoring and reporting on the performance of elected and appointed officials contributed to the growing public awareness of corruption and impunity. Independent media groups played a key role in informing domestic and international audiences before and during the demonstrations. They also helped to secure the safety of journalists covering the protests by providing them with protective gear. Other partners carried out civic and youth activism campaigns that played a crucial role in the Maidan movement in Ukraine's regions.

**Belarus** continued to suffer a hangover from the December 2010 political crackdown and 2011 financial crisis. In the absence of any major political events or developments during the year, the bulk of NED support went to independent media, which informed citizens about the country's political deadlock, economic decline, and international isolation. The objective and accurate reporting of non-state newspapers, websites and bulletins contributed to the erosion of public support for the Lukashenka regime. Endowment assistance also helped human rights groups to aid the victims of ongoing repression and NGOs to support civic initiatives in the country's regions.

In November, **Moldova** initialed an EU Association Agreement at the Vilnius Summit, taking a historic step towards closer integration with Europe. However, the country still faces many problems, including ineffective governance and rampant corruption. With NED support, organizations monitored the promises and performance of politicians and political parties, with a focus

on corruption, such as violations of the conflict of interest law by government officials. As the situation in Transnistria deteriorated, NED grantees continued to promote human rights and civil society in the breakaway region.

**Bosnia and Herzegovina** remained Southeast Europe's worst performing EU aspirant. With constitutional change deadlocked, the October census was expected to have major implications on needed reforms. The census offered civil society the opportunity to promote the equal rights of citizens and the challenge of monitoring a process prone to manipulation. Endowment support helped a coalition of NGOs from across the country to mount online campaigns fostering debate on equal rights and civic identity and enabling citizens to report irregularities with the process.

After the breakthrough April agreement with Serbia, **Kosovo** held important local elections in November. Although marred by violence, these historic contests were the first to induce Serbs in the north to participate and elect legitimate local representatives since the country became independent. NED partners organized candidate debates and nonpartisan get-out-the-vote campaigns in minority communities to educate and mobilize first-time and young voters.

Having improved relations with Kosovo, **Serbia** received a start date for EU accession talks. Yet coming to terms with the human rights violations committed during the breakup of Yugoslavia remains a critical step in the country's democratic consolidation. Endowment support assisted youth organizations in Belgrade and the regions to

promote transitional justice and defend the rights of vulnerable minorities.

With its Euro-Atlantic integration stymied by the protracted name dispute with Greece, **Macedonia's** democratic development lost ground. Significant independent media outlets have been shuttered and political discourse has devolved into divisive and populist rhetoric that is inflaming interethnic relations. In response, NED grantees engaged young people in independent media and other projects promoting greater civic engagement and dialogue across ethnic lines.



*Members of the APELSIN Center of Progressive Young People in Chernihiv in northeast Ukraine protest President Yanukovich's decision to halt preparations to sign the EU Association Agreement.*

After meeting the key EU demand of holding free and fair parliamentary elections in June, **Albania** was recommended for candidate status. But if the peaceful transfer of power is to translate into further democratic gains, citizens – especially young people – must play a greater role in promoting reforms and holding the government accountable. Endowment partners fostered youth involvement in local decision-making processes and worked to prepare the next generation of civic and political leaders.

Many of the problems confronting the Europe region are not confined to individual states. NED and its institutes continued to address the challenges of weak legislatures, underdeveloped political parties, ineffectual trade unions, apathetic youth,

endemic corruption and violations of minority rights on a regional basis. NED also continued to work with civil society groups in Central Europe to build democracy on a Crossborder basis in the former communist bloc. A particular focus in 2013 was on crossborder programs fostering civil society development in the countries of the Eastern Partnership Initiative.

In the following pages, learn more about democracy activists in eastern and central Europe, including two of our *30 Under 30* honorees: Franak Viachorka and Besa Luci, who represent the rising generation of democracy activists. This section also lists NED's grantees in the region in 2013.





# FRANAK VIACHORKA

*Art Siadziba, Belarus*

As the son of former Belarusian National Front (BNF) party leader Vincuk Viachorka, Franak Viachorka was born to be a leader of the next generation of pro-democracy activists in Belarus. But the 26-year old activist has already earned his own place in the country's opposition, being harassed, arrested, imprisoned, and abused for his commitment to democratic values in Belarus. "I am absolutely connected with my country," he said in an interview with the Prague Post. "It's a needed patriotism."

Franak was expelled from his university for participating in pro-democratic and political activities and forced into military service. While in the army, Franak was subjected to solitary confinement, and was repeatedly harassed by superiors. To tell the world about his harsh military life, he created *Diary of a Belarusian Soldier*, a blog published every two weeks by Belarus' only independent news agency, Belapan. The blog went viral, and military officers demanded that he stop publishing. Franak continued despite threats and persecution.

"Allegedly, I am disclosing military and state secrets," he told Belapan. "I was barred from leaving the unit and ordered to complete extra duty because I wrote in my diary that people in our unit read independent newspapers."

Upon discharge from the army, Franak received a personal recommendation from former Czech president Vaclav Havel to continue his journalistic pursuits at Radio Free Europe/Radio Liberty. He became the first Havel Journalism Fellow and serves as the Belarusian Service's new media manager.

Beyond independent information, Franak saw the need to promote independent cultural initiatives that would encourage dialogue on political issues in "Europe's last dictatorship." With other young activists and artistic figures, Franak co-founded Art Siadziba (<http://artsiadziba.by>), which offers

space, support, and expertise to organize, facilitate and produce a plethora of independent cultural initiatives. In 2013, Art Siadziba put on more than 120 concerts, festivals, exhibitions, screenings, lectures, readings and other presentations. Thousands of citizens took part in these activities, which is probably why Art Siadziba has been evicted from its premises five times over the last few years.

Franak is also involved in many other independent cultural projects. He has directed and produced numerous albums, videos and other multimedia products. Franak starred alongside his father in Miroslaw Dembinski's award-winning documentary *A Lesson in Belarusian* and co-wrote the screenplay for *Viva Belarus*, a feature film based on his life story, which has won a number of awards at international film festivals. The Endowment hosted the film's North American premiere in November 2013, with Franak introducing the film. He also promotes the use of the Belarusian language by dubbing other popular films.

Franak accomplishes these activities despite the arrests, assaults, and annoying harassment that the authorities employ to try to limit them. Despite these adversities, Franak is optimistic about the future. "I'd like to help my country improve itself," he said. "I dream of a free, democratic, European Belarus, where anyone can work [and] make an honest living."





# under 30

Meet 30 inspiring young activists working for a democratic future

## BESA LUCI

### *Kosovo 2.0*

At age 29, Besa Luci developed *Kosovo 2.0*, an interactive online magazine that brings together bloggers and activists from around the world to discuss important social topics critical to Kosovo's future. The magazine is managed and written by young people and was launched in 2010, just two years after Kosovo gained its independence and entered a new era that is being shaped by a sizeable youth population.

Besa manages more than 200 bloggers and 100 contributors at *Kosovo 2.0*, which is complemented by a semi-annual print magazine that features high-profile guest editors, artists, and activists from around the world.

*Kosovo 2.0* is the only Kosovar magazine sold in Serbia — cross-border cooperation is its hallmark — and Besa braves threats to continue publishing throughout the region. The launch of the magazine's recent issue on gender and sexual orientation attracted not only vocal criticism, but also physical attacks against the editorial staff. An event discussing gay rights and issues was disrupted when Kosovar protestors stormed the meeting and trashed the venue to prevent the dialogue from continuing. The police did not intervene.

Despite the hostility, Besa strives to build a culture that encourages the discussion of issues relevant to young people. "There is a huge gap in the media landscape in Kosovo," Besa said. "There is little coverage of the issues and problems that young people are facing."

In addition to her daily work as editor-in-chief at *Kosovo 2.0*, Besa is also a committed democracy activist. Two years after the Kosovo's independence, she co-authored a report entitled "State of Constriction," which examined the quality of the country's democratic consolidation and offered suggestions to improve the economy and its public sector. Robert Hårdh, Executive Director of Civil Rights Defenders, praised Besa for bravely speaking out about the threats faced by watchdog groups and whistleblowers. The 50-page report was commissioned by the Youth Initiative for Human Rights (YIHR), an organization founded by fellow NED *30 Under 30* honoree Andrej Nosov. The report's findings were presented by Besa and her co-author Alex Anderson at a conference that was nationally televised on Kohavision (KTV).

Besa's work is helping to build a society that fosters dialogue and protects freedom of expression. Through her work with *Kosovo 2.0* and as an activist, she has successfully brought together thousands of active, interested and passionate young people in Kosovo. NED is proud to support her mission.





## LOOKING BACK

*Small Grants, Big Impact*  
historical grants under \$30,000

### POLISH-CZECHOSLOVAK SOLIDARITY

***Crossborder, 1989: \$24,500***

“We’ve always considered this, dollar for dollar, the best grant the NED has ever made,” NED President Carl Gershman says.

Vaclav Havel, Czech dissident and last President of Czechoslovakia, looked back and called it the “prologue” to the Velvet Revolution, which peacefully ushered out Communist rule in his country. The Czechoslovak communist authorities called it an “ideological diversion.”

This “prologue” was a festival, in fact a counterculture “happening”, in Wroclaw, Poland, held Nov. 3-5, 1989. Given its strategic location near the Karkonosze Mountains, Wroclaw was a hub during the communist era for organizing surreptitious meetings of dissidents on the “green border” between Poland and Czechoslovakia, for initiating parallel linkages with activists in Hungary and the Soviet bloc, and even for establishing the region’s first independent international news agency.

Using \$7,500 of that \$24,500 grant, Polish-Czechoslovak Solidarity convened the Wroclaw meeting and launched the region’s first formal initiative dedicated solely to promoting trans-national cooperation between dissidents in the former communist bloc. Henceforth, dissidents would have

a formal mechanism to help them share their experiences, lend each other support, and strategize together. Two weeks later, Czechoslovakia’s Velvet Revolution took place.

In 1990, after the fall of the Iron Curtain, Havel described the Festival as the product of years of “struggles for similar ideals,” marked by “genuine friendship and mutual respect” and “a spirit that dominated the years during which secret independent literature was smuggled in rucksacks across our common mountain ranges.” It was this activity, he said, that accounted for the Wroclaw festival being “a marvelous success” and, if not explicitly intended, “one of the prologues to our Czechoslovak revolution.”

The Endowment has continued to expand crossborder work ever since, adapting to other challenges facing democracy around the world. The Polish-Czech-Slovak Solidarity Foundation went from supporting desktop publishing in the Czech Republic and Slovakia to organizing similar





*One of the many clandestine meetings along the “green” forest border between communist Poland and Czechoslovakia organized by dissidents including Vaclav Havel (second from the left, center row), Jacek Kuron, Anna Sabatova and Jan Carnogursky and others from Solidarity, Charter 77 and other independent groups.*

programs further east. In 1991, the Foundation used NED support to organize the first visit of Polish leaders of Solidarity to Ukraine. Following this first crossborder program to the east, NED has gone on to support over 75 NGOs in more than 20 countries conducting crossborder work in Belarus, Russia, Central Asia, the Balkans and the Caucasus, and even in countries farther afield such

as Cuba, Afghanistan, and Burma. These partner organizations are uniquely positioned to share the struggles of democracy activists in difficult environments, to offer solidarity and insights, and to help them build societies where individuals can express themselves freely and without fear. NED is proud to share their mission.

# Grants 2013

## EUROPE

For more detailed descriptions of these grants, please visit [www.NED.org/where-we-work](http://www.NED.org/where-we-work)

### ALBANIA

Albanian Institute of Science

**\$25,000** Promoting Transparency of Public Financing

Center for International Private Enterprise  
**\$207,023** Building Effective Public-Private Dialogue

European Movement in Albania  
**\$36,000** Promoting Youth Participation in the Political Process

Mjaft! Movement  
**\$23,000** (Supplement: \$20,000) Promoting the Accountability of Elected Officials through New Media

National Democratic Institute  
**\$310,000** Opening the Political Process to Citizens

Res Publica  
**\$28,000** Promoting Freedom of Expression

Youth in Free Initiative  
**\$41,000** Promoting Youth Activism in Northern Albania

### BELARUS

#### ACCOUNTABILITY

**\$16,710** Promoting Government Accountability

#### CIVIC EDUCATION

**\$33,815** Promoting Educational Initiatives

#### DEMOCRATIC IDEAS AND VALUES

**\$10,000** Inspiring Student Activism

**\$18,610** Supporting Local Civic Initiatives

**\$21,750** Promoting Youth Activism

**\$19,440** Popularizing Democratic Values in Belarus' Past

**\$47,775** Engaging New Civic Activists

**\$14,400** Promoting Independent Culture

**\$27,866** Fostering a Better Understanding of Recent Belarusian History

#### FREEDOM OF INFORMATION

**\$14,440** Assisting an Independent Journal

**\$76,800** Supporting an Independent Newspaper

**\$21,000** Understanding Public Opinion

**\$14,520** Promoting Freedom of the Media (Supplement)

**\$27,310** Expanding Freedom of Information

**\$23,620** Supporting Local Publications

**\$23,838** Promoting Local Civil Society

**\$57,674** Supporting Local News Portals

**\$21,000** Supporting Independent Regional Media

**\$45,400** Expanding Access to Independent Media

**\$26,538** Supporting Local Media and Civic Initiatives

**\$14,120** (Supplement) Supporting an Independent Newspaper

**\$15,300** Supporting an Independent Newspaper

**\$31,680** Assisting an Independent Newspaper

**\$67,000** Supporting an Independent Media Outlet

**\$40,500** Supporting the Independent Press

**\$25,810** Supporting Independent News

**\$18,000** Fostering Regional Media

**\$56,590** Supporting Independent Media

**\$28,780** Increasing Access to Independent Information

**\$5,350** (Supplement) Supporting an Independent Newspaper

**\$30,940** Disseminating Independent News

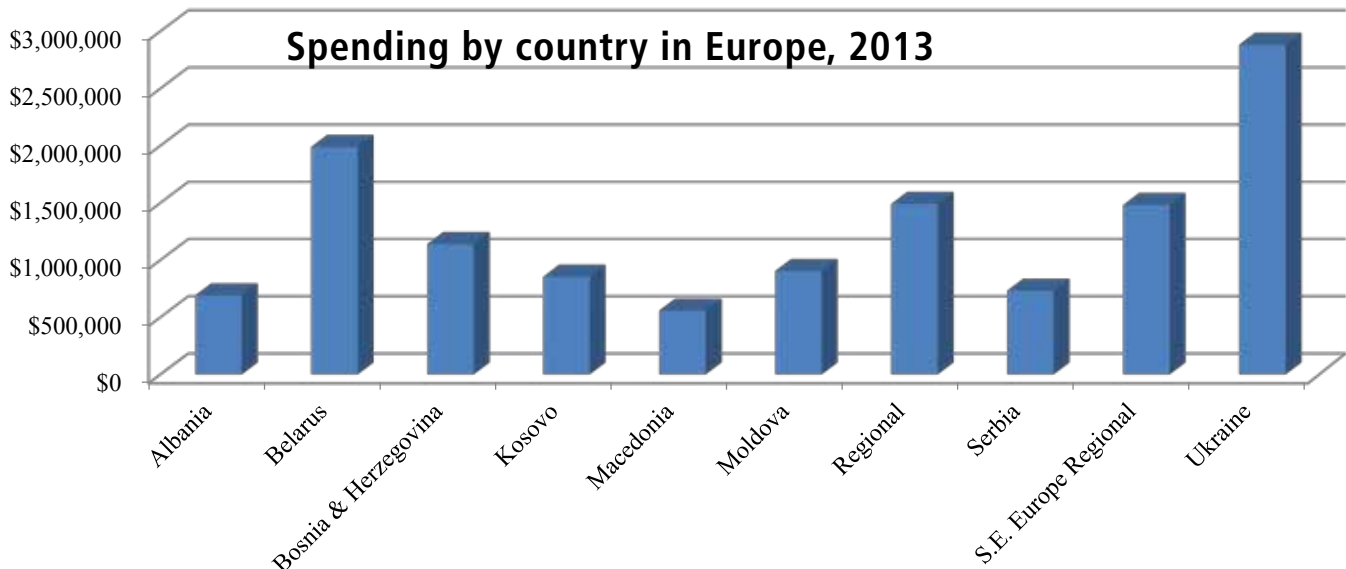
**\$16,240** Supporting an Information Outlet

#### HUMAN RIGHTS

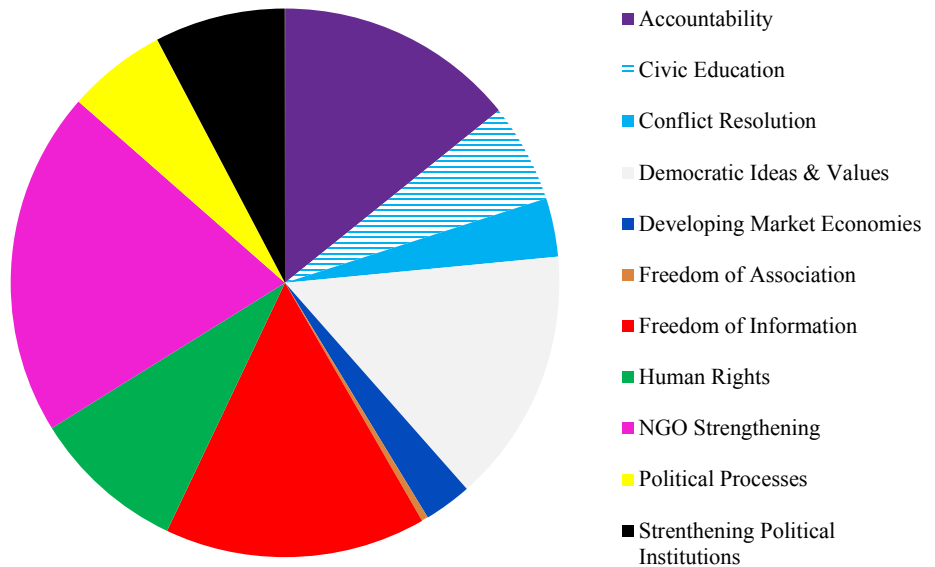
**\$25,020** Fostering Educational Freedom

**\$39,642** Fostering Freedom of Movement

**\$19,170** Supporting Victims of Political Repression



## Spending by program focus in Europe, 2013



\$76,348 Defending Human Rights and Assisting Repressed Activists

\$10,000 Promoting Human Rights and Leg. Education

\$22,500 Defending Human Rights

### NGO STRENGTHENING

\$20,198 Promoting Grassroots Democracy

\$22,110 Fostering Local Activism

\$59,815 Strengthening Local Civil Society

\$33,829 Assisting Belarusian NGOs

\$88,680 Supporting the Third Sector

\$31,000 Supporting Regional Civil Society Development

\$58,390 Increasing the Impact of the Belarusian Third Sector

\$22,314 Fostering Local Civic Initiatives

\$10,000 Promoting Civic Activism

\$17,880 Fostering Local Civil Society

\$51,960 Supporting Regional Civil Society Development

\$30,000 Supporting Local Civil Society (Supplement)

\$59,280 Supporting Civil Society

\$34,625 Strengthening Regional Youth Initiatives

### POLITICAL PROCESSES

\$13,900 Spotlighting Local Issues

\$300,000 Strengthening Capacities for Citizen Outreach

\$28,140 Promoting Activism and Freedom of Speech

### BOSNIA AND HERZEGOVINA

Association Alumni of the Center for Interdisciplinary Postgraduate Studies  
\$14,950 Fostering a Fair Census Taking Process

Association of Election Officials in Bosnia and Herzegovina  
\$40,000 Strengthening Teamwork and Debating Skills among Youth

Association of Independent Creators and Activists GETO  
\$35,000 Promoting Youth Activism and Open Debate in Republika Srpska

Balkan Investigative Reporting Network (BIRN) Bosnia and Herzegovina  
\$39,900 Fostering Objective Reporting on War Crimes Trials

Center for Critical Thinking  
\$35,000 Fostering Open Debate and Promoting Accountability through Online Media

Center for Investigative Reporting  
\$49,500 Raising Awareness about the Costs of Corruption

Center for Policy and Governance (CPU)  
\$49,000 Promoting Accountable Policymaking and Policy Implementation

eFM Student Radio  
\$34,900 Promoting Civic Activism through Media

Foundation for Creative Development  
\$40,000 Promoting Civic Participation and Activism through Television

Foundation Humanity in Action Bosnia and Herzegovina  
\$25,000 Encouraging Democratic Values and Active Citizenship among Youth

National Democratic Institute  
\$350,000 Promoting Issue-Based Political Dialogue

Ostra Nula  
\$14,800 Promoting Equal Rights in Republika Srpska

Post-Conflict Research Center  
\$46,000 Promoting Reconciliation through Film

Pravo ljudski  
\$43,000 Promoting Democratic Values and Human Rights through Film

Press Council in Bosnia-Herzegovina  
\$39,000 Encouraging Professional Media Reporting

Public Interest Advocacy Center  
\$32,000 Promoting Transparency of Public Financing

Transparency International Bosnia and Herzegovina  
\$50,000 Promoting Public Oversight and Better Implementation of Anticorruption Legislation

Why Not?  
\$75,000 Promoting the Accountability of Elected Officials Using New Technologies

Youth Communication Center (OKC)  
\$46,000 Promoting Civic Participation among Youth

Youth Cultural Center Abrasevic  
**\$45,000** *Fostering Civic Activism and Accountability through Online Media*

Youth Movement "Revolt"  
**\$34,133** *Promoting the Equal Rights of Citizens in Northeastern Bosnia*

## KOSOVO

Association of Independent Broadcast Media of Kosovo (AMPEK)  
**\$22,000** *Supporting Minority and Independent Media*

Balkan Investigative Reporting Network, Kosovo  
**\$55,000** *Fostering Public Debate and Investigative Reporting*

Beta News Agency  
**\$34,903** *Supporting Minority Media*

Bureau for Social Research (BIRODI)  
**\$60,057** *Fostering Objective Election Reporting in Serbian Language Media*

Center for Peace and Tolerance  
**\$35,000** *Encouraging Youth Participation in Political Processes*

Communication for Social Development  
**\$29,700** (Supplement:\$30,000) *Promoting Youth Activism in Minority Communities*

DokuFest  
**\$42,500** *Promoting Democratic Values and Human Rights through Film*

INC Network of Radio Stations  
**\$31,900** *Fostering Crossborder Media Cooperation and Dialogue with Serbia*

Institute for Advanced Studies GAP  
**\$44,500** *Promoting Transparency and Accountability of Local Government*

Kosova Live News Agency  
**\$45,000** *Supporting Minority and Multiethnic Local Media*

Kosovar Center for Security Studies  
**\$40,000** *Promoting the Accountability of Security and Justice Institutions*

Kosovo Glocal  
**\$30,000** *Promoting Open Debate and Democratic Values among Youth*

National Democratic Institute  
**\$183,252** *Facilitating Public Dialogue and Participation in the Kosovo-Serbia Agreement Implementation*

Radio KIM  
**\$35,000** *Supporting Objective Reporting by Minority Media*

TV PULS  
**\$35,000** *Supporting Objective Reporting by Minority Media*

Women's Committee for Protection and Human Rights  
**\$39,000** *Promoting the Political Participation of Minority Women*

Youth Initiative for Human Rights (YIHR) Kosovo  
**\$59,800** *Fostering Tolerance and Reconciliation through Youth Activism*

## MACEDONIA

Center for Investigative Journalism SCOOP Macedonia  
**\$35,000** *Raising Awareness of Corruption through Investigative Reporting*

Diversity Media  
**\$23,000** *Encouraging Public Debate across Ethnic Lines*

MakeDox  
**\$45,000** *Raising Human Rights Awareness through Film*

Metamorphosis Foundation  
**\$30,000** *Promoting the Accountability of Elected Officials Using New Technologies*

Metamorphosis Foundation  
**\$6,073** (supplement) *Promoting the Accountability of Public Officials*

National Democratic Institute  
**\$285,000** *Strengthening the Advocacy Capacities of NGOs*

Ohrid Institute for Economic Strategies and International Affairs  
**\$42,000** *Encouraging Youth Political Dialogue*

Youth Cultural Center- Bitola (MKC)  
**\$45,000** *Promoting Youth Civic Participation at the Local Level*

Youth Educational Forum (MOF)  
**\$45,000** *Fostering Youth Activism and Promoting Open Debate through Online Media*

## MOLDOVA

Association of Independent Press - Moldova  
**\$53,126** *Promoting Media Objectivity and Increasing Media Literacy in Moldova's Regions*

Center for International Private Enterprise  
**\$199,959** *Enhancing Policy Dialogue*

Center for International Private Enterprise  
**\$168,617** *Building Capacities for Economic Debate in Transnistria*

Clovek v tisni - People in Need  
**\$60,000** *Fostering Crossborder Cooperation and Civic Activism in Transnistria*

East European Democratic Center  
**\$54,060** *Increasing the Capacity of Nascent Civil Society in Northern Moldova*

Eco-TIRAS International Environmental Association of River Keepers  
**\$40,000** *Strengthening Civil Society in Transnistria*

European Partnership for Democracy  
**\$54,710** *Supporting Moldova's Democratic Transition*

Independent Journalism Center  
**\$29,965** *Strengthening Independent Journalism in Moldova*

Institute for Development and Social Initiatives (IDIS) "Viitorul"  
**\$26,700** *Promoting Dialogue with Transnistria*

NGO C.I.S.T.E. "Certitudine"  
**\$19,771** *Promoting Civic Engagement in the Balti Region*

NGO Center Contact  
**\$24,465** *Strengthening Civic Participation at the Local Level*

NGO Perspectiva  
**\$17,888** *Promoting Youth Activism in Rural Areas*

Pilgrim Demo  
**\$24,995** *Reforming Electoral Legislation in Gagauzia*

PROMO-LEX Association  
**\$49,997** *Strengthening Civil Society in Transnistria*

Public Association "Lawyers for Human Rights"  
**\$16,162** *Promoting Awareness of Human Rights*

South-East Junior Association  
**\$19,663** *Supporting Online News and Information*

Transitions Online  
**\$41,774** *Developing New Media Skills*

**SERBIA**

Bureau for Social Research (BIRODI)  
**\$49,500** *Fostering Objective and Professional Reporting on Corruption*

Center CZKD  
**\$38,000** *Promoting Public Debate on Transitional Justice Issues*

Center for Civil Resources Development  
**\$39,000** *Fostering Tolerance and Reconciliation among Youth*

Center for Euro-Atlantic Studies  
**\$38,000** *Promoting Comprehensive Security Sector Reform*

Center for Investigative Journalism of Serbia (CINS)  
**\$39,000** *Raising Awareness about Corruption and Organized Crime*

Center for Research, Transparency and Accountability (CRTA)  
**\$47,000** *Promoting the Accountability of Public Officials*

Civil Rights Defenders (CRD)  
**\$30,000** *Raising Awareness about Minority Rights*

E-Novine  
**\$35,000** *Encouraging Debate on Media Responsibility*

Hourglass  
**\$39,000** *Encouraging Open Debate*

Humanitarian Law Center  
**\$47,000** *Advancing the Process of Transitional Justice*



*Young journalists learn videography at the Independent Journalism Center's School of Journalism in Moldova.*

Independent Journalists' Association of Vojvodina (NDNV)  
**\$33,600** *Promoting Constructive Debate on Decentralization*

Lawyers Committee for Human Rights (YUCOM)  
**\$35,500** *Promoting Debate on Constitutional Reforms*

M.E.S.A. 10  
**\$55,000** *Promoting Democratic Values among Youth*

Millennium  
**\$18,914** *Promoting Democratic Ideas in Central Serbia*

Simplicity Ltd.  
**\$31,000** *Promoting Independent Journalism in Southern Serbia*

Vojvodina Civic Center  
**\$27,500** *Raising Awareness about Past Human Rights Abuses in Vojvodina*

Youth Center CK13  
**\$29,000** *Fostering Youth Activism in Vojvodina*

Youth Initiative for Human Rights (YIHR) Serbia  
**\$49,000** *Fostering Youth Activism in Local Communities*

Zajecar Initiative  
**\$49,500** *Promoting Youth Activism in Eastern Serbia*

**UKRAINE**

AHALAR Center for Humane Technologies  
**\$35,230** *Furthering Ukraine's Democratic Transition*

Alliance Center  
**\$24,758** *Promoting Accountability in Eastern Ukraine*

Association of Ukrainian Law Enforcement Monitors  
**\$38,334** *Monitoring Human Rights Compliance by Law Enforcement Agencies*

Center for International Private Enterprise  
**\$357,707** *Building Advocacy Momentum*

Center for Research on Social Perspectives in the Donbas  
**\$34,995** *Supporting Independent Regional Media*

Center for Society Research  
**\$24,850** *Promoting Freedom of Assembly*

Center UA  
**\$22,600** *Promoting the Accountability of Public Officials*

Cherkasy Regional Organization of Committee Voters of Ukraine  
**\$22,000** *Promoting Civic Activism and Government Accountability in Central Ukraine*



Chernihiv City Youth Organization Educational Center "Initiative"  
**\$28,270** Promoting Local Activism in Chernihiv Region

Chernivtsi Committee of Voters of Ukraine  
**\$33,650** Promoting Accountability in Southwestern Ukraine

Chernivtsi Society "Ukrainian People's House in Chernivtsi"  
**\$25,020** Enhancing Civic Journalism and NGO Cooperation

Coalition of Cherkassy Youth NGOs "Moloda Cherkaschyna"  
**\$31,855** Promoting Youth Activism in Central Ukraine

Dniprovsky Center for Social Research  
**\$23,830** Promoting Freedom of Information and Accountability in Dnipropetrovsk

Donetsk Press Club  
**\$38,000** Fostering Freedom of Information in Eastern Ukraine

Donetsk "Committee of Voters of Ukraine"  
**\$49,440** Promoting Civic Journalism in Eastern Ukraine

Ilko Kucheriv Democratic Initiatives Foundation  
**\$41,298** Stimulating Dialogue on Transition Processes

Independent Association of Broadcasters  
**\$44,875** Promoting Youth Human Rights Awareness

Institute of Mass Information  
**\$36,450** Monitoring Freedom of the Media in Ukraine

Institute of Political Education  
**\$38,500** Strengthening Local Democracy

Institute of the Republic  
**\$32,609** Promoting Freedom of Assembly

International Republican Institute  
**\$275,000** Fostering Good Governance

Journal Krytyka Ltd.  
**\$33,304** Promoting Media Sustainability

Kharkiv Human Rights Protection Group  
**\$32,717** Providing Information and Analysis on Human Rights Issues

Kherson City Association of Journalists "South"  
**\$31,195** Promoting Human Rights through a Documentary Film Festival

Kherson City Association of Journalists "South"  
**\$42,429** Promoting Human Rights through a Traveling Film Festival

Kherson Committee of Voters of Ukraine  
**\$40,310** Promoting Government Accountability in Southern Ukraine

Kherson Regional Charity and Health Foundation  
**\$24,540** Fostering Accountability and Transparency in Southern Ukraine

Lion Society  
**\$48,084** Promoting Local Activism

National Democratic Institute  
**\$371,000** Building Capacity for Domestic Election Monitoring

New Generation Youth Organization  
**\$33,879** Strengthening Local Civil Society in Rural Communities

Odesa Committee of Voters of Ukraine  
**\$44,085** Monitoring Local Government in Southern Ukraine

Open Society Foundation - Ukraine  
**\$33,980** Promoting Legislative Accountability

Polissya Foundation for International and Regional Research  
**\$20,000** Improving the Accountability Skills of Journalists

Public Organization Telekritika  
**\$58,250** Promoting a Pluralistic and Balanced Media Environment in Ukraine

Regional Press Development Institute  
**\$50,000** Promoting Government Transparency

School for Policy Analysis of the Kyiv-Mohyla Academy  
**\$52,650** Promoting Constitutional Reform

Sumy Regional Committee of Youth Organizations  
**\$49,866** Promoting Civic Activism in Northeastern Ukraine

Ukrainian Catholic University  
**\$32,740** Promoting Religious Freedom

Ukrainian Center for Economic and Political Research Named After Oleksandr Razumkov  
**\$26,660** Analyzing Ukraine's Democratic Development

Ukrainian Center for Independent Political Research  
**\$79,250** Promoting Transparency in Political Processes

Ukrainian Helsinki Human Rights Union  
**\$49,960** Promoting Human Rights

Ukrainian Youth Association of Ukraine (SUM)  
**\$40,070** Strengthening Civil Society in Central and Eastern Ukraine

Vinnitsia Regional Committee of Youth Organizations  
**\$33,170** Mobilizing Communities in the Vinnitsia Region

Youth Alternative  
**\$68,170** Preparing Ukraine's Future Leaders

Zhytomyr Youth Civic Organization "Modern Format"  
**\$39,962** Promoting Civic Engagement Among Youth in Northern Ukraine

**ACCOUNTABILITY**  
**\$31,293** Strengthening Transparency in Northeastern Ukraine

**FREEDOM OF INFORMATION**  
**\$21,139** Strengthening Investigative Journalism and Intersectoral Cooperation

**\$36,882** Analyzing Regional Security

**\$13,674** Promoting Civic Journalism

**HUMAN RIGHTS**  
**\$20,287** Defending Human Rights

**\$40,892** Promoting Awareness of Rights and Freedoms in Southern Ukraine

**\$30,000** Fostering Human Rights Networks

**\$21,790** Promoting Human Rights

**NGO STRENGTHENING**  
**\$29,469** Fostering Intersectoral Cooperation in Central Ukraine



An online campaign by a coalition of civil society groups (including NED grantees Why Not, Ostra nula, and Revolt) called "Equality" opened dialogue about issues of civic identity ahead of the 2013 census in Bosnia and Herzegovina.

**\$19,920** Promoting Community Activism in Southern Ukraine

**\$19,507** Strengthening the Capacity of Youth NGOs

**EUROPE REGIONAL**

Eastern Europe Studies Center

**\$66,608** Increasing the Impact of Civil Society in the Eastern Partnership

Forum 2000 Foundation

**\$18,295** Promoting Democracy Assistance Partnerships

International Republican Institute

**\$1,203,892** Supporting Political Party Development

MOST Citizens Association

**\$49,380** Strengthening the Capacity and Sustainability of Election Monitoring in Europe and Eurasia

Stefan Batory Foundation

**\$36,090** Increasing People to People Contacts in the Eastern Partnership Countries

Transitions Online (TOL)

**\$29,500** Increasing the Effectiveness of Capacity-Building Programs

European Institute for Democracy

**\$84,707** Strengthening the Civil Society Dimension of the Community of Democracies

**SOUTHEASTERN EUROPE REGIONAL**

Center for Democratic Transition

**\$48,500** Using New Media to Promote Government Transparency

Center for Studies of Religion, Politics and Society

**\$33,000** Advancing Reconciliation in the Former Yugoslavia

Heartfact Fund

**\$80,000** Improving Crossborder Dialogue, Tolerance and Cooperation

MEMO 98

**\$34,900** Fostering Objective and Professional Reporting in Albania and Serbia

National Democratic Institute

**\$380,000** Political Party Development and Policymaking

National Democratic Institute

**\$470,000** Promoting Roma Civic and Political Participation

National Democratic Institute

**\$250,000** Strengthening Western Balkan Legislatures

Romedia Foundation

**\$44,500** Improving Media Coverage of Issues Faced by the Roma Communities

Solidarity Center

**\$49,000** Building Regional Cooperation among Telecommunications Unions

TechSoup Global

**\$50,000** (supplement) Building the Capacity of NGOs to Use New Technologies

This and That Productions

**\$40,000** Promoting Historical Understanding and Reconciliation through Film





# Latin America & the Caribbean

## 2013 Grants

**L**atin America and the Caribbean countries faced diverse democratic challenges and opportunities in 2013. The region encompasses solid democracies such as Costa Rica, Chile and Uruguay; Cuba, the only remaining dictatorship in the Western Hemisphere; countries experiencing authoritarian threats such as Ecuador, Nicaragua and Venezuela; and countries challenged by organized crime and citizen insecurity such as Guatemala, Honduras and Mexico.

Programs in **Cuba** took advantage of the new migration law that lifted the ban on international travel for Cubans. Cuban activists and human rights defenders presented cases of violations of human and civil rights before the United Nations and Inter-American Commission of Human Rights and participated in trainings to improve their ability to document cases. Cuban activists attended international workshops to share information and experiences with counterparts who face similar challenges. Programs raised international awareness about repression on the island, provided ordinary citizens with access to uncensored information and legal support, trained young Cubans to use new social media, and defended the rights of Afro-Cubans and underrepresented communities.

*In Colombia, La Silla Vacía works with victims of conflict like Yolanda Perea while monitoring implementation of the country's Victims Law in the Context of Peace Processes. [Photo: Juan Pablo Pino]*

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Despite its fragility, **Haiti** experienced progress. Programs promoted the participation of youth in their communities to encourage communication between citizens and local elected officials, increase accountability of public officials, and mitigate election-related violence. Programs fostered journalistic investigation to improve voter registration, supported lawyers to revise the penal code, and empowered and defended the rights of women and Haitian workers.

**Bolivia** faces the challenges of concentration of power in the executive branch, heightened political polarization, and limitations on freedom of expression and freedom of association of independent civil society organizations. NED partners focused on reducing political, regional, and ethnic polarization, improving government transparency at the national and regional levels, defending freedom of expression, documenting violations of human rights, raising international awareness about threats against fundamental rights, defending the rights of indigenous communities and of women and ordinary citizens suffering unjustified periods of pre-trial detention.

**Ecuador** experienced severe democratic decay. The Correa government increased censorship and control of independent media and journalists, and used the justice system to criminalize all forms of dissent. Organizations worked to sustain freedom of expression, reduce political polarization, monitor the legislative branch, protect the rights of Afro-Ecuadorian populations, encourage youth leadership and entrepreneurship, and foster the legitimacy of NGOs. Nicaragua followed a similar path of increased authoritarianism, eliminating term limits on elected officials and antagonizing local independent NGOs. Nonetheless, these

organizations monitored the National Assembly and defined common strategies to defend democracy. Programs fostered independent media, assisted victims of human rights abuses, supported the rights of women and indigenous communities, and promoted discussions on citizen security and on issue-based policies.

**Venezuela** faced a tumultuous year due to the death of President Chávez. Under his successor, Nicolás Maduro, Venezuela's political and socioeconomic system declined further, reaching record levels of inflation, citizen insecurity and scarcity of basic products. The new administration tightened information and media censorship, expanded the role of the armed forces, and further degraded the rule of law. Nonetheless, NED grantees struggled on. NED support helped civil society groups protect human rights, defend journalists and promote good governance at the local level.

In **Guatemala**, NED partners promoted transparency and accountability in the legislative and judicial branches, and worked to strengthen the rule of law related to extractive industries. Programs also focused on fostering public debate on fiscal reform, on citizen security policies at the municipal level and on expanding youth engagement in democracy. In **Honduras**, NGOs aimed at strengthening access to public information and independent media, promoting pluralistic dialogue about citizen security, fostering fiscal transparency and oversight of public expenditures and of the legislative branch.

NED partners in **Argentina** focused on defending freedom of expression. In **Colombia**, they worked to defend the rights of the victims of the armed conflict, especially Afro-Colombian communities, and on contributing to the peace and



*In Bolivia, Casa de la Mujer supports women's rights and educates citizens about violence against women.*

reconciliation process. In **Mexico**, organizations aimed at protecting journalists and the victims of organized crime, fostering the rights of vulnerable and excluded workers, improving implementation of criminal justice reform, strengthening accountability of the legislative branch and providing civil society input on citizen security policies. In **Paraguay**, programs focused on increasing citizen oversight of local governments, engaging women and youth in civic and political participation, accessing public information, and strengthening the judicial branch. In **Peru**, grantees worked to foster debate and consensus among political parties, promote dialogue and conflict resolution at the local level, develop leadership skills, democratic values and entrepreneurship among youth, improve democratic governance in indigenous communities and strengthen women's participation and leadership.

NED supported regional programs in Central America to prepare elected officials and political parties to implement issue-based policy recommendations, help municipal governments strengthen democratic governance and promote dialogue on citizen security. Regional programs also worked on a broad spectrum of needs, from strengthening workers rights and unions to promoting the use of new information technologies among political parties, and encouraging freedom of association and collective bargaining.

In the following pages, learn more about democracy activists in Latin America and the Caribbean, including two of our 30 *Under 30* honorees: Mauricio Alarcón and Sergio Balladares, who represent the rising generation of democracy activists. This section also lists NED's grantees in the region in 2013.



Bloque #1

Abimael Alarcón

#14



# MAURICIO ALARCON

*fundamedios / fundación ciudadanía y desarrollo*

As a lawyer in Ecuador, 28-year-old Mauricio Alarcón was inspired to commit his life to the defense of human rights after representing parents who had lost their daughter to medical malpractice. “The dedication of her mother to achieve justice,” he said, “fighting against abuses of power and the lack of independence in the judiciary system—without any positive result—introduced me full-time to the world of promoting and defending human rights.”

As the project director of NED grantee Fundamedios, Mauricio regularly reports on government crackdowns on independent media and appears on national television to educate the public about human rights violations.

“In recent years, freedom of the press has been at risk in Ecuador due to the frequent intimidation of journalists, communicators and media, from authorities and citizens,” Alarcón said. The most severe example of the government’s efforts to silence the media was the personal libel case brought by President Correa in 2011 that resulted in a three-year sentence and a \$40 million fine for three executives and an editor of the independent newspaper *El Universo*.

Though Correa later pardoned the defendants, the questionable judicial proceedings and the precedent set by the lawsuit triggered a serious decline in freedom of expression and in Ecuador’s media institutions. Subsequent measures, including a recently approved and highly restrictive media law, have further contributed to a culture of fear and self-censorship.

“I will have inspiration to continue working for the cause of human rights as long as my country has journalists prosecuted for reporting, citizens persecuted for giving an opinion, and social leaders arrested for protesting,” he said.

In addition to his work promoting freedom of the press, Mauricio helps citizens monitor the legislature as the executive director of NED grantee Fundación Ciudadanía y Desarrollo. As the country’s first legislative watchdog, the organization engages a range of student volunteers, educates citizens about the legislative process, and monitors and reports on legislators’ performance, key legislative debates, and the independence of the legislative branch. For example, the group’s Legislative Observatory documented that a majority of legislation passed in 2012 was initiated by the executive branch, which helped spur a national debate on the questionable separation of the executive and legislative branches.

“My work is motivated by the hope of a country where rights and freedoms are fully respected,” he said. “I’m continually inspired by the strength of the youth who seek deep changes to live in a real democracy.”

Mauricio’s vocal criticism has not made him popular with Ecuador’s current government; Fundamedios has been the target of government attacks and Mauricio has been a target of threats and harassment. Nevertheless, he believes his work for media freedom and government accountability is worth the risk, and is resolute in his drive to fight repression and create a more democratic Ecuador.





Se encarga de ejecutar las ley



# SERGIO BALLADARES

*Movimiento Puento, Nicaragua*

**S**ergio Balladares, 22, is determined to build a generation of young leaders who will transform their communities in Nicaragua. Nicaraguans under age 30, who make up more than 65 percent of the population, experience a disproportionate amount of unemployment and underemployment, and political participation among young people is low.

“The people in power are the same who were in politics 30 years ago,” Balladares observed. “There are very few leaders who are actually [promoting] democracy.”

Balladares believes the key to changing this environment is capitalizing on the power of Nicaragua’s young population. He founded Movimiento Puento, an organization that educates youth to become politically active and thrive economically, which enables them to have a positive impact on their communities.

Through Movimiento Puento, Balladares has forged a series of strategic alliances with the American Chamber of Commerce and the Nicaraguan Private Sector Association to organize two forums on Youth and Entrepreneurship. At these forums, trainers and mentors reinforce the importance of a economic freedoms and democratic values.

Movimiento Puento has also become a leading organization for first-time voters. It organizes workshops in schools and universities to address issues of interest to the rising generation of voters. Some of the themes have included workforce development, quality education, accountability and electoral reform.

Movimiento Puento has also spearheaded Freedom House’s campaign “Think, Meet, Act” in Nicaragua by promoting freedom of association rights among youth in various Nicaraguan municipalities.

“I am very proud of the energy young people have,” Balladares said. “We want to be involved with our country.”

In addition to his work with Movimiento Puento, Balladares is an active connector and facilitator, encouraging other young leaders to share lessons and insights with one another across sectors through the World Economic Forum’s Global Shapers program.

Beyond Nicaragua, he is strengthening pro-democracy institutions through his work as a Democracy Ambassador for the World Movement for Democracy and as Alternate General Coordinator for the Latin American and Caribbean Network for Democracy.

“I believe in a nation of youth and progress,” he said.



## NED AT THIRTY

*Small Grants, Big Impact*  
historical grants under \$30,000

*CubaNet has been able to bring global attention to civil society movements inside Cuba, including Damas de Blanco (Ladies in White), who peacefully march in honor of their husbands, fathers, and sons who are imprisoned for political 'crimes.'* [Image by Mihai Romanciuc.]

**“About every two weeks they threaten me, they detain me, or I have to spend the night in jail.”**

-CUBANET WRITER

## CubaNet

*Cuba, 1996: \$25,000*

Founded in 1994 and initially conceptualized as a print publication, CubaNet works with independent journalists across the island to produce uncensored reporting on important issues and challenges facing Cubans, including political repression, food shortages, housing, unemployment, and poorly-equipped schools. Now a digital media platform hosted outside Cuba, CubaNet provides journalists and other independent groups in Cuba with a vehicle for their voices to reach their fellow citizens and the wider world.

In an effort to curtail online freedom of expression and limit digital activities, the Cuban government severely restricts access to the internet by ordinary Cuban citizens, and has blocked several websites that promote freedom of expression (including [www.cubanet.org](http://www.cubanet.org)) in order to prevent Cubans from accessing uncensored, pluralistic news media. The government also tries to prevent journalists from accessing the communications links they use to submit stories and images, and actively targets those who successfully get their stories published. “It seems like just about every two weeks they threaten me, they detain me, or I have to spend the night in jail,” said a regular CubaNet contributor, later adding “I know every police station in Havana.”

Despite these challenges, CubaNet today coordinates a sophisticated online platform that receives more than 15,000 visits daily, and over 3,500 readers in Cuba receive the CubaNet weekly email newsletter which recently doubled its global subscriptions. To make this happen, CubaNet constantly explores and provides a range of solutions to facilitate access for Cuban internet users, regardless of their technical skills. CubaNet also makes its content available through alternative means, including Facebook notes, PDF downloads, and SMS messages, to give their readers in Cuba as many opportunities as possible to evade government detection and read freely.

CubaNet has been critically important to empowering Cuban journalists, getting information to news-starved readers on the island, and opening a window for the world on what is happening in Cuba. NED is proud to stand with CubaNet in its work.

## LATIN AMERICA & THE CARIBBEAN

### ARGENTINA

Center for International Private Enterprise  
**\$64,996** *Argentina: A Social Media Approach to Youth Engagement*

Foro de Periodismo Argentino  
**\$30,000** *Monitoring and Defending Freedom of Expression in Argentina*

### BOLIVIA

Asociacion Boliviana de Ciencia Politica  
**\$40,000** *Promoting Democratic Pluralism, Inclusion and Self-Determination*

Asociacion Juventud para el Desarrollo "JUDES"  
**\$65,000** *Improving Access to Public Information*

Asociacion Nacional de la Prensa  
**\$55,073** *Defending Freedom of Expression in Bolivia*

Caritas Boliviana  
**\$40,000** *Strengthening Advocacy Skills among Indigenous Organizations*

Casa de la Mujer  
**\$45,000** *Supporting Women's Rights and Citizen Participation Legislation*

Center for International Private Enterprise  
**\$159,623** *Cultivating Policy Institutes to Tackle Key Democratic and Economic Challenges*

Center for International Private Enterprise  
**\$178,807** *Strengthening the Voice of Business*

Centro Boliviano de Estudios Multidisciplinarios  
**\$29,887** *Developing Policy Alternatives for Improved Decentralization*

CIUDADANIA, Comunidad de Estudios Sociales y Accion Publica  
**\$53,484** *Information for Citizen Action*

Fundacion Construir  
**\$55,000** *Strengthening Participation and Citizenship*

Fundacion Nueva Democracia  
**\$52,000** *Human Rights Observatory*

Instituto de Desarrollo y Gobernabilidad  
**\$37,954** *Promoting Youth Engagement*

International Republican Institute  
**\$250,000** *Encouraging a National Discussion on Citizen Priorities*

Oficina Juridica para la Mujer  
**\$42,500** *Promoting Women's Rights*

Red Participacion Y Justicia  
**\$45,000** *Facilitating Citizen Inputs for Penal Code Reform*

**CONFLICT RESOLUTION**  
**\$60,893** *Promoting Best Practices in Indigenous Self-Governance*

### COLOMBIA

Asociacion Colectivo Mujeres Al Derecho  
**\$30,000** *Promoting Women's Participation on Issues of Victims' Rights*

Asociacion de Afrocolombianos Desplazados  
**\$45,000** *Defending the Rights of Displaced Afro-Colombians*

Blogosfera Producciones S.A.S. (La Silla Vacía)  
**\$40,000** *Overseeing the Victims Law in the Context of Peace Processes*

Corporacion Caribe  
**\$37,967** *Monitoring the City and Departmental Assemblies*

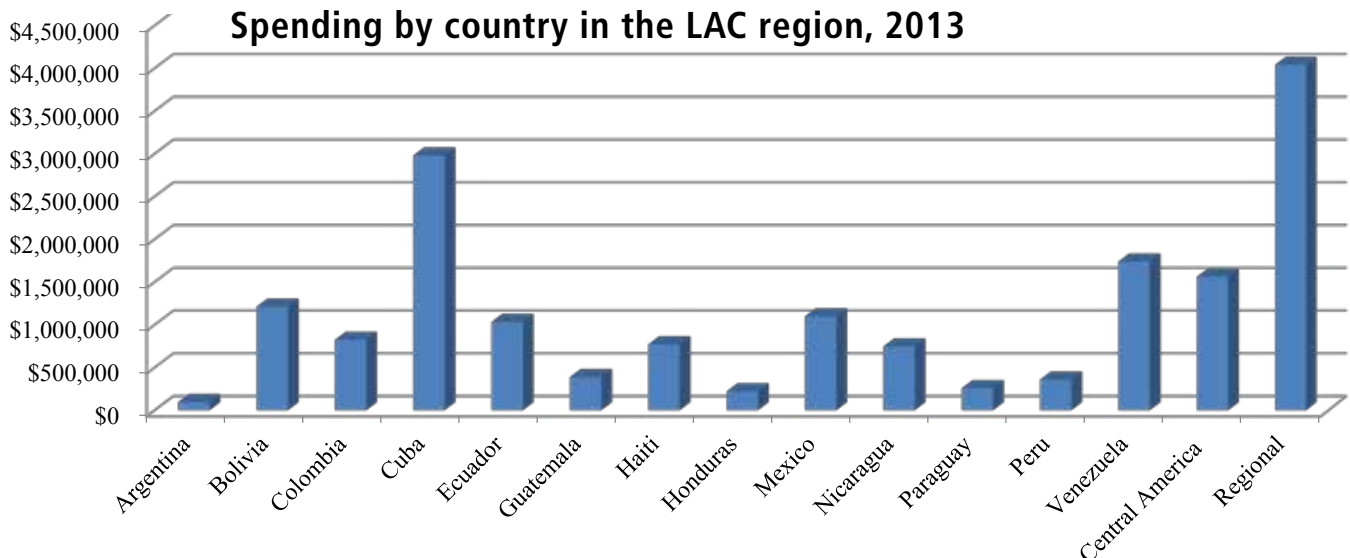
Corporacion Manos Visibles  
**\$42,969** *Leadership Training for Afro-Colombian Women*

Fundacion Civico Social Pro Cartagena (FUNCICAR)  
**\$40,000** *Monitoring the City Council of Cartagena and the Departmental Assembly of Bolivar*

Fundacion Ideas para la Paz  
**\$42,000** *Promoting Truth and Reconciliation*

Fundacion para la Libertad de Prensa  
**\$43,500** *Protecting the Rights of Journalists*

National Democratic Institute  
**\$500,000** *Strengthening Citizen Participation and Reconciliation*



## Spending by program focus in LAC countries, 2013

### CUBA

Asociacion de Iberoamericanos por la Libertad  
\$60,000 Promoting Political Unity for a Democratic Cuba

Asociacion Diario de Cuba  
\$262,480 (Supplement: \$2,480)  
Diario de Cuba

Center for a Free Cuba  
\$102,000 Promoting Democracy in Cuba through Support to Civil Society

Centro de Investigación y Capacitación de Emprendedores Sociales Asociación Civil  
\$58,576 Latin American Youth Network for Democracy in Cuba

Centro Democracia y Comunidad  
\$49,184 Lessons from Chile for a Democratic Transition in Cuba

Centro para la Apertura y el Desarrollo de América Latina  
\$96,036 A Regional Approach to Promoting Democratic Values

Clovek v tisni, o.p.s. - People in Need  
\$194,544 Changing Cuba's Media Landscape

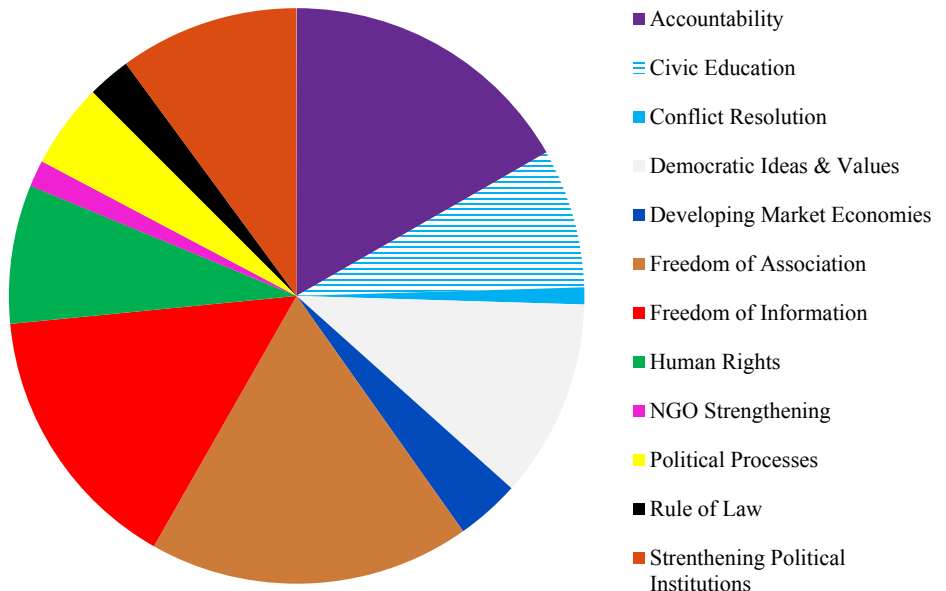
Committee for Free and Democratic Cuban Unions, Incorporated  
\$100,000 International Project for Free and Democratic Cuban Unions

Cuban Democratic Directorate  
\$650,000 Strengthening Civic Participation in Cuba

Cuban Soul Foundation  
\$65,000 Independent Cuban Artist's Freedom of Expression

Cubanet News, Inc.  
\$220,446 Supporting Independent Journalists in Cuba

Fundación Hispano Cubana  
\$75,000 Communication and Technology For Strengthening Civil Society



Global Rights  
\$7,800 Increasing the Knowledge of Human Rights Defenders on the Inter-American System

Grupo Internacional para la Responsabilidad Social Corporativa en Cuba  
\$221,000 Supporting Independent Unions in Cuba

Grupo Internacional para la Responsabilidad Social Corporativa en Cuba  
\$30,000 Supporting Independent Unions in Cuba

Instituto Cubano para la Libertad de Expresión y Prensa  
\$103,000 A Light for Cuba

Instituto Político para la Libertad Peru  
\$90,000 Educating Activists on Democracy, Technology and Social Media

International Platform For Human Rights In Cuba  
\$12,000 (Supplement) International Platform for Human Rights in Cuba

Lech Walesa Institute  
\$50,311 Polish Solidarity with Cuba

Observatorio Cubano de Derechos Humanos  
\$75,000 Human Rights Observation

Outreach Aid to the Americas, Inc.  
\$60,000 Advocating for Freedom of Religion in Cuba

People in Peril Association CVO  
\$93,800 (Supplement: \$26,360) Promoting Access to Unbiased Information

Plataforma de Integración Cubana  
\$100,400 Promoting Racial Integration

**CIVIC EDUCATION**  
\$18,224 Promoting LGBT Rights in Cuba

\$100,000 Promoting Democratic Leadership and Values in Cuba

\$14,729 Promoting Civic Education in Cuba

**HUMAN RIGHTS**  
\$60,000 Supporting Human Rights Activists

## RULE OF LAW

**\$32,970** *Providing Legal Assistance in Cuba*

**\$16,000** *Providing Legal Assistance in Cuba*

## ECUADOR

### ACCOUNTABILITY

**\$65,000** *Promoting Transparency in Government Advertisement*

**\$39,850** *Promoting Citizen Monitoring of the Legislature*

### CIVIC EDUCATION

**\$157,645** *Encouraging Dialogue on Alternative Public Policies*

**\$157,896** *Encouraging Youth Leadership, Democratic Values, and Entrepreneurship*

### DEMOCRATIC IDEAS AND VALUES

**\$250,000** *Encouraging Issue-Based Policy Discussions among Local and National Stakeholders*

**\$20,240** *Facilitating Dialogue and Consensus on Democracy*

### FREEDOM OF INFORMATION

**\$75,000** *Monitoring Freedom of Expression and the Press in Ecuador*

### HUMAN RIGHTS

**\$43,310** *Strengthening Human Rights*

**\$33,630** *Protecting and Promoting the Rights of Afro-Ecuadorians*

**\$50,000** *Empowering Indigenous Leaders*

### NGO STRENGTHENING

**\$37,830** *Promoting Civil Society Participation in Public Policy Development*

**\$54,990** *Strengthening Civil Society through Increased Transparency and Dialogue*

### RULE OF LAW

**\$46,834** *Citizen Oversight of the Judiciary*

## GUATEMALA

Accion Ciudadana

**\$41,000** *Promoting Transparency and Accountability in Guatemala's Judiciary*

Asociacion Civil Foro de Justicia Ambiental de Peten

**\$29,500** *Strengthening the Rule of Law and Protecting Human Rights Defenders in the Maya Biosphere Reserve*

Instituto Centroamericano de Estudios Fiscales  
**\$50,000** *Promoting Fiscal Policy Debate*

International Republican Institute  
**\$200,000** *Promoting Engagement on Public Safety and Sustaining Democratic Governance Practices*

Movimiento Civico Nacional  
**\$35,000** *Increasing Citizen Oversight of the National Congress*

Red Nacional por la Integridad  
**\$31,000** *Promoting Youth Participation*

## HAITI

Centre de Formation Citoyenne et d'Appui au Developpement (CEFCAD)  
**\$45,000** (Supplement) *Empowering Youth to Participate in Community Development*

Centre de Formation Citoyenne et d'Appui au Developpement (CEFCAD)  
**\$75,010** *Empowering Youth to Participate in Community Development*

Fondation Espoir  
**\$61,000** *Engaging Youth in Community Development*

Fondation Espoir  
**\$30,000** (Supplement) *Engaging Youth in Community Development*

Institute Panos Caraibes  
**\$45,629** *Investigative Journalism: Assessing Haiti's Voter Registration Process*

International Senior Lawyers Corporation  
**\$20,000** (Supplement) *Promoting Access to Justice and the Rule of Law*

Jurimedia  
**\$24,259** (Supplement) *Promoting Access to Justice*

Le Collectif des Notables de Cite Soleil  
**\$7,205** (Supplement) *Promoting Citizen Oversight of Government*

Le Collectif des Notables de Cite Soleil  
**\$55,000** *Promoting Citizen Oversight of Government*

National Democratic Institute  
**\$325,000** *Promoting Peaceful Elections through Youth Dialogue*

Rassemblement des Citoyens Organises de la Grand Anse  
**\$20,000** (Supplement) *Advocating for Priority Plans*

Rassemblement National des Citoyens Organises pour le Developpement d'Haiti  
**\$6,000** (Supplement) *Leadership in Action: From Protests to Proposals*

Voix Essentielles - Femmes en Democratie  
**\$54,920** *Promoting Women's Participation in Reconstruction*

## HONDURAS

Asociacion Comite por la Libre Expresion  
**\$41,000** *Promoting Access to Public Information and Transparency*

Asociacion para una Sociedad mas Justa  
**\$30,000** (Supplement: \$15,000) *Strengthening Independent Media in Honduras*

Centro de Documentacion de Honduras  
**\$46,000** *Monitoring the New Government Administration on Security and Defense*

Foro Social de la Deuda Externa y Desarrollo de Honduras  
**\$43,000** *Promoting Fiscal Transparency and Accountability*

Fundacion Democracia sin Fronteras  
**\$45,000** *Monitoring the National Legislature*

## MEXICO

Campana Global por la Libertad de Expresion A19 A.C.  
**\$39,775** *Strengthening Freedom of Expression through Strategic Litigation*

Centro de Derechos Humanos de las Mujeres A.C.  
**\$30,000** *Improving Access to Justice for Victims of Violence in Chihuahua*



*Fondation Espoir held workshops on human rights and democracy with community radio journalists in Haiti.*

Centro Profesional Indigena de Asesoría,  
Defensa y Traducción Asociación Civil  
**\$35,000** Promoting Indigenous Community  
Participation in Justice Reform

Documenta, Analisis y Accion para la Justicia  
Social, A.C.  
**\$47,000** Strengthening Criminal Justice  
Reform in the Mexican Penitentiary System

National Democratic Institute  
**\$286,827** Strengthening Legislative  
Transparency

Socios Mexico/Centro de Colaboración Cívica,  
A.C.  
**\$35,000** Fostering Inclusive, Effective, and  
Accountable Citizen Security Policies in Mexico

Solidarity Center  
**\$591,000** Promoting Freedom of Association  
through Trade Union Strengthening

## NICARAGUA

Asociación Hagamos Democracia  
**\$85,000** Monitoring the National Assembly

Centro de Investigaciones de la Comunicación

**\$85,000** Strengthening Nicaraguan Civil  
Society

Comision Permanente de Derechos Humanos  
de Nicaragua  
**\$64,000** Promoting Access to Justice in  
Nicaragua

Fundacion Iberoamericana de las Culturas  
**\$80,000** Promoting Human Rights and  
Leadership among Youth

Fundacion Tenoli  
**\$40,000** Promoting Youth Civic Engagement  
in Nicaragua

Grupo Projusticia  
**\$45,000** Understanding Constitutional Rights

Instituto de Estudios Estrategicos y Políticas  
Publicas  
**\$60,000** Implementing an Observatory of  
Multidimensional Violence and Citizen Security  
in Nicaragua

International Republican Institute  
**\$120,000** Increasing Substantive Political  
Discourse through Issue-Based Policy  
Development

INVERMEDIA  
**\$40,000** Strengthening Online Independent  
Media

## FREEDOM OF INFORMATION

**\$45,000** Promoting Independent Media and  
Journalism

## HUMAN RIGHTS

**\$45,000** Supporting Community Leaders in the  
North Atlantic Coast of Nicaragua

## RULE OF LAW

**\$35,000** Women as Political Actors

## PARAGUAY

Asociación Trinidad: Ciudadanía, Cultura,  
Desarrollo  
**\$38,000** Citizen Observatory for Access to  
Information and Legislative Oversight

Centro de Estudios Judiciales del Paraguay  
**\$34,000** Political Dialogues: Women and  
Leading Democratic Transformation Processes

Centro de Información y Recursos para el  
Desarrollo  
**\$44,000** (Supplement: \$12,000) Promoting  
Citizen Accountability



Instituto de Derecho y Economía Ambiental  
\$30,000 Promoting Access to Information and Transparency in Paraguay

Instituto de Estudios para la Consolidación del Estado de Derecho  
\$32,000 Citizen Oversight of the Judicial System

Juventud Que se Mueve  
\$33,044 Youth Leadership: A Youth Institute in Paraguay

Semillas para la Democracia  
\$45,000 Electoral Code Reform: Transparency and Citizen Participation

## PERU

Asociación Civil Transparencia  
\$60,000 Facilitating Multi-Party Dialogue

Asociación Pro-Derechos Humanos  
\$55,000 Promoting a Culture of Dialogue in Ayacucho and Apurímac

Center for International Private Enterprise  
\$154,704 Emprendehora 2014

Derecho, Ambiente y Recursos Naturales  
\$50,063 Promoting Indigenous Democratic Governance

Instituto de Defensa Legal  
\$50,360 Raising Awareness about the Inter-American Commission of Human Rights in Peru

Reflexión Democrática  
\$37,040 Promoting Democratic Leadership Among Women Leaders

## VENEZUELA

ACCOUNTABILITY  
\$41,500 Building Local Government Capacity in Public Security Policies

\$55,000 Promoting Public Dialogue, Accountability, and Decentralization in Caracas

## CIVIC EDUCATION

\$52,000 Promoting Democratic Values and Leadership among Venezuelan Youth

\$34,145 Promoting New Leadership at the Community Level

\$58,000 Youth and the Future of the Country

\$20,000 Promoting Youth Leadership

\$37,000 Civic education

\$60,000 Promoting Dialogue and Consensus Building

\$15,000 (Supplement) Promoting Dialogue and Consensus Building

## DEMOCRATIC IDEAS AND VALUES

\$39,980 Promoting Youth Participation in Local Governance

\$44,000 Promoting Independent Political Research

\$50,000 Political Leadership with a Gender Perspective

## DEVELOPING MARKET ECONOMY

\$149,413 Fostering Entrepreneurship in Defense of Democracy and Free Markets

## FREEDOM OF ASSOCIATION

\$60,000 Promoting a Civic Culture and Democratic Values Among Informal Sector Workers

## FREEDOM OF INFORMATION

\$53,000 Assessing Media's Contribution to Democracy in Venezuela

\$63,000 Emerging Leadership, Communications and Social Networks

\$50,872 Monitoring Freedom of Press

\$40,000 Encouraging Participation and Transforming the Electoral Culture

## HUMAN RIGHTS

\$49,990 Protecting Indigenous Human Rights

\$70,000 Promoting Social Cohesion, Democratic Governance and Respect for Human Rights

\$48,000 Protection and Promotion of Human Rights

\$35,000 Promoting Participation and Human Rights

## POLITICAL PROCESSES

\$48,000 Training Candidates for the Municipal Elections

\$35,000 Strengthening Democratic Good Governance at the Local Level

\$155,000 (Supplement: \$20,000) Promoting Greater Oversight of Elections

\$60,350 Fostering Citizen Participation in Local Elections and Local Governance

## RULE OF LAW

\$33,000 Providing Legal Assistance

## STRENGTHENING POLITICAL INSTITUTIONS

\$295,050 Improved Training and Communication Skills for Political Activists

## MEXICO/CENTRAL AMERICA REGIONAL

International Republican Institute  
\$250,000 Increasing Substantive Political Discourse in El Salvador and Honduras

International Republican Institute  
\$400,000 Replicating Best Practices in the Use of Technology for "Smart Governance"

National Democratic Institute  
\$470,000 Strengthening Inclusive Citizen Security Policy

Solidarity Center  
\$439,999 Building and Strengthening Modern Democratic Unions in Guatemala, El Salvador, Honduras, Nicaragua, and Costa Rica

## LATIN AMERICA & CARIBBEAN REGIONAL

Asuntos del Sur  
\$58,136 (Supplement: \$3,000) Promoting Innovation in Youth Leadership

Center for International Private Enterprise  
\$137,300 Dialogue on Democracy

Center for Justice and International Law  
\$75,000 Promoting Human Rights in the Northern Andean Region

# Al votar sin conciencia, te quitas el futuro.



Juventud que se Mueve (Youth on the Move) in Paraguay mobilizes young people to participate in the electoral process.

Due Process of Law Foundation  
**\$125,869** (Supplement: \$20,000)  
*Strengthening the Inter-American Human Rights System*

Fundacion Nacional para el Desarrollo  
**\$85,000** *Strengthening Youth Advocacy in Central America*

Fundacion Poder Ciudadano  
**\$70,000** *Identity Documentation and Electoral Processes*

Global Rights - Partners for Justice  
**\$90,000** *Strengthening the Capacity of Afro-Descendant Women to Promote their Rights at the OAS and UN*

Instituto de Defensa Legal  
**\$60,000** (Supplement) *Raising Awareness about the Inter-American Commission of Human Rights*

Instituto Prensa y Sociedad  
**\$90,000** *Supporting Access to Information in the Andes*

International Center for Journalists, Inc.  
**\$75,000** *Strengthening Investigative Reporting and Transparency in Mexico and Central America*

International Republican Institute  
**\$180,000** *Support the Magazine Perspectiva to Encourage Mainstream Public Debate on Issues and Magazine Sustainability*

International Republican Institute  
**\$100,000** *Sharing Venezuela's Lessons Learned with Nicaragua, Argentina and Bolivia*

Latin American and Caribbean Network for Democracy, Inc.  
**\$100,400** *Effective Networks for Strengthening Democracy and Civil Society*

National Democratic Institute  
**\$250,000** *Virtual Toolbox for Democratic Innovators*

National Democratic Institute  
**\$545,000** *Strengthening Political Parties through Leadership Skills Building and the Use of ICTs*

Red de Seguridad y Defensa de America Latina Asociacion Civil (RESDAL)  
**\$80,000** *Strengthening Institutional and Civilian Capacity*

Solidarity Center  
**\$432,130** *Protecting and Expanding the Democratic Rights of Migrant Workers in the Dominican Republic and Haiti*

Solidarity Center  
**\$350,000** *Trade Union Strengthening in Colombia and Venezuela*

Solidarity Center  
**\$480,000** *Trade Union Strengthening in Bolivia, Ecuador, and Peru*

Solidarity Center  
**\$519,997** *Sectoral and Industrial Strategies to Promote Freedom of Association and Collective Bargaining*

Este 27 de abril analizá con criterio a cada candidato y con tu voto limpiá el Paraguay en todo sentido.



*The Basement Cultural Foundation in Yemen promotes public debate on political reform.*





# Middle East & North Africa

## 2013 Grants

The Arab spring broke decades of political stagnation in the countries of the Middle East and North Africa (MENA), changing social dynamics and political landscapes across the region, raising expectations, and opening up massive opportunities for democratic growth. Prospects for democratic transitions were challenged by a tougher and more complex environment. Rapid political transformations through free elections unleashed a wide range of uncertainties including communal conflicts, worsening economies, deteriorating public services, energized radical and illiberal movements, and unmet expectations.

Despite serious setbacks in Egypt, increased violence in Libya, and protracted civil war in Syria, citizens' desire for reforms remained strong. Newly energized populations have initiated a surge of political and civic initiatives and newly-born civic groups, coalitions, and political organizations. Despite their inexperience and limited capacity, many of these youthful groups have persevered, and their campaigns have spread from urban to rural areas and across borders.

Autocratic regimes in **Iran**, **Bahrain**, and **Saudi Arabia** were challenged by the spread of digital technology, which has broken governments' monopoly over mass communications and led to the proliferation of new media organizations, bloggers, and citizen journalists. NED extended a lifeline of support to embattled local rights and media groups, networking these groups to others in the region.

In the kingdoms of **Jordan** and **Morocco**, citizens were openly calling for a genuine democracy with fully accountable governments under constitutional monarchies. In response, NED supported emerging advocacy and accountability groups at the local and national level, including national campaigns and networks on fundamental civil rights, and advocates of electoral reforms.

In war-torn **Iraq**, **Afghanistan**, **Lebanon**, and the **West Bank and Gaza Strip**, citizens lacked basic public services and suffered from dysfunctional governance, corrupt ruling elites, and an authoritarian and dependency culture. Civil society responded to such governance failures and advocated for accountability, better legislation and inclusive national politics. NED supported civil society efforts at local and national levels, and helped groups engage elected officials, set national agendas, forge nationwide alliances, and disseminate civic and democratic values.

**Yemen** sustained its fragile transition despite increased violence, terrorism, economic decline, separatist movements, and an enduring culture of political corruption that thrived under deposed president Ali Abdullah Saleh. With heightened public awareness and a strong sense of political empowerment, a wide range of Yemeni groups have pressed the transitional government to deliver pledged reforms. NED increased its support to civil society and advocacy groups on constitutional, legislative, and institutional reforms in line with international norms.

**Egypt's** transition was derailed by street protests and a conflict between the Muslim Brotherhood and the military, which arrested and jailed President Mohamed Morsi. Egypt was set back to Mubarak's deep security state, and liberal and secular activists were intimidated and arrested. Egyptian courts and the Ministry of Justice have become favorite tools used by the government against its political and civic adversaries. Despite these challenges, civic

forces have not been deterred and are pushing for a credible transition process, including inclusive, free, and fair elections. NED supported groups within critical sectors, including media, the private sector, and labor.

Tunisian civil society enjoyed a healthy and rapid growth. New groups continued to fill the new-found space and contribute to **Tunisia's** democratic transition. When ongoing protests and gridlocked political parties threatened to derail the transition, Tunisian civil society brokered the deal that helped Tunis out of its crisis. NED expanded its support to civil society initiatives and reform advocacy on transitional justice, political inclusion of women and youth, promotion of civic values, accountability and transparency in the political and transitional processes, and public policy.

In **Libya**, the transition survived tribal feuds, regionalism, irregular fighters, and growing terrorist networks that are awash in arms and operate in stateless regions with open borders. The government implemented an ambitious transition roadmap, culminating with the successful election of a 200-member constituent assembly and a transitional government. NED supported emerging think tanks to inform policymaking, civic groups to disseminate democratic ideas and values, business associations to link economic and political reforms, and forums to engage citizens with local officials.

**Mauritania** cautiously proceeded in its reforms. NED supported nascent groups in promoting human rights and conflict resolution, youth and women's inclusion in the political process, and local civic initiatives.

Despite conflict in **Syria**, NED supported independent media and human rights groups, helped local groups to work on long-term engagement of citizens looking towards transition, and supported activists, both inside and outside of the country, who are directly engaged with planning



*Filastiniyat's Female Journalists Club in the West Bank offered technical training to its members.*

for more diverse citizen participation in the rule of a post-war Syria.

**Turkey's** constitutional reforms were strained by raw politics, street protest, and increased social polarization. The government cracked down on the media and purged police and judicial officials. NED supported advocacy campaigns and initiatives combating discrimination, helped independent journalism, assisted the competitiveness and organizational capacity of national and local level political parties, and expanded citizen-state dialogue, separation of powers, and accountability.

Throughout the region, civil society in Arab countries increased cross-border cooperation, forming networks and coalitions and sharing

platforms and experiences. NED helped regional networks forge alliances, share resources and skills, nurture newly formed groups, and increase their exposure to regional and international networks. NED supported regional networks that seek to integrate Islamic values and democracy, promote investigative journalism and reporting, and organize policy forums and resource centers on democratic transitions.

In the following pages, learn more about democracy activists in the Middle East and North Africa region, including two of our *30 Under 30* honorees: Essam al-Rubaie and Maryam Durani, who represent the rising generation of democracy activists. This section also lists NED's grantees in the region in 2013.



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## ESSAM AL-RUBAIE

*Al-Najah Center for Training and Development, Iraq*

A new generation of young Iraqi activists is bringing change to their turbulent country. Addressing violence and corruption with new civic tactics, 23-year-old Essam al-Rubaie symbolizes the hope and promise of a movement poised to rejuvenate Iraq's politics and governance over the long-term. Essam founded and directs the Al-Najah Center for Training and Development, a civil society organization based in Basra that fosters volunteerism and creative youth initiatives in Iraq's second largest city.

"Youth have the capacity to breathe new life into a community, stop arbitrary governance, rekindle national unity, and build a new Iraq," he said. "Now many youth actively participate in dozens of activities and campaigns, which was once very rare."

Essam and his colleagues mobilize the aspirations and energy of young people to create focused advocacy campaigns, such as those to reduce the minimum age requirement to run for office and increase youth participation in local government decision making. Public spaces were painted with murals calling for peace, and their films on anti-sectarianism went viral throughout the country.

One legacy of Iraq's war and its communal and partisan divides has been to cripple decision making, efficiency, and transparent governance. "Poor leadership and corruption caused by insecurity from multiple wars have uprooted and driven wedges in our society," Essam said.

Essam and the Najah team work with youth to

reunite the country and its people around civic themes. He regularly appears on national radio and television to encourage young people to come together and get involved in making a difference in their communities.

His outspoken advocacy of volunteerism and democratization in Iraq has made him a target for harassment and threats. But his determination and courage to appear on platforms that extend his message beyond Basra have helped his work reach other regions of the country. Through charismatic and strategic leadership, Essam has successfully expanded local activism to the national level, inspiring thousands of young Iraqis to get involved with the movement.

Change in Iraq is within reach, he says. But like most struggles for democracy, it is a process that takes time. Understanding this, he continues to build Najah's capacity to inspire youth. "We always see light in the darkness," he said, "and if we stopped doing our work, that light would extinguish."





# MARYAM DURANI

## *Khadija Kubra Women's Association for Culture, Afghanistan*

When she was just 21, Maryam Durani was elected as a provincial council member in the Kandahar province, a Taliban stronghold and a hotbed of armed conflict. Through her six years of council service, she has been a vocal advocate for women's rights, firmly committed to building an inclusive and equitable society. Now 27, Maryam has also advanced her work for women's rights through establishing the Khadija Kubra Women's Association for Culture, a NED grantee whose mission is to empower women to take on leadership roles throughout the country.

Maryam's extraordinary courage has enabled her to survive multiple assassination attempts made by Taliban insurgents seeking to oppress and denigrate Afghan women and their place in society. These attacks have only increased Maryam's drive to help women become leaders who will shape the future of Afghanistan.

Because of her bravery, TIME magazine featured Maryam as one of last year's World's 100 Most Influential People, a prestigious honor that she shared with Russian democratic politician Alexei Navalny and former Secretary of State Hillary Clinton.

Through her association, Maryam conducts a variety of programs, including Merman Radio, producing and broadcasting women's voices and issues throughout Kandahar city. Merman gives the province's youth the opportunity to discuss sensitive topics concerning gender equality, human rights, just governance, rule of law and the economy. She also hosts trainings that build the capacity of women to become fiscally independent.

"Women's participation in the Provincial Council is change in itself," she said in a video on women's perspectives in Kandahar. "We have women members in Parliament. We have women's organizations that work in a variety of fields. We have an increased number of women graduates from schools and many of these women graduates continue to teach at schools."

In 2013, NED supported Maryam's association in establishing an internet café that would help women become technologically savvy and provide them with resources to advance professionally.

As a testament to her exceptional achievements and unfaltering commitment to justice for women, Maryam was awarded the U.S. Secretary of State's Woman of Courage award in 2012, presented by Secretary Clinton and First Lady Michelle Obama. The list of recognition and accolades she has received is long and well-deserved; demonstrating that she is not only a role model for those in Afghanistan, but also for women worldwide.





**“Our dream is to initiate a**

## **LOOKING BACK**

*Small Grants, Big Impact*  
*historical grants under \$30,000*

# **Abdorrahman Boroumand Foundation**

**Iran, 2002: \$25,000**

“**O**ur dream is to initiate a debate on justice and accountability,” says Ladan Boroumand, cofounder of **Omid** (“Hope,” in Farsi), a publicly accessible online memorial database dedicated to victims of political violence in Iran since the 1979 revolution.

Boroumand and her sister Roya, daughters of assassinated Iranian opposition leader Abdorrahman Boroumand, started the Foundation (ABF) and used a NED grant to establish the site, which is now complemented by a comprehensive Human Rights and Democracy Library in Farsi (also available online).

Through documentation, public awareness raising, and advocacy, ABF’s goal is that Iranian society and the government will acknowledge the brutal killings and begin a process of resolution, which will lead to enhanced public awareness and mobilization for governmental accountability.

The process was not easy. “When we started, the technology and the database were not adapted to the Persian language, and this was an immense challenge,” Ladan remembers. Today, there are over 17,000 victims in the site’s continuously updated database.

On a daily basis, ABF staff searches hundreds of websites for official news of executions, including the electronic versions of Iranian media. The sisters have “no doubt about the veracity of the information, since it has been provided by the perpetrator itself.” ABF supplements these accounts by collecting testimonies and documents provided by victims, witnesses, prison memoirs, former officials’ memoirs, lists published by opposition and minority political groups, and other reliable sources.

Each victim has his or her own entry (searchable by everything from name to type of execution), which includes biographical information; the date, location and mode of execution; and details of the arrest and trial. A sidebar provides human rights codes that were violated in the particular case. Visitors can click on the bottom of the



# debate on justice and accountability.”

-LADAN BOROUMAND



*A still from the documentary Interrupted Lives, which focuses on the repression and interruption of the lives of students under the government of the Islamic Republic of Iran, produced by the Boroumand Foundation and Story4. Image courtesy of the Boroumand Foundation under the Creative Commons license.*

page to correct or add new information, which is then submitted to the organization for review.

“The ordinary citizen’s moral responsibility is at the core of this endeavor,” Boroumand notes. “We may not be involved with a government that commits

such crimes, but as ordinary citizens we have a moral duty to protest against these crimes... If we want to be free, we need to be responsible. Documenting the abuses, naming and shaming the perpetrators, are our way of taking responsibility for the crimes we have not been able to prevent.”

## MIDDLE EAST & NORTH AFRICA

### AFGHANISTAN

**Afghan Institute for Strategic Studies**  
\$65,400 Fortifying Public Policy Debate

Afghanistan Human Rights Organization  
\$72,000 Women's Rights and Empowerment

Afghanistan Organization Women Arise  
\$24,000 Civic Education in Ghor Province

Afghanistan Youth National and Social Organization  
\$63,700 Governance and Election Awareness

Afghans for Progressive Thinking  
\$35,600 Strengthening Civil Society Through Debate

Badghis Social Journalism Association  
\$30,000 Supporting the Badghis Journalists Association

Center for International Private Enterprise  
\$1,346,645 Increasing Institutional Capacity and Access to Information

Cooperation Center for Afghanistan  
\$80,000 Strengthening CSO Election Monitoring Capability

Development and Support of Afghan Women and Children Organization (DSW)  
\$30,000 Petitioning to Eliminate Violence Against Women

Development Organization for New Afghanistan (DONA)  
\$25,000 Raising Civic Awareness in Returnee Communities

Empowerment Centre for Women (ECW)  
\$61,000 Raising Women's Awareness on Citizens' Rights and Obligations

Equality Social and Cultural Organization (ESCO)  
\$40,000 Using Media to Raise Awareness of Women's Rights

Free and Fair Elections Foundation of Afghanistan  
\$56,200 Protecting Women's Political Rights

Hasht-e Subh Daily  
\$130,000 Hasht-e Subh Daily - Western Afghanistan

Herat Professionals Shura  
\$34,000 Youth Leadership Seminars

Kabul Pressistan  
\$50,000 Radio Program Production for Afghanistan's Radio Stations

Khadija Kubra Women Association for Culture  
\$40,000 Merman Radio

Legal and Cultural Services for Afghan Women and Children  
\$64,000 Increasing Women's Access to Justice

Marefat Civil Capacity Building Organization  
\$13,400 (Supplement) Marefat Community Radio

Marefat Civil Capacity Building Organization  
\$55,500 Marefat Community Radio

National Maliks Association  
\$17,100 (Supplement) Strengthening the National Maliks Association

National Maliks Association  
\$84,000 Fostering Advocacy, Justice and Civic Education Among Maliks

Nawai Sulah Social and Educational Organization  
\$19,000 Raising Women's Rights Awareness in Bamyan

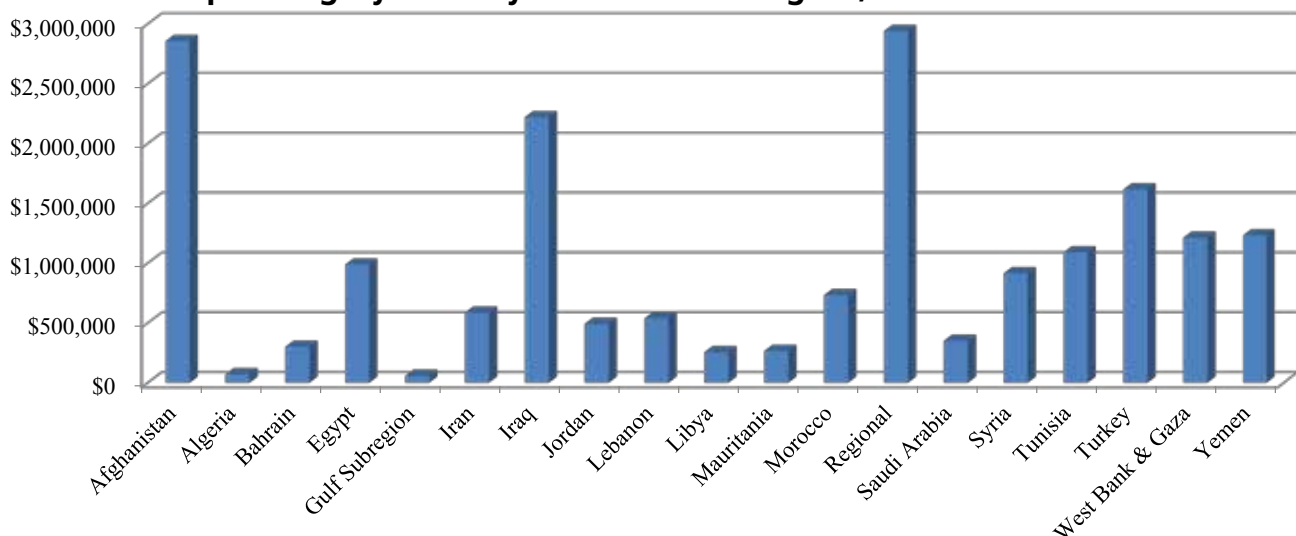
Research Institute for Women Peace & Security - Afghanistan  
\$54,200 Parliamentary Watch

Services Organization for Unity and Development  
\$44,900 Governance and Elections Awareness

Social Association of Journalists in North Afghanistan  
\$54,100 Balkh Reporters' House Development Project

Social Services for Afghan Women Organization  
\$53,000 Women's Rights within Islam

Spending by country in the MENA region, 2013



Wakht News Agency  
\$71,900 *Expanding Citizen Journalism*

Welfare Association for Development of Afghanistan  
\$35,000 *Empowering the National Maliks Association*

Western Afghan Women's Network  
\$48,600 *Raising Awareness About Women's Rights*

Worker Women Social Organization  
\$28,000 *Youth Empowerment in Kandahar City*

**ALGERIA**

Collectif des Familles de Disparu(e)s en Algerie  
\$40,000 *Network of Human Rights Defenders*

Rally for Youth Action  
\$30,500 *Promoting Youth Civic Engagement*

**BAHRAIN**

National Democratic Institute  
\$300,000 *Strengthening Moderate Voices for Conflict Resolution*

**EGYPT**

Center for International Private Enterprise  
\$293,332 *Expanding Participation and Opportunity through SME Policy Reform*

ACCOUNTABILITY  
\$30,000 *Using New Technology to Monitor Political Processes*

\$26,000 *Promoting Citizen Engagement and Accountability in Qalyubiyah*

\$22,500 *Supporting Youth Advocacy in Port Said*

\$27,500 *Empowerment in Combatting Corruption*

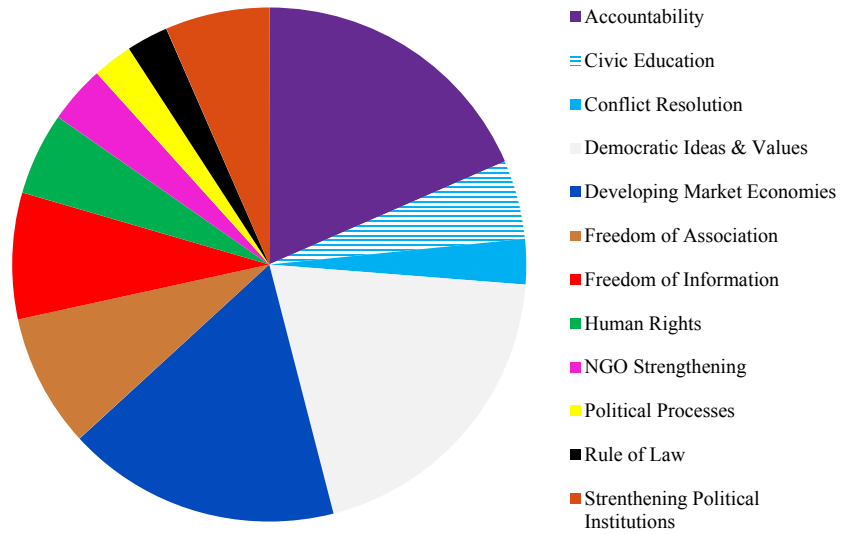
\$43,000 *Promoting Transparent Legislative Processes*

\$37,000 *Promoting Transparency of the State Budget*

\$38,000 *Community Monitoring of the Education Sector*

\$20,000 *Monitoring Land and Housing Rights in Greater Cairo*

**Spending by program focus in MENA countries, 2013**



CIVIC EDUCATION  
\$17,000 *Civic Participation in Upper Egypt*

\$20,000 *Scouts Supporting Democratic Transformation*

DEMOCRATIC IDEAS AND VALUES  
\$30,000 *Monitoring Egypt's Transition to Democracy*

DEVELOPING MARKET ECONOMY  
\$36,000 *Empowering Young Entrepreneurs*

FREEDOM OF ASSOCIATION  
\$35,000 *Freedom of Association in Rural Communities*

FREEDOM OF INFORMATION  
\$27,000 *Supporting Local Electronic Media*

\$30,000 *Monitoring Transition-Related Media Coverage*

\$25,000 *Supporting Journalists through Legal Aid, Training and Advocacy*

POLITICAL PROCESSES  
\$35,000 (Supplement) *Voter Education Campaign*

\$43,000 *Promoting Transparent Legislative Processes*

\$45,000 *Supporting Women's Political Participation*

RULE OF LAW  
\$38,000 *Supporting Judicial Independence During Egypt's Transition*

STRENGTHENING POLITICAL INSTITUTIONS  
\$30,000 *Women's Political Leadership*

**IRAN**

ACCOUNTABILITY  
\$39,700 *Advocacy at the Local Level*

DEMOCRATIC IDEAS AND VALUES  
\$43,000 *Discussing Iran's Future*

\$60,000 *Book Club Organizing Initiative*

FREEDOM OF INFORMATION  
\$52,000 *Knowledge in Response to Oppression*

\$80,000 *New Iranian Youth Advocates*

\$104,916 *A Green Movement's Voice*

\$40,000 *Online Radio in Transition*

\$60,000 *Online Publishing House*

\$43,600 *Struggles against Censorship in Iran*

HUMAN RIGHTS  
\$160,000 *Iran Human Rights Memorial Project*

\$67,000 *Monitoring Human Rights Violations*

## NGO STRENGTHENING

**\$75,000** *Strengthening Civil Society Dialogue*

### IRAQ

Al Noor Universal Foundation

**\$60,600** *Enhancing the Role of Citizens and CSOs in Local Government Accountability*

Al-Najah Center for Training and Development

**\$40,000** *Youth Advocacy for Policy Reform*

Altadamon Iraqi League for Youth

**\$31,000** *Youth Civic Participation in Alanbar Province*

Arabic Youth Organization

**\$22,000** *Promoting Youth Volunteer Advocacy*

Athar Center for Development

**\$56,500** *Improving Local Governance Through Strategic Partnerships*

Awareness Cultural Association

**\$31,000** *Increasing Government Accountability Through Youth-Led Monitoring*

Beat Al-Najah Organization for Humanity Development

**\$25,000** *Leadership and Advocacy for Local Policy Reform*

Center for International Private Enterprise

**\$538,176** *Advancing Private Sector Participation in Public Policy*

Democracy and Human Rights Development Center

**\$60,000** *Supporting Judicial Reform in Northern Iraq*

Enmaa Center for Researches and Studies

**\$41,500** *Advocating Alternative Public Policies*

Humanitarian Charity Organization (Al-Khair)

**\$24,314** *Combating Corruption Through Monitoring and Advocacy*

International Forum for Islamic Dialogue

**\$59,800** *Youth Success in a Changing World*

Iraqi Al-Firdaws Society

**\$55,000** *Coordinating Advocacy with Media and Local Authorities*

Iraqi Association for Human Rights in Basra

**\$31,500** *Advocacy on Women's Issues*

Iraqi Civil Awareness Team

**\$57,000** *Youth Civic and Political Participation in Baghdad*

Iraqi Human Rights Watch Society

**\$30,000** *Community Coordination for Human Rights*

Iraqi Journalists Rights Defense Association

**\$32,300** *Advocacy for Freedom of Information in Iraq*

Kurdish Institute for Elections

**\$50,000** *Strengthening the Role of Civil Society in the Legislative Process in Northern Iraq*

Madarik Foundation

**\$70,000** *Civic Monitoring of Parliamentary Performance*

Masarat for Cultural and Media Development

**\$40,000** *Advocacy Campaign for Minority Rights in Iraq*

Mawtini Organization for Youth Development

**\$24,000** *Monitoring Government Institutions in Qadisiyya*

Model Iraqi Women Organization

**\$25,400** *Advocacy Campaign for Women's Rights*

Radio Deng

**\$24,200** *Human Rights Training for Journalists in Sulaimaniyya*

Research and Development Organization

**\$40,000** *Parliament Monitoring in Northern Iraq*

Society to Defend Press Freedom in Iraq

**\$51,000** *Advocacy for Freedom of the Press*

Solidarity Center

**\$447,200** *Strengthening and Defending Union Partnerships - Phase II*

South Youth Organization

**\$26,000** *Supporting Youth Advocacy Initiatives*

Sufraa Foundation for Development

**\$36,000** *Activating Local Council Responsiveness*

Tamkien Center for Participation and Equality

**\$42,000** *Women's Forum for Political Development*

Ther Development Center

**\$30,000** *Youth Leadership Through Monitoring Government Institutions*

Women and Children's Affairs Organization

**\$25,000** *Engaging Young Women in Community Activism*

Women's Legal Assistance

**\$25,000** *Women's Rights Monitoring in Northern Iraq*

Youth Activities Developing Center

**\$28,000** *Human Rights Monitoring in Sulaimaniyya*

### JORDAN

Center for International Private Enterprise

**\$242,562** *Advocacy for SME Policy Reform*

Community Media Network (AmmanNet)

**\$55,000** *Parliament Monitoring*

Hikaya Center for Civil Society Development

**\$30,000** *Success in a Changing World*

Land and Human to Advocate Progress

**\$29,700** *Monitoring the Seventeenth Parliament*

Partnership Center for Democracy

**\$71,000** *Strengthening a Pro-democracy Cadre*

Tamreen for Training

**\$33,600** *My Rights in My University*

Vision Institute for Civil Society Studies

**\$30,000** *Influencing Economic Legislation through Civil Society-Parliament*

### LEBANON

Center for International Private Enterprise

**\$290,898** *Enhancing Democracy through Public-Private Dialogue*

Development for People and Nature Association

**\$49,700** *NGOs for Change*

Maharat Foundation

**\$40,000** *Media Reform Initiative*

Nahnoo

**\$29,600** *Building Social Cohesion in Beirut, Baalbak, and Tyre*

Partnership Center for Development and Democracy

**\$50,000** *Youth Journalists Advocating for Community Development Concerns*

Sho'oun Janoubia

**\$78,000** *Sho'oun Janoubia Magazine*



The Solidarity Center worked with trade unions in Algeria.

## LIBYA

Citizenship Forum for Democracy and Human Development  
\$150,000 *Strengthening Libya's Nascent Civil Society*

Human Relief Foundation  
\$75,000 *Empowering Civic Groups in Conflict Resolution*

Lawyers for Justice in Libya  
\$30,000 *Legal Reform and Advocacy on Freedom Expression*

## MAURITANIA

Association Espoir pour le Bonheur de la Mère et de l'Enfant  
\$20,000 *Strengthening Women's Decision Making Capacity*

Centre Maghrebien d'Etudes Strategiques  
\$20,000 *Promoting Democratic Debate*

National Democratic Institute \$200,000  
*Integrating Youth and Women in the Political Process*

ONG Action Dev  
\$25,000 *Social Cohesion Advocacy*

## MOROCCO

Abderrahim Bouabid Foundation  
\$30,000 *Advocating Human Rights in Higher Education*

Al-Amal Network for Relief and Sustainable Development of Al-Hoceima  
\$20,000 *Promoting Youth Civic Activism*

Alternative Citizen Movement  
\$41,000 *Enhancing the Role of Civil Society in the Regionalization Process*

Annajah Center for Human Development  
\$31,500 *Promoting Youth Civic Engagement*

Association Intilaqua pour Jeunes et Enfants  
\$25,500 *Promoting Civil Society in Local Affairs*

Association Jeunes pour Jeunes  
\$40,500 *Promoting Youth Engagement in Policy Monitoring*

Association Mouvement Rihanate Citoyennes  
\$40,000 *Observatory on Local Democracy*

Carrefour d'Initiatives de Communication, d'Information et de Documentation  
\$35,000 *Promoting the Rights of Rural Women*

Center for Success and Development  
\$34,000 *Enhancing Youth Civic Participation*

Federation of Safi Associations  
\$25,000 *Strengthening Local Development and Governance Discourse*

High Atlas Foundation  
\$45,000 *Advancing Participatory Democracy*

Ibn Rochd Center for Studies and Communication  
\$43,000 *Promoting Civic and Investigative Journalism*

Moroccan Association for the Development of Social, Cultural, and Sports in Marrakesh  
\$32,000 *Promoting Youth in Local Governance*

Moroccan Center for Human Rights  
\$30,000 *Monitoring Human Rights Policies*

Moroccan Center of Innovation and Social Entrepreneurship  
\$30,000 *Promoting Social Entrepreneurship*

Moroccan Women Alliance for Development and Training  
\$23,000 *Promoting Women's Legal Rights*

Oasis Verte for Development and Democracy  
Democratic Ideas and Values  
\$25,000 *Improving Dialogue Between Citizens and Local Government*

The Mediator for Democracy and Human Rights  
\$30,000 *Promoting National Institutions Accountability*

The Moroccan Forum for Truth and Justice  
\$51,895 *Advocating for Security Sector Reform*

The Women's Action Union  
\$30,000 *Advocating for Women's Rights*

Third Millennium Association for the Development of Civic Action in the Southeast



**\$45,000** *Supporting Effective Governance of Collective Lands in the Southeast*

Union of Associations of Fes-Medina  
**\$25,000** *Empowering Women Leaders to Advocate Economic and Political Opportunities*

## SAUDI ARABIA

National Democratic Institute  
**\$300,000** *Enhancing Women's Capacities to Run Effective Advocacy Initiatives*

National Democratic Institute  
**\$50,000** *Promoting More Effective Local Governance*

## SYRIA

International Republican Institute  
**\$450,000** *Schools for Political Engagement*

International Republican Institute  
**\$250,075** *Schools for Politics*

## ACCOUNTABILITY

**\$39,400** *Strengthening the Governance Capacity of Local Councils*

## FREEDOM OF ASSOCIATION

**\$40,000** *Expanding the Space for Independent Media*

## FREEDOM OF INFORMATION

**\$30,100** *Strengthening Independent Media*

## HUMAN RIGHTS

**\$64,000** *Human Rights Violation Documentation*

## NGO STRENGTHENING

**\$40,900** *Rebuilding Active Citizenry and Civil Society*

## TUNISIA

Al-Jahedh Forum for Free Thought  
**\$65,000** *Capacity Building and Civic Education*

Applied Social Science Forum  
**\$50,000** *Promoting Public Policy Research*

Association Irtikaa for Effective Women Participation  
**\$20,000** *Women Participation in Democratic Transition*

Center for International Private Enterprise  
**\$287,454** *Engaging the Private Sector in Municipal Reform*

Citizen Media Observatory  
**\$55,000** *Promoting Accountable Media Practices*

Free Sight Association  
**\$20,000** *Fostering Dialogue Among Youth*

International Association to Support Political Prisoners  
**\$50,000** *Supporting Transitional Justice*

International Republican Institute  
**\$375,000** *Supporting Democratic Governance*

Tounissiet Association  
**\$84,000** *Promoting Women Rights*

Youth and Skills Association (Maharat)  
**\$35,000** *Promoting Youth Civic Engagement*

## TURKEY

Association for Monitoring Equal Rights  
**\$48,900** *Monitoring Social Rights and Equality*

Freedom of Expression Association  
**\$68,000** *Participation of Civil Society in Law Making Process*

Human Rights Research Association  
**\$49,000** *Monitoring Hate Crimes in Turkey*

International Republican Institute  
**\$700,000** *Enhancing Political Party Competition Ahead of Local and Presidential Elections*

National Democratic Institute  
**\$700,000** *Promoting Accountability through Participatory Political Processes*

Punto24 Bagimsiz Gazetecilik Dernegi  
**\$50,000** *Strengthening Independent Media*

## WEST BANK/GAZA

AFKAR Organization for Educational and Cultural Development  
**\$30,200** *Palestinian Debate Forum Competition*

Al Maqdesi for Society Development  
**\$33,400** *Protecting Workers' Rights*

Al-Dameer Association for Human Rights  
**\$32,000** *Promoting Human Rights in Gaza*

Civitas Institute  
**\$36,700** *Youth Civic Participation*

Community Media Center  
**\$29,100** *Mobilizing Public Engagement on Rights-based Issues*

Filastiniyat  
**\$49,700** *Female Journalists Club*

Human Rights and Democracy Media Center (SHAMS)  
**\$29,900** *Expanding Democracy and a Civic Culture*

National Democratic Institute  
**\$325,000** *Civic Participation in Municipal Government*

Palestinian Center for Democracy and Conflict Resolution  
**\$58,300** *Together for National Reconciliation*

Safad Advertising Company (Wattan TV)  
**\$48,000** *Holding Public Officials Accountable*

Solidarity Center  
**\$468,850** *Union Building for a Democratic Future*

The Arab World Democracy and Electoral Monitor (MARSAD)  
**\$35,700** *Towards Representative Government*

The General Union of Cultural Centers-Gaza  
**\$35,000** *Promoting Youth Civic Participation in the Gaza Strip*

## YEMEN

Abjad Center for Studies and Development  
**\$25,000** *Community Input for Local Development*

Alf Ba Civilian Coexistence Foundation  
**\$25,000** *Empowering Youth Leadership in Local Communities*

Aswan Center for Legal and Social Research and Studies  
**\$30,000** *Advocating for Women's Reform Priorities*

Basement Cultural Foundation  
**\$25,000** *Stimulating Public Debate on Political Reform*

Center for International Private Enterprise  
**\$495,815** *Supporting Democratic Reform through Private Sector Legislative Advocacy*

Center for International Private Enterprise  
\$200,000 *Empowering Citizens through Increased Economic Engagement*

Center of International Humanitarian Law and Human Rights  
\$31,000 *Advocating Higher Education Reform*

Democratic Youth Foundation  
\$28,000 *Strengthening Youth Leadership in Southern Yemen*

Future Partners Foundation for Development  
\$22,500 *Youth Advocacy on Transitional Justice*

National Organization for Developing Society  
\$23,000 *Advocating for a Civic Charter that Respects Human Rights*

Qualification and Legal Assistance for Human Rights  
\$35,000 *Supporting Judicial Reform*

Social Center for Militating Illegal Earning  
\$25,000 *Advocating for Transparency and Anti-Corruption*

The National Organization for Defending Rights & Freedom  
\$30,000 *Advocacy for Judicial Reform*

Yemen Foundation for Social Studies  
\$37,000 *Advocating Women's Constitutional Rights*

Yemen Parliamentarians Against Corruption  
\$50,000 (Supplement) *Engaging Citizens in Constitution Formation*

Youth and Childhood Association  
\$20,000 *Monitoring Local Government Services in Hudaydah*

### GULF REGIONAL

Gulf Center for Human Rights  
\$29,400 (Supplement) *Supporting Victims of Torture and Human Rights Abuses*

International Center for Supporting Rights and Freedoms  
\$28,000 *Supporting Human Rights Activists in the Gulf States*



*A training for imams and preachers on anticorruption awareness in Yemen conducted by the Social Center for Militating Illegal Earning.*

### MENA REGIONAL

Al-Quds Center for Political Studies  
\$80,000 *Campaign for Pluralism and Consensual Democracy*

Arab Network for Tolerance  
\$44,500 *Promoting Tolerance and Coexistence*

Center for International Private Enterprise  
\$269,918 *Advancing Democratic Reforms through Knowledge and Experience Exchange*

Federation Euro-Mediterranneenne Contre les Disparitions Forcees  
\$25,000 *Advancing Transitional Justice*

International Center for Journalists, Inc.  
\$75,000 *IJNet Arabic*

International Forum for Islamic Dialogue  
\$380,000 *Islam 21: Civic Education Network*

International Republican Institute  
\$350,000 *Arab Women's Leadership Institute*

International Republican Institute  
\$115,000 *Arab Democracy Forum*

Munathara Initiative  
\$30,000 *Youth Empowerment*

National Democratic Institute  
\$98,084 *Arabic Publications Center*

Network of Democrats in the Arab World  
\$314,000 *Addressing Transitional Needs of Civil Society in the Arab World*

Search for Common Ground  
\$71,800 *Conflict Resolution*

Solidarity Center  
\$547,541 *Strengthening the Capacity of Trade Unions to Promote Democratic Development in Algeria, Morocco, and Tunisia*

The Gulf and Middle East Association for Civil Society  
\$85,000 *Enhancing a Regional Network of Activists in the Gulf*

The Project on Middle East Democracy  
\$14,100 (Supplement) *Enhancing Policy Sector Capabilities*

The Project on Middle East Democracy  
\$384,900 *Enhancing Policy Sector Capabilities*

## Grants 2013

For more detailed descriptions of these grants, please visit [www.NED.org/where-we-work](http://www.NED.org/where-we-work)

# GLOBAL

Center for International Private Enterprise  
\$316,465 *Forum on Economic Freedom 2013*

Center for International Private Enterprise  
\$138,885 *Resources for Strengthening the Capacity of Reformers to Build Market-Oriented Democracies*

Center for International Private Enterprise  
\$170,466 *Knowledge Management 2013*

Center for International Private Enterprise  
\$147,146 *The Democracy Consensus - Phase II*

Center for International Private Enterprise  
\$212,306 *Strengthening Anti-Corruption Practices in Global Value Chains - Phase I*

Center for International Private Enterprise  
\$249,548 *Supporting Youth Advocacy and Leadership*

Center for International Private Enterprise  
\$176,628 *Supporting Business Associations through Responsible Corporate Citizenship*

International Center for Journalists, Inc.  
\$68,000 *IJNet: A Platform for Journalism Resources and Networking*

International Coalition of Sites of Conscience  
\$171,650 *Regional Networks of Conscience*

International Republican Institute  
\$371,630 *Expanding Governance Best Practices: Building Implementation Capacity among Municipal and Provincial Entities and Associations*

International Republican Institute  
\$330,000 *Building Sustainable In-Country Networks to Promote Evaluative Capacity among Pro-Democracy Organizations*

International Republican Institute  
\$1,000,000 *Women's Democracy Network*

International Republican Institute  
\$50,000 *Assistance to the Parliamentary Forum for Democracy*

International Republican Institute  
\$500,000 *Rising Stars Exchange*

Media Legal Defence Initiative  
\$61,856 *Building Legal Capacity to Defend Media Freedom*

National Democratic Institute  
\$90,000 *Follow-On Assistance to the Parliamentary Forum for Democracy*

National Democratic Institute  
\$142,561 *Tech for Democracy Toolbox*

National Democratic Institute  
\$100,000 *Connecting Global South Innovators for Democratic Governance*

National Democratic Institute  
\$76,000 *Evaluative Case Studies in Social Network Analysis*

National Democratic Institute  
\$85,621 *Systematic Election Observation: Meeting Emerging Challenges and Opportunities with New Technologies*

National Democratic Institute  
\$52,406 *Coalition-Building Best Practices Guide*

National Democratic Institute  
\$47,661 *Political Party Technology Guide*

National Democratic Institute  
\$76,131 *Women, Democracy and Technology*

National Democratic Institute  
\$60,000 *Parliamentary Monitoring Organizations and International Standards for Parliamentary Transparency*

New York University  
\$95,000 *Scholars at Risk: Monitoring Attacks against Academic Freedom*

Parliamentary Forum for Democracy  
\$150,000 *A Network of Parliamentarians in Support of Democracy*

Solidarity Center  
\$130,000 *The Link Between Union Activism and the Expansion of Democratic Space - Phase II*

Solidarity Center  
\$285,000 *Using International Worker and Human Rights Standards to Build Rule of Law in Burma, Bangladesh, Mexico, South Africa, and Somalia*

Solidarity Center  
\$436,409 *Educating and Promoting Vulnerable Workers and their Rights*

Women's Learning Partnership for Rights Development and Peace  
\$190,000 *Supporting Women's Leadership and Civic Engagement for Democratic Transformation*

Youth Initiative for Human Rights  
\$24,924 *Building an Online Community of Youth Activists*

Center for International Private Enterprise  
\$306,395 *Program Development*

Center for International Private Enterprise  
\$122,560 *Program Management*

Center for International Private Enterprise  
\$1,636 *Program Development (Supplement)*

International Republican Institute  
\$200,000 *Program Development*

International Republican Institute  
\$123,370 *Program Management*

National Democratic Institute  
\$108,119 *Program Management*

National Democratic Institute  
\$291,718 *Program Development*

Solidarity Center  
\$237,500 *Program Development*

Solidarity Center  
\$125,055 *Program Management*

*Constitution Hill, a Site of Conscience where Nelson Mandela and Mahatma Gandhi were once imprisoned and that now serves as the location of the South African Constitutional Court.*



# Global

## 2013 Grants Program

**T**he Endowment's Global program strengthens the impact of democracy activists around the world by enabling them to share their lessons and insights across borders and beyond their regions. The program connects democracy activists and organizations so that they can learn and share technical expertise, provide solidarity, collaborate on key areas of advocacy, and foster the development and implementation of projects to strengthen democracy.

A leading example of this is the International Coalition of Historic Site Museums of Conscience, the "only worldwide network dedicated to transforming places that preserve the past into dynamic spaces that promote civic action on today's struggles for human rights and justice." The Network includes institutions like the Kigali Genocide Memorial Center in Rwanda, and the Tuol Sleng Genocide Museum in Cambodia. Read the 2013 Grants section opposite to learn where NED has focused its resources; to read more about grantees in this section, visit our website at [www.NED.org/where-we-work](http://www.NED.org/where-we-work).

**Where There Is Freedom Of Speech  
There Must Be Freedom After Speech**



*A representative from the Media Legal Defence Initiative discusses strategic litigation strategy with partners at the Human Rights Network for Journalists-Uganda to defend journalists.*



*The CIMA panel on "Two Faces of Chinese Media: International Expansion, Internal Censorship," held in October 2013.*





# CIMA

*Center for International Media Assistance*

In 2013, Mark Nelson, a veteran of the World Bank Institute with long experience in media development and a former *Wall Street Journal* correspondent in Europe, was chosen to succeed CIMA's first senior director, Marguerite H. Sullivan. After nearly seven years of successfully leading the Center from its founding, Sullivan retired in September.

CIMA's mission is to help strengthen the support, raise the visibility, and improve the effectiveness of independent media development throughout the world. The Center provides information, builds networks, conducts research, and highlights the indispensable role independent media play in the creation and development of sustainable democracies. CIMA works to achieve these goals through discussions, original reports, and catalyst activities.

#### **Discussions**

CIMA organizes panel discussions, working groups, and roundtables featuring practitioners and academics to investigate important issues in international media. CIMA held 11 public events in 2013 on topics including *Two Faces of Chinese Media: International Expansion, Internal Censorship*; *Breathing Life into Freedom of Information Laws: The Challenges of Implementation in the Democratizing World*; *10 Years After Saddam: The State of Media in Iraq*; and *Ukraine's Troubled Media: Prospects for the Country's Democratic Future*. Summaries as well as video and audio recordings of CIMA events can be found at <http://cima.ned.org/events>.



*Founding Director Marguerite Sullivan (third from left) spoke at the National Press Club on World Press Freedom Day 2013.*

## Reports

CIMA commissions research reports on key topics in media development and also publishes papers summarizing some of its events and working groups. The Center published 14 reports in 2013, including *The Long Shadow of Chinese Censorship: How the Communist Party's Media Restrictions Affect News Outlets Around the World*; *A Clash of Cultures: Hate Speech, Taboos, Blasphemy, and the Role of News Media*; *The New Gatekeepers: Controlling Information in the Internet Age*; and *U.S. Government Funding for Media: Trends and Strategies*. These and the rest of CIMA's reports are available for free download at <http://cima.ned.org/publications>.

## Catalyst Activities

CIMA took the lead in coordinating an effort to standardize the nomenclature the media development community uses to categorize its work. This involved hosting meetings and conference calls with funders and media development implementing organizations to

discuss a common set of terms to assist in tracking and coordinating media development projects and research materials. The project was an outgrowth of the first global donors-only meeting on media assistance that CIMA convened in late 2012.

CIMA also maintains a comprehensive bibliographic database of media assistance resources with more than 1,300 items. On its website, CIMA has posted country profiles detailing the status of independent media in countries around the world and comparing media freedom indexes. These can be accessed at <http://cima.ned.org/>. CIMA also gathers articles from numerous news sources on developments in media (traditional and digital) and distributes them via a *Media News* mailing and a weekly *Digital Media Mash Up*. Sign up for these and other CIMA mailings and follow CIMA on Facebook and Twitter at <http://cima.ned.org/about-cima/follow-cima>.



Mark Nelson (above, with CIMA staff) became CIMA's Senior Director in 2013, after Marguerite Sullivan's retirement.

**CIMA's Mission**

News media the world over are undergoing a sea change. Social media platforms and mobile communications technologies are intensifying a revolution that began with the rise of the Internet two decades ago. News consumers now have many more choices and can themselves be news producers, raising profound questions about the economic sustainability of traditional news media. These new digital media platforms—sometimes on their own, at other times in conjunction with traditional media—are also having a visible effect on the course of political, economic, and cultural events in many countries.

These developments present a significant challenge for CIMA and for the international media development community as a whole. But they also present an exciting opportunity. With the arrival of a new director in late 2013, CIMA began a process of rethinking its strategy and approach to the media development field, all the while keeping in mind CIMA's core mission, excerpted from the founding legislation in 2004:

*CIMA's mandate is to collect and share information on international media development; improve research to inform decisions on funding and program design; encourage the involvement of the private sector in the field of media assistance; identify effective methods for independent media development in transitional societies.*

**CIMA Advisory Council**

*The Advisory Council provides CIMA with guidance on topics in media development that need further study and advises CIMA on how it can assist existing organizations involved in media assistance. Some Advisory Council members also lead working groups, moderating dialogues on specific topics in media assistance.*

- |                     |                  |                 |                         |
|---------------------|------------------|-----------------|-------------------------|
| Esther Dyson        | Ellen Hume       | Craig LaMay     | Adam Clayton Powell III |
| Stephen Fuzesi, Jr. | Gerald Hyman     | Caroline Little | Monroe Price            |
| William A. Galston  | Alex Jones       | Eric Newton     | Adam Schiff             |
| Suzanne Garment     | Shanthi Kalathil | William Orme    | Kurt Wimmer             |
| Mark Helmke         | Susan King       | Dale Peskin     | Richard Winfield        |





*Anna Tovstukha, vice coordinator of the Center for Social Partnership in Ukraine, was a Hurford Youth Fellow.*



# WORLD MOVEMENT *for* DEMOCRACY

**I**nitiated by NED in 1999, the World Movement for Democracy is a global network of activists, practitioners, scholars, donors, and others engaged in advancing democracy around the world. The World Movement facilitates information sharing and strategizing to further their work and to leverage the support provided by democracy assistance organizations like NED.

In 2013, the World Movement continued its work to protect civil society rights, including through its Defending Civil Society project and Civic Space Initiative. Affiliated networks, like the World Youth Movement for Democracy, worked with activists around the world, and the World Movement facilitated global information sharing. The World Movement also published its *Final Report* on its Seventh Global Assembly.

## **Defending Civil Society Project**

The World Movement's Defending Civil Society project, begun in 2007, responds to efforts by governments to restrict the work of democracy and human rights organizations. In collaboration with the International Center for Not-for-Profit Law (ICNL), the World Movement published two editions of its *Defending Civil Society* report as well as an online interactive Toolkit for civil society engagement on NGO law reform. In 2013, the World Movement continued to work with the Community of Democracies (CD) Working Group on Enabling and Protecting Civil Society, including tracking developments affecting civil society rights and issuing alerts to its international contact group whenever any government puts forward regressive civil society legislation. The World Movement also organized civil society workshops in Burma and Libya,

participated in civil society activities at the CD's Ministerial Meeting in Mongolia and the London Summit of the Open Government Partnership, and facilitated civil society participation in President Obama's side meeting on defending civic space at the UN General Assembly. Information on the Defending Civil Society project can be found at [www.defendingcivilsociety.org](http://www.defendingcivilsociety.org).

### **The Civic Space Initiative**

The World Movement, along with ICNL, Article 19, and CIVICUS, launched a new initiative in 2012 called the Civic Space Initiative (CSI). Under this initiative in 2013, the World Movement helped organize a variety of civil society consultations for the UN Special Rapporteur on freedom of association and of peaceful assembly (UNSR), and facilitated civil society input into the UNSR's thematic reports to the UN Human Rights Council and the UN General Assembly. In addition, the World Movement began producing short and full-length videos profiling civil society activists from selected countries as one of its contributions to the CSI. In 2013, the World Movement launched its first video in the series, *Girl Child*, which tells the story of a young woman in politically troubled Zimbabwe who challenges the status quo. In addition to being widely disseminated through social media, the video was also the focus of several community discussions in Zimbabwe. The World Movement also made progress on the production of the next videos in the series, profiling activists in Iraq, Pakistan, and Burma, which are due to be released in 2014. The CSI is generously supported by the Government of Sweden.

### **World Movement Networking**

In 2013, the World Movement Secretariat continued to work with participants on the development of the following regional and functional networks:

- African Democracy Forum – [www.africandemocracyforum.org](http://www.africandemocracyforum.org)
- Latin America and Caribbean Network for Democracy – [www.redlad.org](http://www.redlad.org)

- Asia Democracy Network - <http://adn21.asia/>
- International Women's Democracy Network – [www.learningpartnership.org/iwdn](http://www.learningpartnership.org/iwdn)
- Network of Democracy Research Institutes – [www.ndri.ned.org](http://www.ndri.ned.org)
- World Youth Movement for Democracy – <http://democratic-youth.net/world-youth-movement-for-democracy/>

*Networking Highlights:* In 2013, the World Youth Movement for Democracy continued its Hurford Youth Fellowship Program, providing young activists from Ethiopia, Liberia, Pakistan, El Salvador, and Serbia with opportunities to conduct research on youth-related topics, develop online resources, and take part in planning and implementing other activities of the Youth Movement during their three-month residencies in NED's offices. The program also hosted a fellow from South Sudan in cooperation with Atlas Corps. The fellowship program, carried out in cooperation with NED's Reagan-Fascell Democracy Fellows Program, is generously supported by the Hurford Foundation.

The Latin America and Caribbean Network for Democracy (Redlad) held its third general assembly in Tegucigalpa, Honduras. Over 400 civil society leaders from the region exchanged ideas on how to address back-sliding from democracy in the region. The Redlad has also enhanced its virtual training program by providing technical skills for its members on how to build coalitions and engage in online advocacy, among other areas of work. The Redlad continues to send election observer missions throughout the region to ensure elections are held to international standards with a particular focus on ensuring the inclusion of marginalized groups. In addition, the Redlad has continued to support human rights defenders, activists, and civil society organizations in the region through engagement with the Democracy and Human Rights Observatory, the Inter-

American Human Rights Commission (IAHRC), the OAS, and the UN.

The first discussion about launching an Asia Democracy Network (ADN) took place at the World Movement's Seventh Assembly in Lima, Peru, in October 2012. Following a number of subsequent planning meetings, the network was officially launched in Seoul, South Korea, in October 2013. The ADN will work to promote and advance democratization and democratic governance at all levels of society in Asia, and seeks to build a stronger regional democracy network and movement engaged in international advocacy in Asia and beyond.

Information on these and other networks can be found on the World Movement website: [www.wmd.org](http://www.wmd.org).

### Global Information Sharing

With nearly 3,000 Facebook fans, more than 1,500 Twitter followers, and nearly 5,000 subscribers to its biweekly newsletter, *DemocracyNews*, the World Movement continues to develop its online presence, particularly through social media. In 2013, the World Movement used its communication channels to issue alerts and/or statements on individuals facing danger or on country situations in Russia, Bahrain, Angola, Vietnam, Cuba, Bangladesh, Ecuador, and Azerbaijan, among others. As part of its efforts to develop a new communications strategy, the World Movement has been updating its web site, due to be completed in 2014, and launched a World Movement Blog in 2013 featuring posts from participants around the world.

To subscribe to *DemocracyNews*, visit [www.wmd.org/news](http://www.wmd.org/news). To view the World Movement Blog, go to <http://www.wmd.org/blog>. Find the World Movement on Facebook at [www.facebook.com/worldmovementfordemocracy](http://www.facebook.com/worldmovementfordemocracy), and on Twitter at <https://twitter.com/DemocracyTweetz>.

The World Movement for Democracy presents

# GIRL CHILD

One Woman's Quest to Redefine Her Society

Girl Child tells the story of Glanis, a woman who grew up in a village in politically and economically troubled Zimbabwe. Glanis challenges the status quo to achieve the unexpected for herself, and creates space for young women to become the masters of their own destinies.

Watch the video at [www.wmd.org/girlchild](http://www.wmd.org/girlchild)

This video has been produced as part of the Civic Space Initiative, a joint project of the International Center for Not-for-Profit Law, ARTICLE 19, CIVICUS: World Alliance for Citizen Participation, and the World Movement for Democracy. This initiative seeks to protect and expand the civic space in which citizens engage in the social, economic, and political development of their societies. Support for CSI activities has been generously provided by the Swedish International Development Agency (SIDA).

ICNL ARTICLE 19 CIVICUS WORLD MOVEMENT FOR DEMOCRACY Sida

### Assembly Report

To document the rich exchange of ideas at its Seventh Global Assembly in Lima, Peru, in October 2012, the World Movement published a *Final Report on the Assembly*, including excerpts of presentations from the opening session, information on the Democracy Courage Tributes presentations, and reports on several dozen workshops, panel discussions, and plenary sessions. The *Report* also includes a list of all of those who participated. The *Report* is available online at: [www.wmd.org/assemblies/seventh-assembly](http://www.wmd.org/assemblies/seventh-assembly), and is available in hard copy by writing to [world@ned.org](mailto:world@ned.org).

*Forum Executive Director Christopher Walker (right) and Wall Street Journal Editorial Board Member Matthew Kaminski (left) in conversation with an event attendee before a panel discussion on "The Arab Spring and the Color Revolutions."*



# forum

International Forum for Democratic Studies

**T**he International Forum for Democratic Studies at the National Endowment for Democracy is a leading center for research, discussion, thought, and analysis on the theory and practice of democracy around the world. Established in 1994, the Forum strives to bridge the gap between academic research and the practice of democracy through several initiatives:

- Publishing the *Journal of Democracy*, the leading academic journal on democratization.
- Organizing research initiatives, conferences, and roundtables to explore critical themes for democratic development.
- Hosting fellowship programs for international democracy activists, journalists, and scholars.
- Conducting the “Democracy Ideas” interview series with leading thinkers on democracy who share their insights on topics such as the ways in which democracy can work more effectively, the challenges of democratic transition, and the growing authoritarian pushback against democratic development.
- Coordinating the Network of Democracy Research Institutes (NDRI), a global think tank network.

The Forum also supports and enhances the Endowment’s grants program and the World Movement for Democracy.

The International Forum for Democratic Studies is directed by Christopher Walker. Marc F. Plattner and Larry Diamond serve as cochairs of the Forum’s International Research Council and coedit the *Journal of Democracy*. The Forum’s programs benefit from the advice



*The Forum held numerous panels and discussions throughout the year.*

and involvement of a Research Council consisting of scholars and other specialists on democracy from around the world.

### **Research and Conferences Program**

Forum research and analysis focuses on issues of democratic transition and consolidation as well as on the common challenges facing both new and established democracies. Each year the Forum convenes meetings ranging from international conferences to smaller seminars, lectures, and colloquia in Washington, D.C. In the past year the Forum organized a series of roundtables on the theme “Reconsidering Democratic Transitions;” cosponsored a series of public events on “The Role of Economics in Democratic Transitions” with the Legatum Institute, *Democracy Lab*, and *World Affairs*; and held numerous panels, briefings, and book launch events.

### **Network of Democracy Research Institutes**

The Forum coordinates the Network of Democracy Research Institutes (NDRI), an international network of think tanks that study democracy, democratization, and related topics in comparative politics and international affairs. At the close of 2013, the Network consisted of 83 members, including independent institutions, university-based study centers, and research programs affiliated with other organizations. The Forum publishes *Democracy Research News*, an electronic newsletter that highlights new publications and

conferences sponsored by Network members, and regularly distributes articles and reports on democracy to members through its Worth Reading series. Profiles of member institutions, links to their Web sites, issues of *Democracy Research News*, and other information on the Network of Democracy Research Institutes are available at [www.ndri.ned.org](http://www.ndri.ned.org).

The Forum also serves as the secretariat for the Comparative Democratization section of the American Political Science Association, for which it publishes an electronic newsletter, maintains a website, and helps to promote collaboration among U.S.-based and foreign democracy scholars.

### **Roundtable Series: Reconsidering Democratic Transitions**

In late 2012, the Forum initiated a roundtable series on “Reconsidering Democratic Transitions: The Arab Spring and the Color Revolutions” that examined case studies of countries that have experienced democratic ferment and openings of varying degrees in post-Soviet Eurasia (Georgia, Kyrgyzstan, Ukraine) and North Africa (Tunisia, Egypt, Libya). These six country-specific sessions were supplemented by two regional overview sessions.

In September 2013, the Forum organized a half-day conference to summarize the findings of the eight roundtables. The first panel, “The Arab



*Ashraf Ghani, Chair of the Transition Commission in Afghanistan, spoke on “The Role of Economics in Democratic Transitions.”*

Spring and the Color Revolutions” featured Alexander Cooley, Barnard College; Nadia Diuk, NED; Matthew Kaminski, *Wall Street Journal*; and Laith Kubba, NED. The second panel, “Revisiting the Transition Paradigm,” featured Larry Diamond, Stanford University; Francis Fukuyama, Stanford University; and Donald Horowitz, Duke University. An edited transcript of the second panel appeared in the January 2014 *Journal of Democracy*.

### **Lecture Series: The Role of Economics in Democratic Transitions**

In 2013 and early 2014, the Forum, the Legatum Institute, World Affairs, ForeignPolicy.com, and *Democracy Lab* organized a series of lectures and papers on “The Role of Economics in Democratic Transitions.” The first lecture, held in January 2013, featured Ashraf Ghani (Institute for State Effectiveness), who provided a general overview of the relationship between economics and

democratic transitions. In June, a case study on Tunisia featuring Mondher Ben Ayed (TMI) was held, followed by an October lecture on Kenya delivered by Carole Kariuki (Kenya Private Sector Alliance). Finally, in January 2014, Burma was examined, with a lecture delivered by Gwen Robinson (Chulalongkorn University, Bangkok).

### **Tenth Annual Seymour Martin Lipset Lecture on Democracy in the World**

Donald L. Horowitz, James B. Duke Professor of Law and Political Science Emeritus, Duke University, delivered the tenth annual Seymour Martin Lipset Lecture on Democracy in the World at the Canadian Embassy in Washington, D.C., on November 7. His topic was “Ethnic Power-Sharing and Democracy: Three Big Problems.”

### **“Russia: A Postmodern Dictatorship?”**

In October, the Forum, the Legatum Institute, and the Institute of Modern Russia sponsored a



panel discussion entitled “Russia: A Postmodern Dictatorship?” featuring Pavel Khodorkovsky, Institute of Modern Russia; Peter Pomerantsev, journalist, producer, and author; Vladimir V. Kara-Murza, Republican Party of Russia-People’s Freedom Party; and Christopher Walker, NED. Carl Gershman, NED, provided opening remarks and Christian Caryl, *Democracy Lab*, moderated the discussion. A paper with the same title, written by Peter Pomerantsev, was published by the Legatum Institute and the Institute of Modern Russia.

### **Democracy Think Tanks in Actions**

In June, the Forum, the Center for International Private Enterprise, Atlas Corps, and NED’s Middle East and North Africa and Latin America and the Caribbean programs cosponsored a discussion on “Democracy Think Tanks in Action: Translating Research into Policy in Young and Emerging Democracies.” The event marked the culmination of a multi-year project and a publication with the same title that examined how think tanks influence policy, policymakers, and public opinion. The panel included two members of the Forum’s Network of Democracy Research Institutes, Orazio Bellettini Cedeño (Grupo Faro, Ecuador) and Sami Atallah (Lebanese Center for Policy Studies), along with Maksim Karliuk (Belarusian Institute for Security Studies) and Sally Roshdy (One World Foundation, Egypt).

### **The Arab Spring after Two Years**

In February, the Forum sponsored a half-day conference on “The Arab Spring after Two Years: Prospects for Democracy in the Gulf States.” The first panel “The Future of Reform in the Gulf,” featured Tamara Cofman Wittes, Brookings Institution; Jean-Francois Seznec, Georgetown University; Jafar Alshayeb, Qatif Municipal Council, Saudi Arabia; and Laith Kubba, NED. The second panel, “The Crisis in Bahrain: Is a

Negotiated Solution Possible?,” included Stephen McInerney, Project on Middle East Democracy; Tom Malinowski, Human Rights Watch; Khalil Al-Marzoq, Al-Wefaq Political Society; and Jalila Al-Salman, Teachers’ Union in Bahrain. Congressman James McGovern and Carl Gershman, NED, provided opening remarks.

The Forum also held a series of colloquia on a diverse range of topics, including:

- “Georgia After Presidential Elections: Is a Consolidated Democracy in Reach?” Martha Beard, NED, and Cory Welt, the George Washington University, cosponsored by and held at the Institute for European, Russian, and Eurasian Studies at The George Washington University (Oct. 29).
- “Putin vs. Civil Society:” Leon Aron, American Enterprise Institute; Mirian Lansky, NED; and Robert Orttung, The George Washington University, cosponsored with the Institute for European, Russian, and Eurasian Studies at The George Washington University (Sept. 30).
- “Democracy and Reconciliation in Kyrgyzstan: A Case for the Mobilization of Youth:” Nadira Eshmatova, Reagan-Fascell Democracy Fellow, with comments by Maria Lisitsyna, Open Society Justice Initiative (July 11).
- “Can Democracy Work for Women in Burma?” Nang Lao Liang Won (Tay Tay), Reagan-Fascell Democracy Fellow, with comments by Brian Joseph, NED (June 27).
- “Strengthening Youth Participation in Nigeria:” Abdulrazaq Alkali, Reagan-Fascell Democracy Fellow, with comments by Dave Peterson, NED (June 26).
- “Civil Society and the Quest for Democracy in Uganda: Threats and Opportunities:” Frank



*In October, the Forum presented a panel discussion on “Russia: A Postmodern Dictatorship?”*

Rusa Nyakaana, Reagan-Fascell Democracy Fellow, with comments by Eric Robinson, NED (June 12).

- “Using Technology to Promote Good Governance and Economic Transparency in West Africa:” Kwami Ahiabenu, Reagan-Fascell Democracy Fellow, with comments by Larry Diamond, Stanford University (May 30).
- “Transparency and the Struggle for Accountability in Mexico:” Irma Sandoval-Ballesteros, Reagan-Fascell Democracy Fellow, with comments by Eric Hershberg, American University (May 9).
- “Understanding the Struggle for Power and the Democratization Process in Bahrain:” Matar Ebrahim Matar, International Forum for Democratic Studies, with comments by Sarah Chayes, Carnegie Endowment for International Peace (April 25).
- “Ukraine: Democracy in Danger?” The Honorable Martin Frost, NED; Serhiy Kudelia, Baylor University; Steven Pifer, Brookings Institution; and Nadia Diuk, NED (April 9).
- “Working with Sharks: A Pakistani Woman’s Story of Countering Sexual Harassment at the United Nations:” Fouzia Saeed, Mehargarh, with comments by Jerry McClelland, University of Minnesota (April 2).
- “The Devil in History: Communism, Fascism, and Some Lessons of the Twentieth Century:” Vladimir Tismaneanu, University of Maryland, with comments by Michael Allen, NED (Feb. 27).
- “Enemies of the State: Pussy Riot and the New Russian Protest Rock:” Artem Troitsky, Moscow State University, cosponsored with and held at The George Washington University (Feb. 19).
- “China at the Tipping Point:” Andrew J. Nathan, Columbia University; Louisa Greve, NED; Maochun Yu, U.S. Naval Academy (Feb. 7).

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# JOURNAL OF DEMOCRACY

Since its first appearance in 1990, the *Journal of Democracy* has established itself as a leading voice in discussions of the problems and prospects of democracy around the world. The *Journal* explores in depth every aspect of the establishment, consolidation, and maintenance of democracy, covering not only practical political matters but also questions of democratic theory and culture.

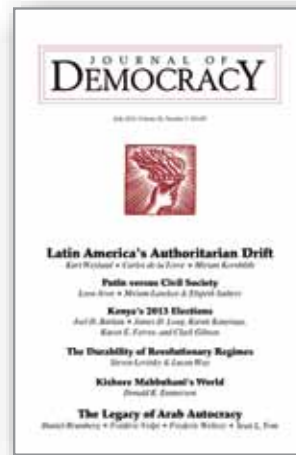
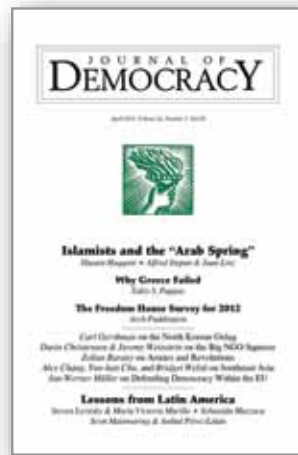
In addition to publishing articles about every inhabited region of the world, the *Journal* features reviews of important books on democracy, reports on recent elections, excerpts from speeches by leading democrats and democratic dissidents, and news about the activities of prodemocracy groups worldwide. The *Journal's* authors include eminent social scientists and historians, statesmen and leaders of democratic movements, and renowned intellectuals. While maintaining the highest scholarly standards, it is written and edited for the general reader as well. The *Journal* is a truly global publication, attracting both authors and readers from all over the world.

In 2013, the *Journal* explored whether China's political system is reaching a tipping point (with Andrew J. Nathan; Zhenhua Su, Hui Zhao, and Jingkai He; Cheng Li; Tiancheng Wang; Xi Chen; Carl Minzner; Louisa Greve; and Perry Link and Xiao Qiang—January); assessed the effects of Islam on democratization in the Arab world (with Husain Haqqani and Alfred Stepan and Juan J. Linz—April); analyzed the authoritarian drift in parts of Latin America (with Kurt Weyland, Carlos de la Torre, and Miriam Kornblith—July); and tracked the progress of the "Arab Spring" (with Jason Brownlee, Tarek Masoud, and Andrew Reynolds; Nathan J. Brown; Mieczysław P.

Boduszyński and Duncan Pickard; April Longley Alley; and Steven Heydemann—October).

The 2013 issues also included two essays by Hillel Fradkin and Olivier Roy debating the compatibility of democracy and political Islam in light of the Arab Spring (January); an analysis of the political crisis in Greece by Takis S. Pappas (April); a pair of articles by Leon Aron and by Miriam Lansky and Elspeth Suthers on the battle between Vladimir Putin and Russian civil society (July); and essays by Francis Fukuyama and Marc F. Plattner on democracy and governance (October).

Selected essays originally published in the *Journal of Democracy* have been collected into a series of books edited by Marc F. Plattner and Larry Diamond and published by Johns Hopkins University Press. More than two dozen books have been published in the series. *Journal of Democracy* books and articles are used widely in university courses on political science, international affairs, and sociology. Two books were released in 2013: *Will China Democratize?* (edited by Andrew J. Nathan, Larry Diamond, and Marc F. Plattner) and *Democracy in East Asia: A New Century* (edited by Larry Diamond, Marc F. Plattner, and Yun-han Chu). The newest volume in the series, *Democratization and Authoritarianism in the Arab World*, will appear



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in 2014. For a complete list of *Journal* books, please visit [www.JournalofDemocracy.org](http://www.JournalofDemocracy.org).

The *Journal of Democracy* is published quarterly by Johns Hopkins University Press in January, April, July, and October. Subscriptions are \$43 per year for individuals and \$160 for institutions. Subscribers in Canada and Mexico add \$12.20 for postage; those outside North America add \$16.40 for air freight. For further pricing information,

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**N**amed in honor of NED’s principal founders, former president Ronald Reagan and the late U.S. congressman Dante Fascell (D-FL), the Reagan-Fascell Democracy Fellows Program enables democratic activists, practitioners, scholars, and journalists from around the world to deepen their understanding of democracy and enhance their ability to promote democratic change.

1. **Kwami Ahiabenu** (*Ghana, March–July 2013*) is founding president of the International Institute for ICT Journalism, an Accra-based organization that promotes journalistic professionalism across Africa through the use of information communication technologies. During his fellowship, he developed guidelines for citizens to use digital technologies to track government expenditures and launched a website, [www.OpenWestAfrica.org](http://www.OpenWestAfrica.org), aimed at combating corruption and improving public service delivery across West Africa. In May 2013, he gave a presentation at NED entitled “Using Technology to Promote Good Governance and Economic Transparency in West Africa.”
2. **Ismail Alexandrani** (*Egypt, Oct. 2012–Feb. 2013*) is a freelance journalist, socio-political

researcher, and social media expert, based in Alexandria, Egypt. While in Washington, D.C., he explored how digital and traditional social media are used in Egypt for collective mobilization. In February 2013, he gave a presentation at NED entitled “Resisting Exclusion through Digital Activism: Untold Narratives from Sinai and Upper Egypt.”

3. **Abdulrazaq Alkali** (*Nigeria, March–July 2013*) is executive director of the Youth Society for the Prevention of Infectious Disease and Social Vices, an NGO that promotes civic education and peace-building initiatives among youth in Nigeria’s Kano state. During his fellowship, he engaged with local civil society organizations, including the Center on Budget and Policy Priorities, gaining insights for a paper on empowering youth at the grassroots level. His June 2013 presentation at NED was entitled “Strengthening Youth Participation in Nigeria.”
4. **Eduardo Bertoni** (*Argentina, Oct. 2012–Feb. 2013*) is director of the Center for Studies on Freedom of Expression and Access to Information at Palermo University School of Law, in Buenos Aires. During his fellowship, he explored the complex dimensions of freedom of expression on the Internet in Latin America. In Feb. 2013, he gave a presentation at NED entitled “Internet Jurisdiction: The Problem of Online Defamation in Latin America.”
5. **Chanda Chisala** (*Zambia, Oct. 2012–Feb. 2013*) is founder and president of Zambia Online, the country’s first and largest online portal promoting public debate on national issues. During his fellowship, Mr. Chisala researched sustainable mobile innovations designed to streamline service delivery, strengthen citizen participation in local governance, and promote government transparency in Zambia.

In Jan. 2013, he gave a presentation at NED entitled “From Donor Aid to Donor Capital: Sustaining Zambia’s Mobile Revolution.”

6. **Nadira Eshmatova** (*Kyrgyzstan, March–July 2013*) is cofounder and executive director of the Youth Human Rights Group, a Bishkek-based NGO that monitors and reports on human rights abuses in Central Asia. During her fellowship, she studied the capacity of youth to engage politically and promote reconciliation between Kyrgyz and Uzbek [in Kyrgyzstan]. In July 2013, she gave a presentation at NED entitled “Democracy and Reconciliation in Kyrgyzstan: A Case for the Mobilization of Youth.”
7. **Donald Horowitz** (*United States, Sept. 2012–Jan. 2013*) is James B. Duke Emeritus Professor of Law and Political Science at Duke University, where he has taught since 1981. During his fellowship, he conducted research and writing for his book manuscript on constitutional design for ethnically divided societies. In November 2012, he delivered a presentation at NED entitled “An Inside Job: Indonesia’s Path to Constitutional Democracy.” In July 2013, he returned to NED to become Senior Fellow at the International Forum for Democratic Studies.
8. **Matar Ebrahim Matar** (*Bahrain, March–November 2013*) served as Bahrain’s youngest elected member of parliament, representing its largest constituency. During his fellowship, he researched labor market reforms and their impact on democratization in the Gulf region. His April 25 presentation was entitled “Understanding the Struggle for Power and the Democratization Process in Bahrain.” Mr. Matar continues to speak out on behalf of the prodemocracy movement in Bahrain and has testified before the Tom Lantos Human Rights Commission of the U.S. Congress.

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**Frank Rusa Nyakaana** (*Uganda, March–July 2013*) is a senior program officer at the Democratic Governance Facility, a basket fund initiative established by eight European countries to support democracy, human rights, peacebuilding, anti-corruption, and access to justice in Uganda. During his fellowship, he assessed the challenges facing democracy in his country, focusing on the role of civil society in promoting political and social accountability. In June 2013, he gave a presentation at NED entitled “Civil Society and the Quest for Democracy in Uganda: Threats and Opportunities.”

9. **Irma Sandoval-Ballesteros** (*Mexico, March–July 2013*) is a professor at the Institute for Social Research and director of the Laboratory for the Documentation and Analysis of Corruption and Transparency at the National Autonomous University of Mexico. During her fellowship, she worked on a book proposing a new “structural” approach to understanding and combatting corruption in the context of democratic transitions. In May 2013, she delivered a presentation at NED entitled “Transparency and the Struggle for Accountability in Mexico.”
10. **Thet Sambath** (*Cambodia, Jan.–Aug. 2013*) is a renowned documentary filmmaker and former journalist with the *Phnom Penh Post*. His 2009 documentary “Enemies of the People” was shortlisted for an Oscar and awarded the Sundance Special Jury Prize. During his fellowship, he conducted research for a sequel to his film, which further explores the legacy of the Khmer Rouge. Following his fellowship at NED, he continued his research as a “Scholar at Risk” at Harvard University.
11. **Jayaprakash Tissainayagam** (*Sri Lanka, October 2012–February 2013*) is a seasoned journalist covering ethnic conflicts, sociopolitical

issues, and the peace process in Sri Lanka. In 2009, he was sentenced to twenty years imprisonment for criticizing the Sri Lankan government’s handling of its war against the Tamil Tigers, and was released two years later following an international outcry. During his fellowship, he focused on how international forces affect democratization in South Asia. He gave a February 2013 presentation at NED entitled “Post-War Reconciliation in Sri Lanka: Hopes, Pitfalls, and Engagements.”

12. **Alexander Verkhovsky** (*Russia, Oct. 2012–Feb. 2013*) is founding director of the SOVA Center for Information and Analysis, a Moscow-based NGO that monitors political extremism and counter-extremism measures in Russia. During his fellowship, he conducted a comparative study of anti-hate legislation passed in OSCE countries, identifying commonalities and developing methods to enhance the legal framework in Russia and other OSCE countries. In December 2012, he led a working group discussion at NED entitled “Enhancing the Legal Framework to Combat Hate Crimes, Hate Speech, and Related Activity.”
13. **Nang Lao Liang Won** (*Burma, March–July 2013*), also known as Tay Tay, is co-founder of the Migrant Assistance Programme (MAP), a grassroots NGO that works with migrant workers from Burma. During her fellowship, she explored strategies for protecting women’s human rights and worked on a paper with recommendations for strengthening the women’s movement in a more open Burma. Her June 2013 presentation at NED was entitled “Can Democracy Work for Women in Burma?”

#### VISITING FELLOWS PROGRAM

In addition to the Reagan-Fascell Democracy Fellows Program, the International Forum for



*NED President Carl Gershman (left) speaks with Reagan-Fascell Fellow Jitman Basnet (right) and Dave Peterson, NED Senior Director for Africa (center).*

Democratic Studies hosts a small Visiting Fellows Program for scholars and practitioners with outside funding who wish to be affiliated with the Forum.

**15. Fouzia Saeed** (*Pakistan, Oct. 2012–July 2013*) is a prominent social activist who has served as director of Mehergarh, an Islamabad-based human rights and democracy center that conducts training and research on youth activism and empowerment. During her fellowship, she gave a December 2012 presentation at NED entitled “Signs of a Maturing Democracy: Passing Pro-Women Legislation in Pakistan.” She also published the U.S. edition of her book, *Working with Sharks: A Pakistani Woman’s Story of Sexual Harassment in the United Nations—From Personal Grievance to Public Law*, and spoke at a book launch hosted by the International Forum in April 2013.

**16. Joseph Tucker** (*United States, March–July 2013*) served most recently as the negotiations team leader in the Office of the U.S. Special Envoy for Sudan and South Sudan at the U.S. Department of State. During his fellowship, he conducted research on the history and evolution of political parties in South Sudan and gave a July 2013 presentation at NED entitled “Political Parties, Nation-Building, & Democracy in South Sudan.”

#### HURFORD YOUTH FELLOWS PROGRAM

In 2013, the International Forum for Democratic Studies continued its partnership with the World Youth Movement for Democracy in hosting the Hurford Youth Fellows Program.



# International Forum for Democratic Studies Research Council

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# Democracy Resource Center

2013

The Democracy Resource Center (DRC) collects, organizes, and disseminates information and analysis produced by and about the wide range of groups and organizations working to strengthen democracy abroad.

The DRC consists of a library and an archive that holds over 20,000 works in 60 languages collected from NED grantees and other sources that can be searched via an online catalog. The DRC also maintains several online resources, many of which are accessible on the NED website.

## Library and Archives

The library and archives house a collection of more than 20,000 books, journals, grantee reports, DVDs and CD-ROMs, and other publications on democracy. The DRC provides a unique collection of materials produced by prodemocracy groups worldwide, documentation on the history of the Endowment and programs it has funded, and information on the activities of other democracy-building groups and organizations.

## Online Resources

Internet resources created and maintained by the DRC include:

- *Online Catalog:* The DRC's online catalog, WorldCat Local, is a single search that connects users to all of the library's books, articles, DVDs, and more. WorldCat lets anyone build and share lists, contribute reviews, find library items on a mobile phone, or use WorldCat apps

in Facebook. Through WorldCat the Democracy Resource Center is connected to a network of 72,000 libraries from 170 different countries and territories. Visit the catalog: [ned.worldcat.org](http://ned.worldcat.org)

- *International Democratic Development Database:* This database contains information on more than 100 philanthropic organizations that provide grants, fellowships, and awards for groups working in the area of international democratic development.

- *Democracy Research Guide:* The guide includes suggested books, journals, websites and organizations on democracy promotion and related topics. The Democracy Research Guide also includes a three-step research tutorial for developing a structured research project.

- *NDRI Digital Library:* The NDRI Digital Library on Democracy (DLD) features 4,000 full-text publications produced by Network of Democracy Research Institute (NDRI) member institutions. This online library provides scholars, activists, and others interested in democracy promotion and related issues with access to an online repository of materials, many produced by new think tanks in developing and transitional countries.



PAGE 75



PAGE 22



PAGE 49



PAGE 95



PAGE 100



PAGE 43



# Report of the Independent Auditors

## *National Endowment for Democracy*

**W**e have audited the accompanying financial statements of National Endowment for Democracy (the Endowment) which comprise the balance sheet as of September 30, 2013, and the related statements of activities and cash flows for the year then ended and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The National Endowment for Democracy as of September 30, 2013, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Report on Summarized Comparative Information**

We have previously audited the National Endowment for Democracy's (the Endowment) 2012 financial statements, and we have expressed an unmodified opinion on those audited financial statements in our report dated January 11, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended September 30, 2012, is consistent, in all material respects, with the audited financial statements from which it has been derived.

#### **Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information is presented for purposes of additional analysis and is not part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

#### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated January 24, 2014, on our consideration of the Endowment's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of this report is to describe the scope of our testing of internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Endowment's internal control over financial reporting.



McLean, Virginia  
January 24, 2014

## National Endowment for Democracy

### Balance Sheet

September 30, 2013

(With Comparative Totals for 2012)

Assets	2013	2012
Cash and Cash Equivalents	\$ 15,991,756	\$ 9,159,287
Investments	856,586	752,280
Grants Receivables	70,270,414	86,105,790
Other Receivables	67,948	155,990
Prepaid and Other Assets	618,561	986,432
Property and Equipment, net	2,146,097	2,799,296
<b>Total assets</b>	<b>\$89,951,362</b>	<b>\$99,959,075</b>
<b>Liabilities and Net Assets</b>		
Liabilities		
Accounts payable and accrued liabilities	\$ 1,416,221	\$ 1,837,039
Grants Payable	84,642,282	92,260,042
Refundable advances - due to DOS	122,594	1,701,176
Deferred revenue - non-federal grants	301,198	-
Deferred rent and lease incentives	1,972,218	1,991,800
<b>Total liabilities</b>	<b>\$88,454,513</b>	<b>\$97,790,057</b>
Commitments and Contingencies		
Net Assets		
Unrestricted	\$1,222,602	\$1,661,078
Temporarily restricted	274,247	507,940
<b>Total net assets</b>	<b>1,496,849</b>	<b>2,169,018</b>
<b>Total liabilities and net assets</b>	<b>\$89,951,362</b>	<b>\$99,959,075</b>

See Notes to Financial Statements.

## National Endowment for Democracy

### Statement of Activities

Year ended September 30, 2013

(With Comparative Totals for 2012)

	2013			2012
	Unrestricted	Temporarily Restricted	Total	Total
Support and revenue:				
Grant revenue - government agencies	\$132,238,458	\$ -	\$132,238,458	\$140,475,007
Other grant and contributions	55,655	1,481,715	1,537,370	1,186,809
Other revenue, interest, and misc. income	288,112	-	288,112	431,235
Net assets released from restriction - satisfaction of program restrictions	1,715,408	(1,715,408)	-	-
<b>Total support and revenue</b>	<b>134,297,633</b>	<b>(233,693)</b>	<b>\$134,063,940</b>	<b>\$142,093,051</b>
Expenses:				
Program services:				
Federal grants programs	107,978,990	-	107,978,990	116,261,829
Other activities - federal	4,627,437	-	4,627,437	4,263,664
Other activities - non-federal	1,331,566	-	1,331,566	831,188
<b>Total program services</b>	<b>113,937,993</b>	<b>-</b>	<b>113,937,993</b>	<b>121,356,681</b>
Supporting services:				
Management and general	20,782,073	-	20,782,073	20,543,524
Fundraising	16,043	-	16,043	151,334
<b>Total supporting services</b>	<b>20,798,116</b>	<b>-</b>	<b>20,798,116</b>	<b>20,694,858</b>
<b>Total expenses</b>	<b>134,736,109</b>	<b>-</b>	<b>134,736,109</b>	<b>142,051,539</b>
<b>Change in net assets</b>	<b>(438,476)</b>	<b>(233,693)</b>	<b>(672,169)</b>	<b>41,512</b>
Net assets:				
Beginning	1,661,078	507,940	2,169,018	2,127,506
Ending	\$1,222,602	\$274,247	\$1,496,849	\$2,169,018

See Notes to Financial Statements.

## National Endowment for Democracy

### Statement of Cash Flows

Year ended September 30, 2013

(With Comparative Totals for 2012)

	2013	2012
<b>Cash Flows from Operating Activities</b>		
Change in net assets	\$ (672,169)	\$ 41,512
Adjustments to reconcile changes in net assets to net cash provided by operating activities:		
Depreciation and amortization	723,271	706,830
Realized and unrealized gain	(72,101)	(100,976)
Gain on sale of property and equipment	-	(5,240)
Changes in assets and liabilities:		
(Increase) decrease in:		
Grants receivable	15,835,376	2,856,190
Other receivables	88,042	(34,032)
Prepaid expenses	367,871	(641,892)
(Increase) decrease in:		
Accounts payable and accrued liabilities	(420,818)	1,493
Grants payable	(7,617,760)	2,796,322
Refundable advances - due to DOS	(1,578,582)	83,377
Deferred revenue - non-federal grants	301,198	-
Deferred rent	(19,582)	280,767
<b>Net cash provided by operating activities</b>	<b>6,934,746</b>	<b>5,984,351</b>
<b>Cash Flows From Investing Activities</b>		
Purchases of investments	(32,205)	-
Purchases of property and equipment	(70,072)	(171,883)
<b>Net cash used in investing activities</b>	<b>(102,277)</b>	<b>(171,883)</b>
<b>Net increase in cash and cash equivalents</b>	<b>6,832,469</b>	<b>5,812,468</b>
<b>Cash and Cash Equivalents</b>		
Beginning	9,159,287	3,346,819
Ending	<u>\$15,991,756</u>	<u>\$9,159,287</u>

See Notes to Financial Statements.



## NOTE 1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES

**Nature of activities:** The National Endowment for Democracy (the Endowment) is a not-for-profit organization headquartered in Washington, D.C. The establishment of the Endowment was followed by the National Endowment for Democracy Act (the Act) of the United States Congress which authorized the terms by which the Endowment could receive an annual appropriation from Congress in the form of a grant awarded through the United States Information Agency (USIA). The purpose of the Endowment is to encourage free and democratic institutions throughout the world through activities that promote individual rights and freedoms. The Endowment awards grants to organizations with programs consistent with its objectives. On October 1, 1999, USIA and the U.S. Department of State (USDOS) consolidated. Accordingly, the Endowment receives funding for its annual Congressional Appropriation and other special federal funding from the USDOS.

A summary of the Endowment's significant accounting policies follows:

**Basis of accounting:** The financial statements are prepared on the accrual basis of accounting, whereby, revenue is recognized when earned and expenses are recognized when incurred. The Endowment reports to the U.S. Government on the basis of obligations incurred and cash expenditures made.

**Basis of presentation:** The Endowment is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. There were no permanently restricted net assets at September 30, 2013.

*Unrestricted net assets* – Contributions and other inflows of assets whose use is not subject to donor-imposed stipulations.

*Temporarily restricted net assets* – Contributions and other inflows of assets whose use is subject to donor-imposed stipulations that either expire by the passage of time or will be met by actions of NED pursuant to those stipulations, such as usage for specific programs.

**Cash and cash equivalents:** For purposes of reporting cash flows, the Endowment considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents.

**Financial risk:** The Endowment maintains its cash in bank

deposit accounts which, at times, may exceed federally insured limits. The Endowment has not experienced any losses in such accounts. The Endowment believes it is not exposed to any significant financial risk on cash and cash equivalents.

The Endowment invests in mutual funds. Such investments are exposed to various risks such as market and credit. Due to the level of risk associated with such investments and the level of uncertainty related to change in the value of such investments, it is at least reasonably possible that changes in risks in the near term could materially affect investment balances and the amounts reported in the financial statements.

**Investments:** The Endowment's investments consist entirely of mutual funds and are reflected at fair market value. To adjust the carrying value of these investments, the change in fair market value is included as a component of investment income in the statement of activities and changes in net assets.

**Fair value of financial instruments:** The carrying amounts of the Endowment's financial instruments, including cash and cash equivalents, receivables, accounts payable and accrued expenses, approximate fair value because of the short maturity of these instruments.

**Property and equipment:** Property and equipment are stated at cost, net of accumulated depreciation. Depreciation is computed using the straight-line methods over the estimated useful lives of the related assets, which range from three to ten years. The Endowment capitalizes all property and equipment purchased with a cost of \$5,000 or more.

**Valuation of long-lived assets:** The Endowment accounts for the valuation of long-lived assets under the *Impairment or Disposal of Long-Lived Assets* Topic of the Codification. This Topic requires that long-lived assets and certain identifiable intangible assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the assets to future undiscounted net cash flows expected to be generated by the assets. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less costs to sell.

**Grants receivable:** Grants receivables are due from the Department of State (DOS) and represent funds

## National Endowment For Democracy Notes To Financial Statements

### Note 1. Nature Of Activities And Significant Accounting Policies (Continued)

obligated by the Endowment to other organizations and administrative costs incurred by the Endowment. When the Endowment incurs expenses and obligates grants to the various organizations, a receivable from the Department of State (DOS) and a related grant payable is recorded. The Endowment collects U.S. government funds by filing requests for direct funding and by presenting payment vouchers against letters of credit when it disburses cash for program grants and administrative costs. When payments are received from the awarding agency, the receivable is reduced. Management does not obligate any grants until the funding is approved and thus determined that there is no need for provision for doubtful accounts at September 30, 2013.

**Grants payables:** Grants payable represent the undisbursed balances of funds obligated to the Endowment's grantees. Grantee organizations are entitled to collect funds as needed in accordance with the terms of the grant agreement.

**Refundable advances – due to DOS:** Amount represents funds returned to the Endowment by grantees for grants that have been deobligated plus indirect rate amount that was charged.

**Support and revenue:** The Endowment receives grants from DOS and private grantors for various purposes. Grants received from DOS specify the periods in which monies are to be expended. Additionally, certain government grants restrict the use of funds for programs in specific countries. Revenue from government grants is recognized as earned in the year in which the Endowment obligates the funds for the intended purpose that is set forth in the grant agreement.

Agreements with DOS provide for the subsequent audit of costs funded under the grant agreements. It is the policy of the Endowment to provide for cost disallowances based upon its experience in previous grant audits. There was no provision for such disallowance for the year ended September 30, 2013.

**Contributions:** The Endowment reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified in the statement of activities and change in net assets as net assets released from restrictions. Income on these net assets is classified as temporarily restricted or unrestricted, in accordance with the donor's stipulation.

**Use of estimates:** The preparation of financial statements

in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**Income taxes:** The Endowment is generally exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. In addition, the Endowment qualifies for charitable contributions deductions and has been classified as an organization that is not a private foundation. Income which is not related to exempt purposes, less applicable deductions, is subject to federal and state corporate income taxes. There was no net tax liability for unrelated business income tax for the year ended September 30, 2013.

Management has evaluated the Endowment's tax positions and has concluded that the Endowment has taken no uncertain tax positions that require adjustment to the financial statements to comply with the provisions of the accounting standard on accounting for uncertainty in income taxes, which addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. The Endowment files tax returns in the U.S. federal jurisdictions. Generally, the Endowment is no longer subject to U.S. federal or state and local income tax examinations by tax authorities for years before 2010.

**Reclassifications:** Certain items in the September 30, 2012, financial statements have been reclassified to conform to the September 30, 2013, financial statement presentation. The reclassifications had no effect on the previously reported change in net assets.

**Prior year information:** The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Endowment's financial statements for the year ended September 30, 2012, from which the summarized information was derived.

**Subsequent events:** Subsequent events have been evaluated through January 24, 2014, which is the date the financial statements were available to be issued. This review and evaluation revealed no new material event or transaction that would require an additional adjustment to or disclosure in the accompanying financial statements.

**NOTE 2. INVESTMENTS AND FAIR VALUE MEASUREMENTS**

The Endowment’s investments are measured at fair value and consist entirely of amounts invested in mutual funds.

The Fair Value Topic of the FASB Codification (the Codification) defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and sets out a fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Inputs are broadly defined as assumptions market participants would use in pricing an asset or liability. The three levels of the fair value hierarchy are described below:

- Level 1 – Quoted market prices in active markets for identical assets or liabilities
- Level 2 – Observable market-based inputs or

unobservable inputs corroborated by market data  
Level 3 – Unobservable inputs that are not corroborated by market data

In determining the appropriate levels, the Endowment performs a detailed analysis of the assets and liabilities that are subject to accounting for fair value measurements. At each reporting period all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3. There were no Level 3 inputs for any assets or liabilities held by the Endowment at September 30, 2013.

The Endowment’s investments consist of mutual funds consisting of mainly corporate and U.S. government bonds. The Endowment had no unfunded commitments to these investments. The Endowment is permitted to make redemptions at any time and amount. The fair values of these investments have been estimated using net asset value (NAV) per share of the investment that is the quoted market price in the active market; therefore, these investments are considered a Level 1 item.

**NOTE 3. PROPERTY AND EQUIPMENT**

Property and equipment and accumulated depreciation at September 30, 2013, consist of the following:

Asset Category	Estimated Lives	Cost	Accumulated Depreciation	Net
Leasehold improvements	2 – 10 years	\$ 5,039,539	\$ 3,237,488	\$ 1,802,051
Furniture and fixtures	3 – 7 years	631,455	411,767	219,688
Computer equipment and software	3 – 5 years	957,773	833,415	124,358
		<b>\$ 6,628,767</b>	<b>\$ 4,482,670</b>	<b>\$ 2,146,097</b>

**NOTE 4. GRANT REVENUE - GOVERNMENT AGENCIES**

Grant revenue for the year ended September 30, 2013, consists of the following:

Total appropriations received from the U.S. Department of State	<u>\$ 112,171,805</u>
Grants awarded/amended during the year	<u>\$ 107,978,990</u>
Revenue recognized	\$ 107,978,990
Grants obligated, net of deobligations	<u>24,259,468</u>
Other grant-related expenses	<u>\$ 132,238,458</u>

**National Endowment For Democracy**  
**Notes To Financial Statements**

**NOTE 5. EXPENSES**

Program expenses for the year ended September 30, 2013, represent the following activities:

Federal grant programs	\$ 107,978,990
Other activities - federal	
International Forum:	
Journal of Democracy	406,845
Research and conferences	184,654
Management and support	462,072
Reagan-Fascell Fellowship Program	1,093,547
Democracy Resource Center	462,855
World Movement for Democracy	1,334,123
Center for International Media Assistance	683,341
	<u>4,627,437</u>
Other activities - non-federal	
International Forum:	
Management and support	5,225
Journal of Democracy	42,090
Research and conferences	11,489
World Movement for Democracy - Defending Civil Society	102,370
World Movement for Democracy	1,113,187
NED events and development	57,205
	<u>1,331,566</u>
	<u>\$113,937,993</u>

**NOTE 6. TEMPORARILY RESTRICTED NET ASSETS**

Temporarily restricted net assets are available for the following purposes at September 30, 2013:

	Balance at Sept. 30, 2012	Additions	Releases	Balance at Sept. 30, 2013
World Movement for Democracy:				
Canada Defending Civil Society	\$ 11,396	\$ 156,366	\$ (135,034)	\$ 32,728
Assessing Democracy Assistance	107,577	147,506	(144,517)	110,566
SIDA	1,950	-	(1,950)	-
SIDA/ICNL	-	669,190	(668,929)	261
International Forum:				
Journal of Democracy	-	249,678	(249,678)	-
Visiting Fellows Program	5,148	-	(5,148)	-
Korea Foundation	373,769	221,025	(471,092)	123,702
7th Assembly Youth Exchange	-	23,700	(18,534)	5,166
Boadman Foundation	-	14,250	(14,250)	-
Canadian Department of Foreign Affairs, Trade and Development	8,100	-	(6,276)	1,824
	<u>\$ 507,940</u>	<u>\$ 1,481,715</u>	<u>\$ (1,715,408)</u>	<u>\$ 274,247</u>

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes specified by donors during the year ended September 30, 2013.

### **NOTE 7. RELATED PARTIES**

The Endowment awards grants to various organizations to be used for programs that the Board of Directors determines are consistent with the purposes of the NED Act. Some of the organizations that submit proposals and are awarded funds have members of their Boards of Directors represented on the Board of Directors of the Endowment. Article VI, Section V of the Endowment's bylaws provides that any Board member who is an officer or director of an organization seeking to receive grants from the Endowment must abstain from considering a voting on such grant. The provision does not prevent any director from supplying factual information that the Board requests.

### **NOTE 8. OPERATING LEASE**

The Endowment has a standby letter of credit in the amount of \$188,661 from a commercial bank. The letter of credit represents the security deposit for the Endowment's noncancelable operating lease for office space.

The Endowment has a noncancelable operating lease that was amended on October 31, 2010, to include additional space and an extension of the lease term to March 31, 2022. The lease for office space includes a provision for rent escalations. The lease expense is recognized on a straight-line basis ratably over the term of the lease. The difference between the straight-line expense and the required lease payment is reflected as deferred rent and lease incentive in the accompanying balance sheet.

Future minimum rental payments required under the lease are as follows:

Years Ending September 30,	
2014	\$ 3,506,351
2015	3,594,010
2016	3,720,522
2017	3,850,196
2018	3,946,451
2019—2022	10,290,069
	<u>\$ 28,907,599</u>

Rent expense was \$3,248,667 for the year ended September 30, 2013.

### **NOTE 9. RETIREMENT PLAN**

The Endowment has a defined contribution annuity plan for all of its employees, under which the Endowment contributes a percentage of eligible employees' annual earnings to individually-owned tax-deferred annuity contracts. The Endowment's contribution to the plan is based on 10% of an eligible employee's annual earnings. Employer contributions to the plan for the year ended September 30, 2013, were \$1,130,818.

### **NOTE 10. CONTINGENCY**

Federal awards: The Endowment participates in a number of federally-assisted grant programs, which are subject to financial and compliance audits by the federal government or its representative. Management obtains a separate audit on these federal programs and does not anticipate significant adjustments as a result of such an audit.

### **NOTE 11. CONCENTRATIONS OF REVENUE**

During the year ended September 30, 2013, substantially all of the Endowment's revenue related to grants from the U.S. Government.

## INDEPENDENT AUDITOR'S REPORT ON THE SUPPLEMENTARY INFORMATION

**To the Board of Directors  
National Endowment for Democracy  
Washington, D.C.**

We have audited the financial statements of The National Endowment for Democracy as of and for the year ended September 30, 2013, and have issued our report thereon which contains an unmodified opinion on those financial statements. See pages 1 – 2. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Schedule of Activities and other Supporting Services is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.



McLean, Virginia  
January 24, 2014

**Schedule of Other Activities and Supporting Services**  
**Year ended September 30, 2013**  
**(With Comparative Totals for 2012)**

	Program Services			Supporting Services			2013	2012
	Federal Programs	Other Programs	Total Program Services	Management and General	Fundraising	Total Supporting Services		
Salaries, wages and benefits	\$ 2,953,926	\$ 72,595	\$ 3,026,521	\$ 13,230,702	\$ 2,920	\$ 13,233,622	\$ 16,260,143	\$ 15,949,161
Occupancy	-	-	-	3,255,535	-	3,255,535	3,255,535	3,442,261
Travel and transportation fees	618,298	755,945	1,374,243	827,562	9,494	837,056	2,211,299	1,442,551
Professional Fees	705,096	104,794	809,890	1,162,551	-	1,162,551	1,972,441	2,173,874
Programs	-	30,274	30,274	710,454	-	710,454	740,728	518,061
Depreciation and amortization	-	-	-	723,271	-	723,271	723,271	706,830
Conferences and meetings	229,267	347,952	577,219	41,843	3,387	45,230	622,449	435,548
Communications	31,488	4,375	35,863	248,090	-	248,090	283,953	276,436
Other	19,745	13,136	32,881	246,344	-	246,344	279,225	356,223
Supplies and equipment	561	-	561	168,687	-	168,687	169,248	232,666
Periodicals	69,056	2,495	71,551	80,330	242	80,572	152,123	182,669
Insurance	-	-	-	86,704	-	86,704	86,704	73,430
	<u>\$ 4,627,437</u>	<u>\$ 1,331,566</u>	<u>\$ 5,959,003</u>	<u>\$ 20,782,073</u>	<u>\$ 16,043</u>	<u>\$ 20,798,116</u>	<u>\$ 26,757,119</u>	<u>\$ 25,789,710</u>

Expenses as presented above exclude expenses for program grants from the U.S. Department of State (USDOS) in the total amount of \$107,978,990 for the year ended September 30, 2013.

# Board of Directors

## Officers

Martin Frost  
*Chairman*

Vin Weber  
*Vice Chairman*

Robert Tuttle  
*Treasurer*

Marilyn Carlson Nelson  
*Secretary*

## Directors

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Karen Bass  
John Bohn  
James Boland  
Norm Coleman  
Michele Dunne  
Francis Fukuyama  
William Galston  
Barry Jackson  
Zalmay Khalilzad  
Jayne Kurzman

Marne Levine  
Princeton Lyman  
Will Marshall  
Azar Nafisi  
Moisés Naím  
Andrew Nathan  
Fred Redmond  
Stephen Sestanovich  
Margaret Spellings  
Melanne Verveer  
George Weigel  
Robert Zoellick

# Staff

## PRESIDENT'S OFFICE

Carl Gershman  
President  
Zarina Nashir  
Executive Assistant  
to the President  
Barbara Haig  
Deputy to the President  
for Policy & Strategy  
Ragan Updegraff  
Special Assistant to the Deputy  
for Policy & Strategy

## GOVERNMENT RELATIONS & PUBLIC AFFAIRS

David Lowe  
Vice President  
Krista Moore  
Assistant to the Vice President  
Jane Riley Jacobsen  
Senior Director, Public Affairs  
Kelly Dougherty  
Director, Congressional  
Relations  
Michael Allen  
Special Assistant to the  
Vice President  
Editor, *Democracy Digest*  
Lyssa White  
Web Communications &  
Multimedia Manager  
Jean Schindler  
Publications Officer  
Scott Shigeoka  
Public Affairs Coordinator  
Michael Rudzinski  
Web Communications &  
Multimedia Assistant

## World Movement for Democracy

Art Kaufman  
Senior Director  
Ryota Jonen  
Senior Manager  
Cecilia Andersen  
Project Manager  
Dana O'Leary  
Project Officer  
Mariam Ispahany  
Project Assistant  
Christopher Thureau  
Project Assistant  
Danielle Agyemang  
Project Assistant

## Center for International Media Assistance

Mark Nelson  
Senior Director  
Don Podesta  
Center Manager and Editor  
Paul Rothman  
Assistant Publications Officer  
Rosemary D'Amour  
Associate Editor  
Valerie Popper  
Assistant Program &  
Conferences Officer

# Directors & Staff

## National Endowment for Democracy

## CHIEF OPERATIONS

J. William Leonard  
Chief Operating Officer

## Finance

Darda Duncan  
Senior Director  
Doug Kush  
Accounting Manager  
Julia Zanes Solis  
Finance Manager  
Nagnouma Sako  
Senior Accountant  
Theresa Shegog  
Accountant  
Tony Beaubien  
Accounts Payable Specialist

## Human Resources and Administration

Sheri Melvin  
Senior Director  
Naomi Pizarro  
Human Resources Manager  
Darryll Joyner  
Senior Benefits Administrator  
Lindlee Frasier  
Office Administrator

## Office Services

Mark Fields  
Office Services Administrator



Daniel Summers  
Office Services Assistant

### **Knowledge Management & IT**

Paul Moniz  
Senior Director  
Shannon Schreiner  
Senior IT Systems Manager  
James Mosley  
Senior Systems Engineer  
Chris French  
Senior Help Desk Analyst  
John Maestros  
Senior Systems and Security Engineer  
Jonathan Peter  
Systems Administrator

### **Democracy Resource Center**

Tim Myers  
Interim Manager  
Morgan Grimes  
Knowledge Management Coordinator  
Anna Yevropina  
Archivist/Librarian  
Emily Vaughan  
Library Assistant

### **PROGRAMS; EUROPE, EURASIA, AFRICA, & LATIN AMERICA**

Nadia Diuk  
Vice President  
Volodymyr Kozoriz  
Senior Program Budget Officer

### **Africa**

Dave Peterson  
Senior Director  
Eric Robinson  
Senior Program Officer  
Kamissa Camara  
Program Officer  
Katie Campo  
Program Officer  
Yohanan Assefa  
Assistant Program Officer  
Rudy Massamba  
Assistant Program Officer  
Elizabeth Marcotte  
Assistant Program Officer  
Christopher O'Connor  
Assistant Program Officer  
Amanda Phaneuf Vragovich  
Assistant Program Officer  
Pierre Tantchou  
Assistant Program Officer  
Natalie Kay  
Program Assistant

### **Latin America & the Caribbean Region**

Miriam Kornblith  
Director  
Fabiola Cordova  
Senior Program Officer  
Julio Rank  
Program Officer  
Aimel Rios Wong  
Program Officer  
Janelle Nodhturft  
Assistant Program Officer  
David Pazmino  
Assistant Program Officer  
Patricio Provitina  
Assistant Program Officer  
Melissa Nolan  
Program Assistant

### **Central and Eastern Europe Region**

Rodger Potocki  
Senior Director  
Ivana Cvetkovic Bajrovic  
Senior Program Officer  
Joanna Rohozinska  
Senior Program Officer  
Janet Rabin Satter  
Program Officer  
Agnieszka Gmys-Wiktor  
Assistant Program Officer  
Olga Litvin  
Assistant Program Officer  
Benjamin Morano  
Assistant Program Officer  
Yuriy Didula  
Program Assistant

### **Russia & Eurasia Region**

Miriam Lanskoy  
Director  
Spaska Gatzinska  
Senior Program Officer  
Martha Beard  
Program Officer  
Elsbeth Suthers  
Program Officer  
Kate Resta  
Assistant Program Officer  
Dylan Myles-Primakoff  
Assistant Program Officer  
Sarah Lillibridge  
Program Assistant  
Ryan Prinz  
Program Assistant

### **PROGRAMS: ASIA, MIDDLE EAST AND NORTH AFRICA, GLOBAL**

Louisa Greve  
Vice President

### **Asia & Global**

Brian Joseph  
Senior Director  
John Knaus  
Senior Program Officer  
Wilson Lee  
Senior Program Officer  
Samlanchith Chanthavong  
Senior Program Officer  
Lynn Lee  
Senior Program Officer  
Sinchang Chiu  
Program Officer  
Mona Dave  
Program Officer  
Aung Maw Zin  
Program Officer  
David Angeles  
Program Officer  
Tenzin Palkyi  
Assistant Program Officer  
Marta Casey  
Assistant Program Officer  
Amanda Watson  
Program Assistant

### **Middle East and North Africa Region**

Laith Kubba  
Senior Director  
Rahman Aljebouri  
Senior Program Officer  
Karen Farrell  
Senior Program Officer  
Richard Kraemer  
Senior Program Officer  
Hamid Arsalan Abrahimpour  
Program Officer  
Fatima Hadji  
Program Officer  
Tatjana Sharif-San Luis  
Program Officer  
Hanane Zelouani Idrissi  
Assistant Program Officer  
Geoffrey King  
Assistant Program Officer  
Aalaa Abuzaakouk  
Assistant Program Officer  
Nicolas Persons  
Program Assistant  
Josh Todd  
Program Assistant

### **PROGRAMS; PLANNING, GRANTS MANAGEMENT, COMPLIANCE & EVALUATION**

Georges Fauriol  
Vice President

### **Grants Administration**

Nancy Herzog  
Senior Director



NED staff celebrated World Youth Day for Democracy 2013 with a social media collage.

Nicolette Aftimos  
Manager

Lindsay Demidovich  
Manager

Christopher Ragonese  
Manager

Frank Conatser  
Senior Grants Administrator

Mauna Dosso  
Senior Grants Administrator

Bashar Hilbawi  
Senior Grants Administrator

Andriy Yuzvenko  
Senior Grants Administrator

Leah Flynn  
Senior Grants Administrator

Katya Kariman  
Senior Grants Administrator

Claire Petry  
Senior Grants Administrator

Hamida Shadi  
Senior Grants Administrator

Lindsay Gibbs  
Grants Administrator

Rula Jamous  
Grants Administrator

Mary Anne Limoncelli  
Grants Administrator

Rena Memmedli  
Grants Administrator

Sonia Pastuhov-Pastein  
Grants Administrator

Fifi Saba  
Grants Administrator

Tamar Satterwhite  
Grants Administrator

Mariama Souare  
Grants Administrator

Alicia Wondoloski  
Grants Administrator

Courtney Cesena  
Grants Assistant

Pierre-Antoine Levillain  
Grants Assistant

Renee Rosser  
Grants Assistant

Darya Vakulenko  
Grants Assistant

**Grantmaking Resource Center**

Myriam Fizazi-Hawkins  
Director

Elise Forrester  
Senior Manager,  
Grants Systems

Andrew Bodrogligeti  
Program Assistant

Andrea Forward  
Program Assistant

Sebastian Bernal  
Program Assistant

Jerome Wei  
Program Planning Analyst

**Program Monitoring & Evaluation**

Rebekah Usatin  
Manager

Wendy Guardado  
Program Assistant

**Compliance**

Keith Burton  
Senior Director

Chibuzo Ogbonna  
Manager

Elena Bernstein  
Senior Auditor

Java Dorjsuren  
Senior Auditor

Adel Mawla  
Senior Auditor

Silvia Vest  
Senior Auditor

Karell Camara  
Auditor

Nina Crawford  
Auditor

Donna de Guzman  
Auditor

Samina Hussain  
Audit Assistant

Abdul Sako  
Audit Associate

**INTERNATIONAL FORUM FOR  
DEMOCRATIC STUDIES**

Marc Plattner  
Vice President for  
Research & Studies

Co-Chair, International Forum  
Research Council

Co-Editor, *Journal of Democracy*

Larry Diamond  
Co-Chair, International Forum  
Research Council

Co-Editor, *Journal of Democracy*

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Executive Director, International  
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Nathan Grubman  
Assistant to the Vice President  
Assistant Editor, *Journal  
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Melissa Aten  
Senior Research and Conferences  
Officer, International Forum

Jessica Ludwig  
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*Journal of Democracy*

Tracy Brown  
Senior Editor,  
*Journal of Democracy*

Sally Blair  
Senior Director,  
Fellowship Programs

Zerxes Spencer  
Program Manager,  
Fellowship Programs

Dean Jackson  
Program Assistant,  
International Forum

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*The Endowment warmly thanks the following for their generous support in 2013:*

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*Youth in Free Initiative in Albania holds leadership programs so young people can develop public advocacy skills and intern with local government institutions.*





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